



## Russia under Yeltsin

The limits of political reform

Page 16

## Aids and the world economy

The cost reaches \$250m a day

Page 14

83370  
401

## Wrapping it up

Dutch paper companies look for strength in unity

RIADAN  
Page 30  
DIVISION

## Survey

Chicago

Pages 29-32



Europe's Business Newspaper

## UK to admit more Bosnians after German pressure

Britain has offered to shelter an estimated 4,000 people fleeing the former Yugoslav republics, following severe criticism of UK policy towards Bosnian refugees. The announcement was timed to coincide with a meeting in London of EC ministers responsible for immigration, defusing German calls for its EC partners to shoulder more of the refugee burden. Last month Britain said at an Anglo-German summit that it could offer only 150 places. Page 18

**Cigna Hotels**, luxury international hotel group controlled by the Aga Khan will unveil a new debt restructuring scheme later this week. Borrowings had risen to £820m (\$880m) by end-June. Page 19

**Nuclear safety violations:** Automatic safety systems were switched off at a Ukrainian nuclear reactor three times in the past year in violations similar to that which led to the 1986 Chernobyl disaster. Page 18

**Yeltsin ban on Communist party upheld:** Russia's highest court reached a compromise verdict in the trial of the Communist party, making symbolic concessions to party supporters but refusing to reverse President Boris Yeltsin's moves to dismantle it after the August coup attempt. The decision by the Constitutional Court,

which said Mr Yeltsin (left) was correct to ban the party's top bodies but wrong to dismantle its local cells, enables both sides to claim victory. Page 18

**Rise in drugs traffic:** The head of the US Drug Enforcement Administration warned of a large increase in illegal narcotics imports into western Europe and said European governments had not properly understood the potential threat. Page 3

**Farm protest planned:** French agriculture unions expect up to 50,000 farmers at a multinational demonstration in Strasbourg today in protest at proposed cuts in subsidised exports of European farm produce. Page 7

**Bang & Olufsen:** manufacturer of high quality television and audio equipment, plans to trim costs, cut 400 jobs and reorganise the group to ensure its survival. Page 19

**EC-Japan's talks:** Japan and the European Commission began two days of talks on the monitoring of Japanese vehicle exports to the European Community in 1993. Page 7

**Germans arrest arson suspect:** The German authorities arrested a 19-year-old youth on suspicion of causing the arson attack which killed three Turkish citizens in the northern town of Münster last week. Page 2

**SA tightens exchange controls:** Pretoria tightened exchange controls in an attempt to curb disinvestments by local companies which have put South Africa's investment currency, the financial rand, under severe pressure. Page 4

**PepsiCo:** US soft drinks, restaurants and snacks group, is to take a \$125m charge against fourth-quarter earnings to cover the restructuring of its domestic beverage business, and "several international operations". Page 21

**PWA:** parent of Canadian Airlines International, has halved payments to lenders and has sent teams as far as Tokyo to try to sell a full restructuring plan. Page 21

**Life for Exxon murderer:** Arthur Seale, the New Jersey man charged with the kidnapping and murder of the late Sidney Reso, the president of Exxon's international division, was sentenced to life in prison.

**US losses hit Lloyd's:** Losses at Lloyd's of London from pollution and industrial diseases in the US could amount to \$4.9bn (£7.4bn), according to estimates by a company that analyses the insurance market's results. Page 8

**Tonga suffers cancer relapse:** Former US senator Paul Tsongas confirmed he had suffered a relapse in the cancer that forced him to leave the Senate in 1984.

**Sunnie Mann dies:** Sunnie Mann, wife of former British hostage Jackie Mann, died in a Cyprus hospital aged 78. Her husband was held captive in Lebanon for more than two years.

**STOCK MARKET INDICES**

		STERLING						
FTSE 100	2,778.5	+18.7						
Yield	4.3%							
FTSE Eurotrack 100	1,057.75	+7.43						
FT-A All-Shares	1,713.02	+0.93						
Nikkei	17,633.65	+213.04						
New York Composite	3,258.25	+14.06						
Dow Jones Ind Ave	3,081.25	+14.45						
S&P Composite	438.61	+0.45						
EUROPEAN								
FT Index	106.23	(1.68)						
Euro Index	76.5	(7.64)						
US LUNCHTIME RATES								
Federal Funds	3.1%							
3-mos Tres Bill Yld	3.32%							
Long Bond	10.0%							
Yield	7.60%							
LONDON MONEY								
3-mos Interbank	7.1%	(7.1%)						
Long term int future - Dec 98/99	7.1%	(7.1%)						
NORTH SEA OIL (Argus)								
Brent 15-day (Jan)	\$19.10	(16.97)						
Gold								
New York Comex (Dec)	\$334.3	(334.0)						
London	\$334.45	(334.05)						
Austria	Stx20	Greece	Dr250	Iraq	Lev	LF29	Oman	QF12.00
Belgium	Br129	Hungary	Fl100	Iceland	Malta	MR102	S. Africa	SP11
Bulgaria	BF160	Iceland	Fl180	Morocco	MD113	Singapore	ES10	
Croatia	LC25	India	Rs20	Neb	Fl3.50	Spain	Pl200	
Cyprus	CY125	Indonesia	Rp100	Algeria	SD113	Sweden	SK14	
Egypt	EG150	Ireland	Sh100	Malta	SD113	Turkey	TH125	
Finland	FM12	Korea	Rs100	Jordan	SD113	Thailand	TH150	
France	Fr160	Kuwait	Rs100	Pakistan	Rs36	Tunisia	Th125	
Germany	DM130	Liberia	Rs100	Turkey	TL125	U.S.A.	US100	
Austria	Stx20	Greece	Dr250	Iraq	Lev	LF29	Oman	QF12.00
Belgium	Br129	Hungary	Fl100	Iceland	Malta	MR102	S. Africa	SP11
Bulgaria	BF160	Iceland	Fl180	Morocco	MD113	Singapore	ES10	
Croatia	LC25	India	Rs20	Neb	Fl3.50	Spain	Pl200	
Cyprus	CY125	Indonesia	Rp100	Algeria	SD113	Sweden	SK14	
Egypt	EG150	Ireland	Sh100	Malta	SD113	Turkey	Th125	
Finland	FM12	Korea	Rs100	Jordan	SD113	Thailand	Th150	
France	Fr160	Liberia	Rs100	Pakistan	Rs36	Tunisia	Th125	
Germany	DM130	Liberia	Rs100	Turkey	TL125	U.S.A.	US100	

## FINANCIAL TIMES

TUESDAY DECEMBER 1 1992

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## US imposes penal duties on 'dumped' steel from Europe

By Nancy Dunne in Washington and David Dodwell in London

THE US yesterday imposed high provisional duties on imports of flat-rolled steel from the UK, France and Italy, contending that their governments had unfairly subsidised domestic steel production.

In all, 12 countries were found by the US Commerce Department to have subsidised their steel producers. Duties ranged from less than 1 per cent to nearly 59 per cent for Italian cold-rolled carbon steel.

The action came in response to the filing of 84 unfair trade complaints by 12 US steel companies in June after multilateral talks failed to produce an agreement to end steel subsidies and dumping.

Rolled steel is produced in sheets and is used extensively in industry in products ranging from washing machines to fighter aircraft. The US moves come just 10 days after the EC itself imposed duties of between 11 per cent and 30 per cent on steel exporters from Croatia, the Czech and Slovak republics, Hungary and Poland, alleging they too are dumping.

They are certain to aggravate transatlantic trade relations, already inflamed by a five-year

dispute over Europe's oilseeds subsidy regime which was settled in Washington just two weeks ago, after bringing the US and the EC to the brink of trade war.

It is uncertain whether the steel dispute will put in jeopardy the Uruguay Round of talks on world trade liberalisation, which spluttered back into life in Geneva this week following settlement of the oilseeds dispute. But it highlights the danger that dumping actions are set to become the protectionists' weapon of first choice, potentially destroying many of the gains arising from lower tariffs negotiated under the Uruguay Round.

In yesterday's action, the Commerce Department found a subsidy level of almost 20 per cent on UK carbon steel plate, essentially contending that the privatisation of British Steel had little effect on the cost of steel production. French steel subsidies were found equal to 26.5 per cent of the cost of production.

Still greater damage to foreign steel exporters is expected to come on January 27 when the Commerce Department announces its findings on 42 anti-dumping investigations.

In the past five years, the department has found in favour of the US industry on dumping complaints in an overwhelming number of cases.

problems of the domestic steel industry."

Mr Erwin Klein, president of the American Institute for Imported Steel, attacked the duties, saying they would severely harm US motor companies and other steel end-users, and would invite retaliatory trade sanctions by foreign governments. "Restricting steel imports will... pass problems of America's steel industry on to the much larger metalworking segment of our economy," he said.

The Commerce Department, which determines whether foreign steel has been dumped or subsidised, took months longer than usual to reach its decision because of the complexity and huge number of cases. This delayed the subsidy cases until after the November elections and was thought to have removed some of the political pressure on the Bush Administration.

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Ashley Ashwood

Page 8

## China challenges agreements on Hong Kong

By Simon Holberton in Hong Kong

CHINA yesterday delivered an open challenge to Britain's continued administration of Hong Kong when it said it would repudiate all commercial agreements made by the colonial government that were not first agreed with Beijing.

The challenge was immediately rejected by the Hong Kong government, which accused China of violating Anglo-Chinese agreements and its own law for Hong Kong which comes into force after the colony reverts to China in 1997.

The challenge was immediately

The statement by the Hong Kong and Macao Affairs Office was seen in the colony as an attempt by China to undermine confidence in Hong Kong's economy and to defeat proposals by Mr Chris Patten, the governor, for more democratic elections due in 1997.

Yesterday's statement represents a serious escalation in the row which Beijing has linked to London's change in policy towards Hong Kong's democratic development. Analysts in Hong Kong said it also amounted to a bid by China for greater involvement in the colony's administration.

In the absence of a British

climbdown on democracy, or the defeat of Mr Patten's proposals on the floor of the local legislature, China's escalating attacks could undermine some large-scale business ventures in energy, communications and trade which are planned for Hong Kong in addition to the colony's HK\$175bn (\$22bn) airport project.

Hong Kong's financial and business community was last night deeply concerned about the growing rift between London and Beijing and is expected to voice louder calls for Mr Patten to retreat. Liberal politicians said China's behaviour underlined the need for democracy to protect

Hong Kong from the arbitrary exercise of power by Beijing.

British and US businesses with interests in Hong Kong, however, were more sanguine about prospects for the colony, indicating that Beijing's threat would have no impact on investment decisions.

Share prices on the Hong Kong stock exchange fell nearly 3 per cent in trading yesterday, although this was largely in response to comments by a senior Chinese official late last week over the validity of the award of land to a consortium to build a container terminal in Hong Kong. The warning from

Beijing yesterday came too late to affect the market.

The Hong Kong government responded to China's latest attack by declaring that Beijing was in breach of both the 1984 Sino-British Joint Declaration on Hong Kong's future and the 1990 Basic Law - the colony's post-1997 constitution - drafted by a committee -

Both documents guarantee the safety of contracts, entered into by the Hong Kong government, after the colony reverts to Chinese sovereignty.

Background, Page 4

## Netherlands' top three paper groups agree to merge

By Ronald van de Krol in Amsterdam

THE TOP three paper and packaging companies in the Netherlands are to merge, creating the second largest European paper group after Stora of Sweden.

The merger of KNP, Bührmann-Tetterode and VRG will produce a European paper and packaging company with annual sales of about Fl 12.5bn (\$7bn) and a market capitalisation of more than Fl 2.3bn.

The announcement comes as profits of all three companies are under pressure from overcapacity and recession. But Mr Frank de Wit, KNP chairman, said the proposed merger was designed as a way of positioning all three partners for the future.

The new company, as yet unnamed, will be a large European force in packaging and have a wide network for distributing graphic equipment.

Dutch authorities are unlikely to oppose the deal, but the merger partners will also have to inform the European Commission, which has expanded its authority to review mergers and acquisitions. Mr Robert van Oordt, Bührmann chairman and driving force, resigned from the board at

new company, said he did not foresee "big problems" from Brussels.

The link-up will be achieved through an exchange of shares between KNP on the one hand and Bührmann and VRG on the other. Bührmann shareholders will receive one share in the new company for every share they own, while VRG shareholders will receive 0.8 shares for each of their shares. Shares in all three companies rose on the news.

Shareholders will gain from the quantum leap in the scale of the new group's operations and the consequent strategic and financial benefits without paying a premium," the companies said.

The deal will reduce the group's exposure to the paper business cycle, as the company will purchase three-quarters of its paper needs from outside suppliers.

KNP is mainly a paper and cardboard producer while Bührmann and VRG are primarily involved in the trade and distribution of graphic paper, graphic systems and information systems. Bührmann is also active in packaging.

Dutch authorities are unlikely to oppose the deal, but the merger partners will also have to inform the European Commission, which has expanded its authority to review mergers and acquisitions. Mr Robert van Oordt, Bührmann chairman and driving force, resigned from the board at

ROSEHAUGH, a prominent UK property developer in the 1980s, yesterday became the latest victim of a downturn in the market which has halved office values in London over the past three years and is expected to result in several billions of pounds of losses for banks operating in the UK.&lt;/

## NEWS: EUROPE

## Paris agrees on Nato role in Eurocorps

By David Buchan in Paris

FRANCE and Germany yesterday told Nato that their planned "Eurocorps" of up to 35,000 soldiers can come under allied command in time of war or peace-keeping emergency.

This signifies a more accommodating stance by France towards Nato, which will be welcomed by the US and other European countries such as Belgium which have said they would attach forces to the Eurocorps provided it had some command link with Nato.

France and Germany yesterday presented a joint memorandum to their partners in Nato, whose ambassadors will discuss it in Brussels tomorrow. The memo is the basis on which Paris and Bonn will negotiate detailed command arrangements with General John Shalikashvili, the US general who is the top Nato commander known as Saceur.

France has agreed that the Eurocorps can come under Nato command, in the case either of a general attack on the alliance or of a decision by Nato governments to dispatch a peace-keeping force outside alliance territory.

"But the condition is Saceur must keep the Eurocorps together as an expression of a

European defence identity, and not break up the French and German units and attach them to different formations," said a French official.

By contrast, in peacetime there would be nothing to stop Germany temporarily detaching its units from the Eurocorps for different duties, the official said. In contrast to French forces, German troops come under Nato's integrated military command in peace-time.

France quit Nato's integrated command in 1966, but a year later it agreed that in the event of an attack on the alliance Nato commanders could count on its forces coming under their control.

The US administration of President George Bush bridled earlier this year when France and Germany announced their plan to build their current joint brigade into a full 35,000-strong corps by 1995, without clarifying its link with Nato.

But President-elect Bill Clinton is considered likely to take a more relaxed view of the Eurocorps. Belgium and Spain have sent observers to the Franco-German brigade, which may now attract their participation, once command arrangements have been sorted out with Saceur.



Rescuers remove a body from the wreckage of a Dutch National Railways train that crashed near Amsterdam yesterday killing at least five people and injuring 33

## UK remains firm on budget rebate

By Robert Mauthner,  
Diplomatic Editor

BRITAIN yesterday rejected all attempts to reduce its European Community budget rebate, negotiated in 1984, and made clear that was one subject on which it was not prepared to compromise in the run-up to the EC summit in Edinburgh next month.

"The abatement (worth about £2bn a year) is not an act of charity to Britain," Mr Douglas Hurd, the British foreign secretary, said at a foreign correspondents' lunch in London.

"It is the best answer yet designed to deal with the prob-

lem that the Community budget does not operate on a rational basis."

Mr Hurd described the net distribution of revenue and expenditure in the Community as "irrational". The budget still distributed resources from the UK to richer countries.

Agreement on this problem required unanimity, the foreign secretary stressed. "There is no prospect of unanimity on any proposal which challenges the abatement."

Countering the arguments of "Eurosceptics", Mr Hurd emphasised that every "serious" British commentator saw Britain's future in Europe.

By Tim Coone in Dublin

IRISH farm and industry leaders yesterday criticised the government's policy of defending the punt against devaluation, as wholesale interest rates took a sharp upward turn.

The two leading clearing banks both increased their prime overdraft rates yesterday after the central bank increased overnight rates to 100 per cent in its efforts to deter speculators from attacking the Irish currency.

Bank of Ireland, one of the

four main clearing banks, doubled overdraft rates for corporate borrowers to 35 per cent. Allied Irish Bank kept its increase to only 6 per cent, but said that any new overdrafts would attract a rate of 50 per cent for corporate borrowers.

The Dibor (Dublin interbank offered rate) for one-month funds rose to between 38 and 45 per cent, while one-week funds were being quoted at rates of up to 80 per cent.

Mr Alan Gillis, the president of the influential Irish Farmers' Association, said that

the government has "lost control of the economy".

Intense negotiations are underway between the main political parties over the formation of a new coalition after last week's election in which Labour emerged as the party holding the balance of power.

"This is no longer a temporary phenomenon and every sector affected will have to voice the most strident criticism of crippling interest rates and the underlying government policy," he said.

Mr Paddy Jordan, the acting director-general of the Conféd-

eration of Irish Industry (CII) said that a meeting of "25 to 30" industrial leaders convened last Friday concluded that the present level of the punt against vis-a-vis sterling is "unsustainable". He said that although a devaluation was not the only option under consideration "unless costs can be brought sharply down, I don't see any other option. That sentiment prevailed through most of our meeting".

He said: "We are staying in very close touch with the government and with those who may soon be in government." Mr Liam McLaughlin, the chief economist at Rada stockbrokers.

The country's foreign exchange reserves are estimated to have been depleted by around £12bn (£3.25bn) as a result of market intervention to defend the punt last September, and net current reserves are thought to now stand at around £1bn.

## Energy plans survive EC row

By David Gardner in Brussels

EUROPEAN Commission plans to open up the EC market in electricity and natural gas survived - just - to be fought over another day, as energy ministers of the 12 yesterday agreed to reconsider this key plank of the Community's single market early next year.

Dutch-led opposition to the Brussels liberalisation plan, originally to have been in place when the single market starts in January, snatched away what the current UK presidency of the EC had identified as one of its most desired trophies.

The Commission proposals aim to open national gas and electricity networks to greater competition from next year, by giving large energy users the right to buy from suppliers anywhere in the EC. This facility would then be extended to smaller energy users from 1996.

Under pressure from Denmark, EC nations also postponed until next year any decision on a proposal to boost competition in oil and gas drilling and exploration. The plan would prohibit governments from giving preference to companies from their own nations in the granting of prospecting and drilling licences.

Until yesterday, ministers had conceded in principle that national monopoly rights over energy networks could be diluted if security of supply could be guaranteed.

But the Netherlands, supported by Spain, France, Belgium and Luxembourg, yesterday sought fundamental amendments to the Brussels proposals before discussion went ahead.

The Commission, backed by the UK which has already privatised its gas and electricity companies, received enough support from Denmark, Germany, Ireland and Portugal to allow substantive talks to begin.

The ministers in their conclusions asked Brussels to "consider modifications". That "is not withdrawal or amendment", but looking at things such as transitional periods, UK officials said.

"Nobody could expect to reach a quick or enthusiastic agreement, but there is momentum," claimed EC Energy Commissioner Antonio Cardoso e Cunha.

The mainly Moslem Bosnian government did not sign the truce. Muslims, the republic's largest ethnic group, control only a few towns, which account for about 10 per cent of Bosnian territory.

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Western diplomats say the elections may tip the balance in Yugoslavia's favour and peace in Serbia. Mr Milosevic is widely seen as most responsible for the wars in neighbouring Bosnia and Croatia.

Mr Milosevic is the only candidate who can seriously challenge the Serbian president.

Despite more than a year of war and economic collapse, hastened by sanctions, through his tight grip on state television, Mr Milosevic remains popular.

Belgrade students collected the 10,000 signatures needed to put Mr Milosevic on the ballot just minutes before the midnight deadline on Sunday. He joined a list of candidates which include Mr Vuk Draskovic, an opposition leader, Mr Jezdimir Vasilevic, a millionaire businessman, and Captain Dragan, a paramilitary leader.

Fighting flared throughout Bosnia-Herzegovina yesterday despite a partial truce agreed by Croat and Serb forces in the former Yugoslav republic.

As the United Nations-bro-

kered truce came into force, Serb fighters accused Croats and Moslems of using it to bring in arms and reinforcements. The ceasefire called for an end to cross-border shelling and the withdrawal from Bosnia of the Croatian army. Croatia until Saturday had denied the presence of its regular army units.

The mainly Moslem Bosnian government did not sign the truce. Muslims, the republic's largest ethnic group, control only a few towns, which account for about 10 per cent of Bosnian territory.

Work began last Thursday to prevent further erosion of the gravel and shale Mojkovac dam, which was on the verge of collapse after flash floods in mid-October tore away concrete supports along its base.

Mr Hans Zimmermann, co-ordinating the emergency repair work at the UN disaster relief agency in Geneva, said yesterday that preliminary work on protecting the base of the 12m-high dam from further erosion had been completed. But "the slightest additional rainfall would aggravate the situation again".

Meanwhile in Geneva, a report of the UN Human Rights Commission said Bosnian Serbs were of "primary responsibility for the human tragedy" in Bosnia-Herzegovina.

According to a preliminary report an estimated 7m tons of poisonous sludge from a now-closed mine contain lead, zinc,

## Panic accuses Milosevic of sabotaging election bid

By Laura Silber in Belgrade

THE third minister in three days yesterday resigned from Yugoslavia's federal government, in an apparent attempt to undermine Mr Milan Panic, the Yugoslav prime minister.

The move appears to have been engineered by Serbian president Slobodan Milosevic, who is known to have close ties with the three cabinet ministers. It seems to be aimed at discrediting the prime minister, whom Serbian nationalists have accused of betraying the country's interests, in the run-up to elections.

Mr Panic is due to announce today whether he will stand against the Serbian president in the elections slated for December 20. He dismissed the resignations as "transparent attempts by Milosevic to undermine a government of reconciliation and hope, in a frenzied effort to stay in power at all costs".

The shambolic Belgrade-born Californian millionaire has won popularity for promising to end the war in Bosnia and lift UN sanctions. He ranks

ahead of Mr Milosevic in the latest opinion polls.

Western diplomats say the elections may tip the balance in Yugoslavia's favour and peace in Serbia. Mr Milosevic is widely seen as most responsible for the wars in neighbouring Bosnia and Croatia.

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According to a preliminary report an estimated 7m tons of poisonous sludge from a now-closed mine contain lead, zinc,

and copper, iron and sulphur compounds, as well as traces of nickel, cadmium, arsenic and antimony. Analysts also found high levels of zinc in the river Tara just below the dam. The fast-flowing Tara runs via the Drina and Sava rivers into the Danube just above Belgrade.

The report, from the Cantonal Ecotoxicological Service of Geneva, says that if the dam were breached, the river would wash out the toxic elements from the sludge, which has the consistency of sand, carrying them downstream.

All plant and animal life along the river could be poisoned, and people would have to be protected from contaminated food and drinking water.

Full tests on the sludge analysis brought back to Geneva from their inspection visit on November 15 are expected to take another month.

Mr Zimmermann said yesterday that engineers were building three jetties upstream to lessen water pressure on the dam and dredging a new channel in the river, to stop water eddying around its base.

The British energy secretary, Mr Timothy Egger, said a decision could be taken on the proposal during the first half of next year when Denmark holds the EC's rotating presidency, AP adds from Brussels.

Diplomats said Denmark may have vetoed the plan if the other 11 EC nations had tried to push it through. Under EC rules, any member nation can veto a measure it judges harmful to vital national interests. The veto is rarely used.

Norway also opposes the competition plan. Though not an EC member, Norway could try to block the project through the terms of a free trade accord which it - and six other non-EC members - signed earlier this year with the Community.

The emphasis on asset self-sufficiency is also new. "We must hit where it hurts most - in the pocket," says Mr Mancino. It is up to those who have had their assets seized to prove they were legally acquired. If not they are formally confiscated and sold. It remains to be seen who has the courage to buy the assets of a well-known mafioso.

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Behind all this lies the beginning of a potentially explosive investigation into the political cover which the Mafia has always enjoyed. This has been its ultimate strength.

Tomaso Buscetta, Italy's best known *pentito*, last month gave a tantalising foretaste of this shadowy connection which could explain many of the country's mysteries - not least the assassination of Aldo Moro, a former prime minister. Buscetta has chosen to speak now on the Mafia's links with the politicians because he believes the tactics adopted in the killing of his hold can be broken.

## Mafia's wages of sin under attack

Asset seizures are spearheading Italy's war on organised crime, writes Robert Graham

THE Italian authorities have seized Mafia assets worth £100bn (\$14bn) so far this year. Of this, all but £20bn has been seized during the past five months since Mr Giuliano Amato, the prime minister, took office, according to the Interior Ministry.

The most recent case involved £500bn held in 62 companies, property, bonds and shares and in 200 foreign bank accounts belonging to the Madonia family, one of the most powerful clans in Palermo. Police are still assessing the value of cash and securities in the now frozen accounts.

The sharp increase in the scale of asset seizures is just one aspect of the way the Italian state has finally gone on the offensive against organised crime. "We are no longer defensive; we have gone on to the attack," says Mr Nicola Mancino, the Christian Democrat interior minister.

This was begun by Mr Enzo Scotti, his predecessor; but the public outcry over the assassinations of the two leading anti-Mafia magistrates, Giovanni Falcone and Paolo Borsellino, this year has placed the fight against crime at the top of the five-month-old Amato government's agenda. It is perhaps the first time since the Mussolini era that the state has made a concerted effort to combat

America's Federal Bureau of Investigation and recruited from the police, Carabinieri and Guardia di Finanza. Poorly co-ordinated intelligence and inter-service rivalries have often played into the Mafia's hands.

The police have become more determined since they have seen politicians turning against the Mafia, the courts more prepared to sentence and the public ready to co-operate.



Mancino: Claims to have over 200 super-grasses in police custody

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Governments ignoring threat, warns US law agency chief

## Europe facing steep rise in drugs traffic

By Stephen Fidler

THE HEAD of the US Drug Enforcement Administration warned yesterday of a large increase in illegal narcotics imports into western Europe and said European governments had not awoken yet to the threat.

Mr Robert Bonner, administrator of the DEA, told a meeting at the Royal Institute of International Affairs yesterday that the danger was such that western governments should make fighting narcotics a primary foreign policy objective.

"Most of the EC seems oblivious to the fact that western Europe has become a major export market for cocaine," he said. An estimated 200 tonnes of cocaine were exported by the Colombian drugs cartel into Europe last year, most of it undetected, he claimed. However, the surge in trafficking was indicated by a sharp increase in seizures: from 4 tonnes in 1988 to 16 tonnes last year. There was also an increase in the UK in the use of crack, the smokeable form of cocaine.

Much of the cocaine was imported through Spain although the Netherlands, Britain, Italy and Germany all

experienced significant imports. Drugs were also coming "through the back door" via eastern Europe, especially Czechoslovakia and, to a lesser extent, Poland.

"I believe that the time is ripe for a third international conference this century on opium and heroin. The time has never been riper for such a conference," he said. Previous international conferences were held in 1907 and 1912.

The DEA's policy was to apply pressure on the so-called kingpins of the trafficking organisations. However, this strategy was easier to pursue in the case of cocaine, where 80-90 per cent of production was concentrated in Colombia, than in the case of heroin whose production was highly diversified.

Nonetheless, Colombian organisations had moved into heroin production, surpassing traditional suppliers of opium (from which heroin is made) such as Pakistan, Afghanistan and Lebanon, although Burma was responsible for an estimated 50 per cent of output, and Laos was also a big supplier. The Colombians could be expected to use established routes for cocaine to push their heroin.

## US Senate under fire as scandal accusations grow

By George Graham in Washington

MEMBERS of the US Congress had hoped that the purgative effects of an election campaign might allow them to make a new start. But just four weeks after the election, the list is already lengthening of members who stand accused of abusing women, alcohol and power.

Over the past year, it has been the House of Representatives which has stood lowest in public esteem, in the wake of scandals over the House's private bank and post office.

Electoral catharsis seems, however, to have had some effect on the lower chamber, where many of the worst abusers of the House bank's loose overdraft practices were voted out. In the Senate, on the other hand, the nightmare appears to be starting over again.

Senator Phil Gramm of Texas, a leading contender for the Republican presidential nomination in 1996, yesterday had to deny suggestions in a New York Times article that he had intervened with federal regulators on behalf of a property developer and savings and loan owner who had killed him only \$63,000 for \$17,000 of work on his holiday home.

After Senator Brock Adams of Washington state was compelled to retire after allegations of sexual harassment, three other senators now face charges of sexual misconduct, in some cases stretching back over years.

Senator Daniel Inouye of Hawaii won re-election last month after easily shrugging off complaints that he had forced himself on his hairdresser, but charges of a pattern of unwanted sexual advances by Senator Bob Packwood of Oregon only emerged after he had narrowly won his campaign for re-election against former Democratic Representative Les Aucoin.

Senator David Durenberger

## Lima and Caracas head for asylum row

By Joseph Mann in Caracas and Reuters

PERUVIAN President Alberto Fujimori's decision to grant political asylum to 93 Venezuelan rebel soldiers who participated in last week's coup attempt set the stage yesterday for a diplomatic row between the two countries.

Mr Fujimori said late on Sunday he was accepting the men's request for refuge because "we have to preserve... the security, the life and integrity of these 93 military [men]."

The men, led by air force general Francisco Visconti, fled to the Peruvian town of Iquitos shortly after the failed coup, which left more than 170 people dead and scores more injured.

Venezuelan television broadcast the news from Peru shortly after midnight on Sunday but there was no immediate official reaction.

Venezuela's foreign ministry, which broke off diplomatic relations with Lima earlier this year after Mr Fujimori suspended Peru's Congress, had already asked the Organisation of American States (OAS) to ensure Peru returned the rebels.

Meanwhile, shops, businesses and banks yesterday reopened in Venezuela, as life returned to normal after Friday's failed coup.

However, share prices fell on the Caracas stock exchange, as the dissatisfaction at the government's strict austerity measures, which had fuelled the country's second coup attempt in a year, continued to hit investor confidence.

The Central Bank of Venezuela sought to calm the markets by announcing that it would ensure the demand for US dollars was met.

At the same time the government of President Carlos Andres Perez reiterated that nationwide elections for state and local office would be held as scheduled on December 6.

Roughly half of Venezuela's population of about 20m are registered to vote for 22 state governors, 282 mayors, 2,116 members of city councils and 2,376 members of the newly established parish councils.

The government, fearing high abstention, is using the media to encourage people to vote and officials are stressing that voters should use ballots instead of bullets to change their elected representatives.

In the last state and regional elections, held three years ago, national voter abstention was 54 per cent, reaching a high of 73 per cent in Caracas.

The elections will be important in indicating if many Venezuelans continue to feel alienated from the political system following two military rebellions this year, or whether they will demonstrate some faith in Venezuela's highly criticised democracy.

They should also show whether voters retain their preference for the two establishment parties, Accion Democrática (the government party) and the Christian Democratic Copei Party, or for more militant leftist organisations such as MAS (socialists) and the Venezuelan Communist Party.

Meanwhile, the government is continuing its search for military and civilians involved in Friday's uprising. The state security police detained a retired army general, Alberto Müller Rojas, for questioning, and authorities in different parts of the country arrested officers and soldiers trying to leave the country or go into hiding.

The four used the issue of the Senate's male insensitivity freely in their election campaigns, but are now reluctant to join either the ethics committee or the judiciary committee, scene of the Thomas-Hill hearings.

So far, Senator-elect Patty Murray of Washington has indicated she would, if forced, serve on ethics, while Senator Dianne Feinstein of California may be press-ganged to judiciary.

Senator David Durenberger

By John Barham in Buenos Aires

REPRESENTATIVES from 41 governments are meeting this week in Uruguay to hammer out an agreement on implementing the Basle Convention signed in May this year. The convention restricts trade in toxic wastes, an increasingly controversial trade and environmental issue.

Opening the conference yesterday, Mr Mostafa Tolba, United Nations environment programme executive director, said 300m to 400m tonnes of hazardous waste are produced every year. Although most of the waste is produced, transported and stored in industrialised countries, an increasing amount is shipped to the devel-

oping world.

The convention - which took 11 years to negotiate - has met stiff, if discreet resistance from the rich countries. They are apparently wary of establishing export controls and even more suspicious of developing countries' demands for a potentially huge compensation scheme to be undertaken by the industrialised world.

The scheme would be used to compensate victims of environmental disasters caused by toxic stockpiles. Developing countries take in hazardous waste for storage without adequate precautions.

Even if the compensation fund is unlikely to be approved in the shape hoped for by the developing countries, the conference is likely to win

## NEWS: THE AMERICAS

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## Peru savours return of global goodwill



Back to the fold: a loan pledged by Japan will prove a lifeline for Peruvian President Alberto Fujimori

As the official vote count continues, it seems likely that Peruvian congressional elections held on November 22 have been enough to satisfy the Organisation of American States and, by extension, the international community that the country has returned to the democratic fold.

This, in turn, should pave the way for badly-needed foreign funding.

Japan made the swiftest and most enthusiastic response. Just two days after the election, a \$100m (\$165.7m) loan from Tokyo, negotiated in March but frozen in the wake of President Alberto Fujimori's April 5 coup, was signed in Lima. It is assumed another \$200m from the Inter-American Development Bank, involving Japan, will be disbursed when the final OAS report on the elections is published.

The \$20m was a "lifesaver", Mr Fujimori said. The credits depend on financial sector reforms, but since the Peruvian government has already carried out essential restructuring with its own resources the money can effectively be spent on anything.

There was also good news from New York. In a lightning visit days before the election, Mr Carlos Bolona, economy minister, managed to convince Peru's commercial creditor banks to suspend possible lawsuits over non-payment of debts.

Mr Bolona and Mr Raymundo Morales, the debt negotiator, are due to start negotiations with Peru's steering committee in February.

Payments to the Paris Club this year were reduced to about \$330m and, as with all other external debt quotas, has been honoured. But about \$3bn falls due in 1993, which is clearly unpayable without significant rescheduling and some debt forgiveness.

Peru has a tough road ahead, even with its elections over and the increased international goodwill. Predicted GDP growth of 3 per cent this year has turned into a similar deficit. Peruvian per capita GDP is back at 1990 levels; the average family has seen its income

arrears and open the door to fresh credit.

Settlement with the IMF also lays the foundation for crucial negotiations early next year with the Paris Club of creditors. Peru, which owes \$6bn, is the Club's third largest debtor and the largest in Latin America. But Lima managed to win a favourable deal with the Club in September 1991.

Payments to the Paris Club

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Peru has a tough road ahead, even with its elections over and the increased international goodwill. Predicted GDP growth of 3 per cent this year has turned into a similar deficit. Peruvian per capita GDP is back at 1990 levels; the average family has seen its income

dwindle by 27 per cent since 1986.

The 3 per cent growth now forecast for 1993 will, taking population growth into account, translate into a modest 1 per cent improvement. "At this rate," says economist Richard Webb, "it will take a generation to get back to where we were six years ago".

Sally Bowen on the financial benefits of recent elections

Peru's balance of trade deficit for 1993 is also set to worsen. Liberalisation and sharply lower tariffs have provoked a flood of goods from abroad. Once again, Japan and the US are expected to be the key contributors, although Peru expects the Clinton administration to attach more strings to future financing than its predecessor.

Official imports this year will total about \$4bn; next year they will be at least 4 per cent higher, partly due to extra expenditure on capital goods tied to various investment pro-

jects. Only a slight rise in exports is expected.

Economists are forecasting a current account deficit of about \$2.6bn for 1993, similar to this year. To help cover it Peru needs to form another "support group" of friendly countries - the newly-elected Congress has already nominated a group of representatives to accompany key min-

isters. Public investment is also scheduled to rise from virtually nil to the equivalent of 4 per cent of GDP.

The Boloma team can also expect to count on broad support from the new Congress for ongoing structural reforms including deregulation, further reduction of the heavily-hurried state, relaxation of labour stability laws and accelerated privatisation of state-owned assets.

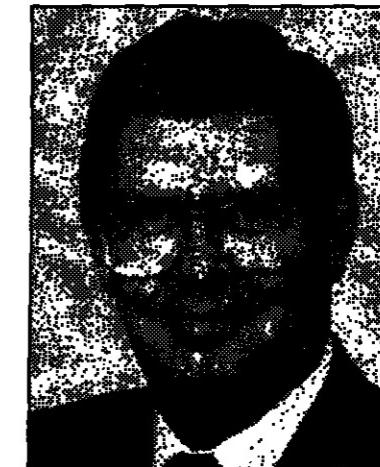
With the recent blows to Peru's economically debilitating guerrilla movement and a more favourable investment climate, 1993 could just be the year when Peru starts to edge out of stabilisation-induced recession.

## ADVERTISEMENT

## THE CHALLENGE OF THE NEW SOUTH AFRICA

### Nationalisation, foreign debt cancellation are out-dated concepts

Piet Liebenberg, deputy chief executive officer of Amalgamated Banks of South Africa, talks to John Spira, Finance Editor of Johannesburg's Sunday Star.



Piet Liebenberg

Spira: As South Africa's largest bank, ABSA must have firm views on the outlook for the country's economy?

Liebenberg: We see some areas of promise:

- The steady reduction in the rate of inflation and the resultant decline in the interest rate pattern.
- The strengthening foreign exchange reserves.
- Positive developments in the financial side of the economy.
- The nation's total foreign debt should be about 17 per cent of GNP by end 1992.
- The confidence of skills in all the major sectors of the economy, along with people who are less able and able to develop the whole of the southern African region.

■ The country has a well developed infrastructure in terms of transportation (e.g. our road and rail, electricity generation, communications, education, etc).

On these grounds, South Africa should be a very bankable proposition. Yet it isn't, because of the uncertain political environment. Simply put, fixed investment on any worldwide scale to take place for us is what the economy needs to produce meaningful growth, translates to political stability and confidence as to the nature of the future economic structure.

Only then can we get on with the job of creating wealth for everyone's benefit.

I include in this appraisal the whole sub-continent, because South Africa is obviously the springboard for the whole region, since it has the necessary infrastructure, skills, people, banking system, communications networks, and so on.

Spira: What can business do to assist towards achieving stability?

Liebenberg: I believe business does everything possible.

It's really very well to say that if South African business doesn't invest, then it can't expect the rest of the world to invest here. While there's an element of truth in this statement, it has to be borne in mind that business is in positions of trust; we have shareholders to whom we are answerable.

To invest simply in order to demonstrate your confidence is naive.

If you're uncertain as to what the future holds, you're abusing your position of trust if you invest without a reasonable measure of certainty.

We are supposed to take calculated risk and not emotional risks.

Business can't afford to make large mistakes; it hasn't enough fat to withstand heavy losses.

Accordingly, as long as the current uncertainty persists, domestic corporations won't invest in South Africa on a large scale and will not invest in foreign markets.

Spira: What sort of political settlement would foreign investors like to see?

Liebenberg: I believe business does everything possible.

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Accordingly, as long as the current uncertainty persists, domestic corporations won't invest in South Africa on a large scale and will not invest in foreign markets.

Spira: What are Black South Africans becoming increasingly banking literate. Where does ABSA stand in this context?

Liebenberg: It is indeed highly competitive. ABSA currently has marginally more than 40 percent of the market.

However, the African economies are small. They import fairly substantial amounts of goods.

Earlier this year, ABSA had to work intensively to maximise the bank in the wake of several acquisitions.

This opened up an area of opportunity for the other banks and they took it.

But that doesn't mean we don't have our eye on that market for the future.

But that's not all we're doing. We're back on the offensive and we're gaining ground.

Spira: Black South Africans are becoming increasingly banking literate. Where does ABSA stand in this context?

Liebenberg: We already have something like 30 foreign banks, mostly through representative offices here. This represents a strong challenge, because they target only the best names and attack the cream of the business. They can afford to do so on a price competitive basis because their activities here are no more than an extension of their domestic banking operations. Domestic corporate customers are, however, like the rest of us, looking for value for money.

These lending institutions heavily invested in home loans, to blacks and others, so we suffered less.

But that doesn't mean we don't have our eye on that market for the future.

But that's not all we're doing. We're back on the offensive and we're gaining ground.

Spira: What sort of banking environment reflect the economic environment?

Liebenberg: I haven't found them to be in any way prescriptive. What they ask is that we will bring in the standards of banking and the absence of violence in the banking

## NEWS: INTERNATIONAL

# Beijing tries to pull mat out from under Patten

Giving confidence a shake is intended to undermine support for reform plans, writes Simon Holberton

**T**HE announcement by Beijing yesterday that it would repudiate any business agreement the Hong Kong government enters into without China's consent is designed to do two things.

The first is, in the short term, to undermine confidence in the economy. This will further weaken the support Mr Chris Patten, the governor, enjoys among local politicians and the public for his plans for more democracy in the territory.

In the longer term it is intended to undermine the ability of the Hong Kong government to make agreements with local and foreign businessmen unless Britain is prepared to accept condominium government for the colony before Beijing re-assumes sovereignty in 1997. It is a bid for much closer involvement in the day-to-day government of the colony.

It was this form of shared government that China only partly secured when a year ago it signed a memorandum of understanding with Britain which allowed for the colony's multi-billion dollar airport project to go ahead. This agreement, which for the time being

is dead in the water, allowed China a role in approving the finance of the project and any large contracts and business franchises related to it.

In the immediate term, the warning issued yesterday threatens to question the development of the colony's container port, the electricity industry and cable television. It does this, not because the Hong Kong government is unwilling to talk about commercial matters with China — something it already does — but because Beijing is incensed at Mr Patten's plans for further democracy in the territory. These include, by 1995 elections, a broadening of the franchise for the 40 seats out of 60 on the Legislative Council which are not directly elected.

China has made clear — through its surrogates in the colony's media and community — that it is prepared to talk to Britain only if Mr Patten's plans are withdrawn and Britain agrees to conduct elections due in 1995 on China's terms.

Observers say Beijing is making plain to the people of Hong Kong that it will accept only strictly limited democracy in the colony. It is also, in effect, telling them and the British government that it is no longer prepared to talk to Mr Patten. According to one local financier: "China does not care about confidence in



**Hong Kong: the market fallout**

the short term. It is quite clear that they want this man [Mr Patten] and they want him out."

The tactics may be crude, but they have been effective. China's threat last week to

repudiate the HK\$10bn (£850m) development of the colony's ninth container terminal was the chief cause of the near 3 per cent fall in share prices on the Hong Kong stock exchange yesterday.

Since early October, when Mr Patten unveiled his proposals, China has waged a daily war in the media against him. Public support for the governor has stood up well, although over the past 10 days there has been a noticeable weakening in favour of compromise with Beijing.

The business community — which at first welcomed his proposals — has been quickest to dismiss them. Most in business now believe that, given China's intransigence and the reality of its takeover in 1997, Mr Patten has little option but to withdraw his proposals and sue for peace.

China has been robust in its attacks. Chinese officials are quick to remind local businessmen where their loyalties should lie and equally quick to point out that China will remember the position they adopt. These threats have been made to local politicians as well as businessmen sometimes quite openly and in the presence of senior Hong Kong government officials.

The Hong Kong government pointed out, in its response to Beijing's statement, that China was in breach of the 1984 Sino-British Joint Declaration and

the Basic Law for Hong Kong, which was promulgated in 1990. Both documents guarantee that any government contract lawfully entered into would be honoured by Hong Kong's future government.

The government's measured

response stressed that Hong Kong, as matter of course, controls China on large scale commercial matters which straddle 1997. But officials pointed out that the business of government would come to a standstill if every agreement, no matter what the size, had first to be approved by Beijing.

Last night the government gave every indication that it would press ahead on the course Mr Patten has charted. The destination is the local legislature in the New Year when Mr Patten has undertaken to present legislation.

A vote is expected in the spring, probably in April or May, after the budget. Analysts said yesterday that they expected the Legislative Council to try to modify Mr Patten's proposals in an attempt to accommodate China, although they had little confidence that Beijing would welcome such action.

## UK rejects Chinese veto over projects

By Robert Mauthner, Diplomatic Editor

BRITAIN yesterday acted swiftly to reject a warning by China that it had the right to veto all long-term projects and contracts in Hong Kong after the colony reverts to Chinese sovereignty in 1997.

In the latest of the increasingly acrimonious exchanges between the two countries on the colony's future, the Foreign Office said Beijing's threat was contrary to the 1980 Basic Law for Hong Kong.

Under the Basic Law, Hong Kong's future mini-constitution, contracts which are valid under Hong Kong's existing laws will continue to be valid and protected... after 1997," the Foreign Office statement said. The statement was in response to China's claim that any government contracts not expressly approved by Beijing, except for "the provisions on land leases", would expire with British sovereignty over the colony.

Earlier yesterday, Foreign Office Minister Alastair Goodlad, called in Ma Yuzhen, the Chinese ambassador in London, to express the UK government's "surprise and concern" at other complaints by Chinese officials last week over a projected ship container terminal in Hong Kong.

Mr Goodlad said Beijing's charge that the Hong Kong government had failed to consult China in the Joint Liaison Group (JLG) before announcing a grant for the colony's ninth container terminal was inaccurate.

There was no requirement for such consultation in the JLG since it was a land grant and not a franchise. Mr Goodlad told the ambassador: "On the other hand, consultations had been held in a separate body, the Sino-British Land Commission, and the land grant for the terminal had been approved by the Chinese on March 20."

He stressed that there had already been eight other terminals for which a similar procedure had been followed and the Chinese had raised no complaints.

Britain is also involved in a running battle with Peking over the funding of Hong Kong's multi-billion pound new airport project, which also risks being cancelled if China carries out its veto threat after the colony's handover in 1997. Contracts not completed by then could be at risk.

It is clear, however, that all these economic disputes are rooted in Peking's bitter opposition to Mr Patten's democratic reforms. Though very limited by normal western standards, these reforms are clearly seen by the present Chinese government as the thin end of the wedge, leading to a form of self-government entirely alien to its communist philosophy.

Company chiefs expect dispute to be resolved with a compromise

## US shrugs off Hong Kong scuffle

By Alan Friedman, Karen Zager and Nikki Taft in New York

MOST of the biggest US companies doing business in Hong Kong yesterday shrugged off the diplomatic scuffle between London and Beijing as unlikely to affect their investment plans.

According to the Hong Kong economic and trade office in New York, US direct foreign investment in the colony totals about \$8bn (£5.2bn). The territory is the third most important US investment destination in Asia, after Japan and Australia.

At Amoco, the fifth largest US energy group that has its regional Asian headquarters in Hong Kong, Mr Martin Pranga, manager of foreign affairs, said he was confident matters would be sorted out, and dismissed the row as "much ado about nothing."

Mr Pranga, who had just returned to Chicago from a visit to Hong Kong, said the row "seems more to do with domestic politics in the UK, namely Mr Patten's future in British politics, than with Hong Kong. The British foreign office is at the last minute trying to be remembered by history as having done the right thing, having previously abdicated responsibility. The business community in Hong Kong wishes it would die down because it anticipates doing business with the mainland."

"This is one of the ups and downs to be expected and will be settled eventually with a compromise."

Citibank, the leading US

CHINA'S decision to link Hong Kong's political development with the colony's economic administration puts at risk hundreds of millions of dollars of planned investments, Simon Holberton writes.

While China said it continued to welcome foreign investment in Hong Kong, it has also indicated it will not talk to the colonial government until it withdraws plans to broaden democracy in Hong Kong.

Some of the major projects which could be threatened if Britain and China are unable to agree are:

● Black Point power station: a development planned by China Light and Power (CLP), monopoly supplier of electricity to Kowloon and the New Territories and Exxon, the US oil company. It would have generating capacity of 6000MW and is expected to require investment of around HK\$60bn (£5bn). China has agreed the extension of CLP's monopoly until well into the next century, but has yet to agree a grant of land upon which the plant will be built.

● Container Terminal 9, (CT9): the development of Hong Kong's container port to enlarge its capacity. Invest-

ment is expected to be about HK\$5bn. China has approved the grant of land for CT9 but last week claimed it should also have a say in how the government negotiated disposal of the land.

● Cable television: Wharf, the company of the late Sir Y K Pao, has emerged as the only serious bidder for an exclusive franchise to operate Hong Kong's first cable TV service. China's agreement will be necessary if the government accepts Wharf's proposal, which is estimated to require about HK\$55bn in investment.

● Hong Kong Telecom: this company, which is majority-owned by Britain's Cable and Wireless, has an exclusive franchise to operate Hong Kong's domestic fixed wire telecommunications network.

The government wants to introduce competition into domestic Hong Kong telecommunications and renew Hong Kong Telecom's licence when it falls due in 1993 — both need China's approval. Hong Kong Telecom's monopoly on international telephony has already been agreed with China and is assured until 2006.

United Airlines, one of two big US carriers flying into Hong Kong, said the Chinese would want to keep Hong Kong as a viable commercial centre.

Mr Alex Fong, director of the Hong Kong economic and trade office in New York, said the economic fundamentals were "so strong" that the political row would be seen mainly as "noise and rhetoric."

Mr Ronald Harber, vice president for Asia at Minnesota Mining & Manufacturing (3M), said he was not worried.

"I think basically it's business as usual. We don't foresee problems. We're entering into contracts that extend beyond 1997 with full confidence that they will be honoured beyond that date. From a practical standpoint, I don't

see any reason for concern."

Mr Paul Sacks, president of Multinational Strategies, a New York-based political risk analysis consultancy, doubted the latest turn of events would make US companies change their Hong Kong investment plans.

"I think most people have already discounted the effects of the transition. I do not anticipate any dramatic reaction on the part of US investors."

Seen from the US point of view, the row between London and Beijing "is merely the beginning of the face-off between an existing colonial power and the new landlord,"

said Mr Sacks, who advises a number of US banks and companies.

Most American businesspeople understood that "the realities are that the Chinese want this process of democratisation not to proceed and will use any number of bargaining chips."

Among US companies active in Hong Kong is Exxon, which holds a 60 per cent interest in an electric power generating facility from which it supplies its partner, China Light and Power.

Exxon, which earned

HK\$193m (£127m) from this activity after tax last year, said it did not expect the events to change its investment plans.

United Airlines, one of two big US carriers flying into Hong Kong, said the Chinese would want to keep Hong Kong as a viable commercial centre.

Mr Alex Fong, director of the

Hong Kong economic and trade office in New York, said the economic fundamentals were "so strong" that the political row would be seen mainly as "noise and rhetoric."

Peninsular and Oriental Steam Navigation (P&O) has

operated for 125 years in Hong Kong where it has shipping and construction interests. The group said: "We view the western rim of Pacific, with Hong Kong as a hub, as an area of great economic growth."

"Lord Sterling, our chairman, has recently returned from a very positive visit to Beijing which has reaffirmed our commitment to the region.

Our shares are listed in Hong Kong and we are in the process of increasing our investment in the area. We are confident in the future for trade with Beijing and Hong Kong."

Mr Charles Powell, a director of trading group Jardine Matheson and former foreign policy adviser to Mr John Major and Mrs Thatcher, said: "We have been operating in China and Hong Kong for 180 years, so tend to take the long view in these kinds of matters.

"We believe these short-term difficulties will be resolved and remain extremely optimistic about economic prospects for China and Hong Kong."

Sir Charles said Jardine supported the efforts of Mr Chris Patten, Hong Kong's governor, to promote greater democracy.

The group, however, believed this could only be pursued in agreement with China.

"It is Hong Kong's and China's best interests that these differences are resolved," said Sir Charles.

Peninsular and Oriental Steam Navigation (P&O) has

## WHERE TWO SIDES DIFFER OVER BASIC LAW

The Hong Kong government last night said China was in breach of the 1984 Joint Declaration on Hong Kong and its own Basic Law for Hong Kong after 1997. The Joint Declaration provides for the continuation of current Hong Kong law after 1997, of which the British law of contract is part.

The Basic Law, which was promulgated by China's National People's Congress or parliament in April 1990 is specific in regard to contracts.

Article 160 says: "Documents, certificates, contracts, and rights and obligations valid under the laws previously in force in Hong Kong

shall continue to be valid and be recognised and protected by the Hong Kong Special Administrative Region, provided that they do not contravene this Law."

China has said that the Basic Law cannot be amended before Hong Kong reverts to Chinese sovereignty in 1997.

Companies with British links relaxed about impact of row

By Andrew Taylor and John Gapper

HONG KONG companies with British parents or with traditional British links remain relaxed about the impact on business prospects of the row over the future of Hong Kong.

Sir Charles Powell, a director of trading group Jardine Matheson and former foreign policy adviser to Mr John Major and Mrs Thatcher, said: "We have been operating in China and Hong Kong for 180 years, so tend to take the long view in these kinds of matters.

"We believe these short-term difficulties will be resolved and remain extremely optimistic about economic prospects for China and Hong Kong."

Costain, the UK construction group, is part of a consortium of Japanese, US and European companies which yesterday formally were awarded a HK\$60bn (£763.5m) contract to carry out reclamation and site preparation for Hong Kong's Chek Lap Kok airport.

Mr Wob Gerrelsen, Costain director responsible for UK and international contracting operations said: "There is little concern on our part as all of our work will have been completed and paid for by 1997."

Logica, the largest UK-owned software house, developed the

Hong Kong Stock Exchange's computerised trading system and maintains an office of some 50 people there.

Mr Colin Rowland, director of international operations, said the political row was not good for confidence either for prospective customers or the company itself.

Banks with large investments in Hong Kong reacted cautiously to the dispute. Hongkong and Shanghai Bank said it would not change investment decisions as a result of China's statement because it saw it as part of a continuing war of words.

It said banks were more influenced by China's \$12bn (£7.5bn) investment in airlines, power generation and hotels in Hong Kong through the China International Trust and Investment Corporation, and Bank of China.

Hongkong and Shanghai and Standard Chartered are among the largest investors in Hong Kong. Standard Chartered said it could not comment, but is thought to be taking similar view of China's statement to Hongkong and Shanghai.

## India may delay job reforms

By Stefan Wagstyl in New Delhi

THE INDIAN government is considering whether to delay long-awaited reforms to increase employers' rights to sack workers following strong union protests.

The government had been expected to announce a new employment policy before the end of this year as part of the economic liberalisation programme launched in 1991.

However, Mr Manmohan Singh, finance minister, suggested in a speech yesterday that it would be at least a year before the government could implement such a controversial move because of fierce union criticism.

"In a year's time, labour's attitudes will change and then we can change provisions in labour laws," he told a conference organised by the World Economic Forum, an international research organisation.

Mr Singh was speaking after hundreds of thousands of workers demonstrated in Delhi last week against reforms which trade union leaders claim would lead to mass redundancies.

The government had never published details of its plans but it was widely expected that employers would be given the freedom to dismiss workers from loss-making enterprises. This has been almost impossible for large businesses under current legislation.

## Australian deficit worsens

By Kevin Brown in Sydney

THE Australian dollar fell more than half a cent to 68.3 US cents yesterday after the release of balance of payments figures showing a significant deterioration in the current account deficit in October.

The government said the unadjusted deficit was just over A\$2bn (£903m), compared to A\$1.7bn in September. The seasonally adjusted deficit rose by 19 per cent to A\$1.6bn, the highest since January 1990.

The trend estimate, which ironed out swings in the seasonally adjusted figures, increased by 5 per cent to A\$1.5bn. This was the highest since March 1990, and the ninth successive monthly rise.

The main cause of the deficit's rise was an 11 per cent fall in exports, which was only partly offset by a 4 per cent import fall. The underlying import trend was a record high for the second month running.

A 13 per cent devaluation of the trade weighted value of the Australian dollar

Far be it from us to launch an attack on **Jeffrey's**. We're merely suggesting, if we may, that there is a fine line between preserving heritage and being out-dated.

And that some of the people in London hotels (while being quite charming and all that), perhaps belong more in museums than in hotels meant for business travellers.

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## NEWS: INTERNATIONAL

## Khmer Rouge sets up new party

By Victor Mallet  
in Phnom Penh

THE leftist Khmer Rouge guerrilla group yesterday announced the formation of a new Cambodian political party which it said could participate in UN-sponsored elections next year if Khmer Rouge conditions were met.

The Khmer Rouge has repeatedly violated a ceasefire and refused to take part in the elections. It has reaffirmed its opposition to the way the UN is implementing the Cambodian peace plan agreed by all parties last year.

A statement from Khmer Rouge headquarters in Pailin on the Thai border, issued in Phnom Penh, said the new party was called the National Unity of Cambodia party.

The main condition for the party's participation in the election scheduled for May is the same as the one previously adopted for the Khmer Rouge - the withdrawal of Vietnamese troops from Cambodia. Vietnam says they were withdrawn in 1989 and the UN says it has no evidence of Vietnamese troops inside Cambodia.

Mr Kheu Samphan was named leader of the new party; he is also leader of the party of democratic Kampuchea as the Khmer Rouge is officially known.

The latest Khmer Rouge announcement is likely to be seen as a further attempt to play for time. UN officials are struggling to organise an election, which will exclude Khmer Rouge areas and take place with tens of thousands of men from the four main factions still under arms.

Under the peace accord, most guerrillas and troops were supposed to be regrouped and disarmed before the election, but the Khmer Rouge has refused UN forces access to its territory and the disarmament process has stalled.

Khmer Rouge guerrillas are disrupting UN efforts to register Cambodian voters, intimidating Cambodians and the UN electoral officials themselves.

## Pretoria acts on exchange control curbs

By Patti Waldmeir  
in Johannesburg

SOUTH Africa has tightened exchange control regulations in an attempt to curb disinvestments by local companies which have put South Africa's investment currency, the financial rand, under severe pressure in recent weeks.

Mr Derek Keys, the finance minister, said South African companies wishing to invest abroad would have to finance their investments by raising loans overseas - rather than by using the financial rand - unless the investment was of immediate benefit to the country. Such loans would have to be serviced from income generated by the new investment.

The move comes after a surge in investments abroad by South African companies, including large investments by the country's two forest prod-

ucts groups, Sappi and Mondi, acquisitions by First National Bank and the proposed takeover of Del Monte Foods International by the Royal Group and Anglo American.

Mr Keys said deals already approved by the central bank would have to be financed overseas, with arrangements made to stagger repayments.

The impact of these investment outflows probably explains the recent weakening in the financial rand, the investment currency for foreigners investing in South Africa and South Africans investing abroad. The discount between the commercial and financial rands rose as a result to a high of 46 per cent when Royal announced its proposed Del Monte acquisition, after narrowing to a low of 7 per cent in 1991 when political sentiment was positive towards South Africa.



FRESH CURBS: Pressure on the financial rand has forced finance minister David Keys to curb investment overseas

**Philip Gavith on radical proposals for tariff reform and a move to developing country status**

## South Africa drafts a plan for post-apartheid trade

THE bland title conceals a radical blueprint. Yet a document entitled "Integrated Normative Economic Model" may help shape the economic future of South Africa.

It contains what is effectively the government's draft structural adjustment programme, and in a recent speech Mr Stef Naude, the director general of the Department of Trade and Industry, gave a glimpse of what the government envisages will be the main components of a post-apartheid trade policy.

Aside from the most detailed account to date of how the government proposes to tackle tariff reform, Mr Naude touched on two matters likely to evince considerable discussion: the proposal that South Africa should seek developing country status, and the first public notification of government dissatisfaction with the functioning of the Southern

African Customs Union (SACU).

Mr Naude stressed he was putting forward proposals, not making unilateral policy announcements. He noted: "We've got to manage restructuring very carefully because of the political changes taking place.

Because of the unemployment, we have to be careful with how much blood we spill on the floor."

The idea that South Africa should seek developing country status is not new. Earlier this year the Overseas Development Institute in London published a document, "Trading with South Africa", which considered six future trading regimes for South Africa, five of which assumed developing country status.

Gatt obliged developed countries to grant trade preferences to developing countries.

As South Africa can reclassify unilaterally, the issue is more whether its main trade partners, such as the

EC and US, would recognise it as a developing country.

The evidence is mixed. World Bank figures suggest that with a GNP per capita in 1990 of \$2,530 and a share of industry in GDP of 44 per cent South Africa is an "upper middle income" country.

As the ODI report notes, however, it is a much poorer developing economy by various trade and development criteria. Its exports are still heavily oriented towards commodities and the five principal exports account for 46 per cent of the total compared to 30-35 per cent for developing countries. In terms of UNDP's Human Development Index, South Africa ranks well below countries such as Brazil and Venezuela which have similar per capita GDPs.

How much South Africa would benefit from preferential trade regimes is a moot point. Dr Erich Leistner of the Africa Institute in

Pretoria argues that to take developing country status is to accept a lowering of status. "We are more likely to get sympathy and support if we show that we are efficiently run and not just one more country begging for western support." The ODI study also concludes that, for example, less than 20 per cent of the country's exports to the EC would benefit from standard trade preferences because barriers to metals and minerals exports, South Africa's main exports to the EC, are already low.

Dissatisfaction with SACU has long been evident in government circles, but Mr Naude is the first senior government official to broach the subject publicly. He said it had two main problems which effectively crippled its potential to serve as a vehicle for regional integration. First, on the present formula (of revenue sharing) the massive and rapidly growing payments to our

partners are becoming unaffordably high to us." He said South Africa would be paying R3.6bn to the other members - Botswana, Lesotho, Swaziland and Namibia - in the 1992-93 financial year. "Ultimately South Africa retained 43 per cent of the pool to which it contributes more than 90 per cent."

He also suggested that diverging industrial policies regarding protection levels and different degrees of development, would "increasingly strain the relations within SACU".

South Africa has already given notice that the structure of SACU will have to be re-examined.

On tariff reform, the accent, Mr Naude stresses, is on competitive business and promoting competitiveness - the government is not interested in subsidising industries which don't have the potential to succeed independently. Nor does it intend throwing industries to the wolves

where careful nurturing could see them through to success.

Other principles enunciated include tariffs will not be used as a fiscal instrument, tariff increases to promote specific increases will generally be for limited periods only; formula duties will be phased out; regular tariff adjustments will be avoided; tariff reductions in terms of South Africa's offer to Gatt - currently being revised - will be phased in over five to 10 years.

The rationale underlying these reforms is simple. The sanctions years, which placed a premium on import substitution and self-sufficiency, are largely over. Now, says Mr Naude, "future wealth increasingly will have to be derived from penetration into export markets. Trade and industrial policy thus needs to focus on the improvement of competitiveness in support of export-driven growth..."



Isabelle Carravella, ballerina, photographed in a rehearsal room at the Paris Opera Garnier.

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## NEWS: WORLD TRADE

## EC-Japanese talks open on vehicle sales

JAPAN and the European Commission yesterday began two days of talks on the monitoring of Japanese vehicle exports to the European Community in 1993. Reuter reports from Tokyo.

An EC spokesman in Tokyo declined to comment on Japanese officials' earlier expectations that the Commission would seek a cut in Japan's vehicle exports to the Community next year from an estimated 1,185,000 in 1992 because of weak EC demand.

He also declined to comment on Japanese media reports that the Commission might suggest taking into account Japanese local production in Europe when setting the monitoring target for Japanese exports.

Mr Yuji Tanahashi, vice-minister for international trade and industry, told a news conference that Japan intended to monitor exports only. Last April, Japan agreed to cut its new car exports to the Community over the year by about 6 per cent from 1.28m in 1991.

The concept of "monitoring"

## Canadians seek to water their Ukraine roots

A MILLION Canadians, more than 3 per cent of the country's population, are immigrants, or descendants of immigrants, from Ukraine. The ranks of Ukrainian-Canadians include the present governor-general, the finance minister, the premier of the prairie province of Saskatchewan and a judge of the Supreme Court of Canada.

With such numbers and political clout, it is not surprising that the community not only celebrated Ukraine's independence with gusto last December, but was confident of being in pole position to take advantage of trade and investment opportunities there.

Under pressure from the Ukrainian-Canadian political lobby, Ottawa was the first western government to recognise Ukraine's independence and was quick to extend trade credits and technical assistance. The expatriate community has financed and organised construction of Ukraine's new consulate-general in Toronto.

At the same time however, Ukrainian-Canadians find it hard to hide their disappointment that the effort they have put into helping their ancestral homeland has yet to be matched by hard business opportunities.

There has been no shortage of traffic between the two countries since Ukraine's independence. Canada's government-general, Mr Ramon Hnatyshyn, was greeted by thousands of rapids Ukrainians when he visited his ancestral village last month. Toronto's Ukrainian community has organised a 12-member "Peace Corps" to work in various ministries in Kiev. One member helped prepare Ukraine's submission for loans from the International Monetary Fund.

A political scientist from the University of Alberta has spearheaded the formation of a public administration school in Ukraine. Another Canadian is chairman of the Council of Economic Advisors. Numerous Ukrainian groups have been to Canada to hone such varied skills as grain farming and securities trading.

Despite this high profile, business deals have been slow to materialise. The Canadian Bank Note Company scored an early victory by winning the contract to print Ukraine's new currency and stamps against tough competition from the more established Swiss company Due La Rue Giori. Teleglobe Canada, a long-distance phone company, has installed an earth satellite station in Lviv.

Last March, a consortium of Canadian companies formed a pig breeding and farming venture with a collective farm near Mykolaiv in southern Ukraine. The Canadian partners will ship breeding stock to Ukraine and build a weaning facility on the farm.

But the Canadians appear to have less of a competitive edge than they had hoped.

Mr Brian Monaghan, a Toronto business consultant who organised the pig-farming

has received conflicting interpretations since a broader understanding of Japanese car sales in the Community was reached in July last year. This agreement was intended to govern the level of direct Japanese exports to the EC until the end of 1992 because of weak EC demand.

The deal spelled out procedures to operate for a seven-year transition period between the creation of the EC single market from the beginning of 1993 and the throwing open of the EC market to unrestricted competition from Japanese cars.

It is meant to give the European car industry time to complete painful restructuring to make it more competitive internationally.

The published part of the agreement included a Japanese promise to monitor exports to the EC market as a whole in accordance with a forecast level of exports in 1992 of 1.23m (cars and light commercial vehicles) based on the assumption of demand in the EC in 1992 of 15.1m.

The concept of "monitoring"

venture, points to the irony that Ukraine seems to be less interested in doing business with its friends in Canada than with Germany, which invaded it in the second world war.

As Mr Monaghan notes: "The Germans can fly there and back in the same day."

More than geographical distance handicaps Canadian businessmen in Ukraine. Canadians complain that unlike their European competitors, they are unfamiliar with the sleazier side of business, which is often the key to deals in the nascent Ukrainian market. And family and cultural attachments to Ukraine do not insulate the Canadians from the frustrations felt by other western businesses trying to

**Bernard Simon**  
reports on the  
hoped-for trade  
benefits of  
family ties

carve out a presence in the Commonwealth of Independent States.

"It's the Wild West there," says Mr Borys Wrzesnewskyj, owner of a Toronto bakery chain who also heads the local branch of the Canadian Friends of Rukh (the mass movement which initiated Ukraine's drive for independence).

Mr Wrzesnewskyj says that, for the moment, he is not even trying to do business in Ukraine because "I don't want to tarnish my name".

Plans for a North American issue of interest-bearing Ukraine bonds, modelled on State of Israel bonds, have been delayed. The first \$30m tranche was due to be issued next month.

But Mr Dan Blak, a Toronto lawyer spearheading the project, says the process is taking longer than expected.

Mr Blak notes that conversations with Ukrainian officials on the subject tend to start with an explanation of what a bond is.

These setbacks are clearly sorting out the men from the boys in the Ukrainian-Canadian business community. Nonetheless, McGill University's faculty of management in Montreal recently identified Ukraine as one of a handful of countries where Canadian business should enjoy a competitive edge.

The McGill study advised Canadian companies to focus their efforts on participating in selected privatisations; forming export consortia in such areas as telecommunications and energy distribution; and financing small business start-ups in Ukraine.

It concluded however, that while Ukraine may offer potentially high returns, it remains a high risk.

That clearly applies even to those Canadians who were confident that they had a head start in setting up business deals there.

## China deal for Jones & Shipman

JONES & Shipman, one of the UK's three remaining publicly quoted machine tool companies, has won a \$750,000 (£493,400) order from Wuxi Engine Works of China for a purpose-built honing machine and a CNC production cylindrical grinding machine, writes Andrew Baxter.

The deal is a boost for the UK machine tool industry's morale, which has been dented by the Matrix Churchill affair and the recession.

The Wuxi Engine Works, of Jiangsu province, is one of China's leading turbocharger and industrial diesel engine manufacturers.

**Hills to press Taipei on trade**

Mrs Carla Hills, US trade representative, arrived in Taiwan yesterday, the first cabinet-level US official to visit since Washington switched diplomatic recognition from Taipei to Beijing in 1979, Reuter reports from Taipei.

She is expected to press Taiwan to widen import markets and offer contracts under Taipei's six-year, \$300bn (£197.5bn) development plan - to US companies.



Agriculture minister Ignaz Kiechle: warning defied by German farmers

Thousands likely in Strasbourg demo against EC-US deal

## Big farm protest planned

despite a diplomatic campaign to pull its allies into line. Today's demonstration will provide a clearer measure of international solidarity for French farmers, around 30,000 of whom are expected to be there.

The presence of German farmers is unlikely to deflect Chancellor Helmut Kohl's discreet attempt to encourage his main EC ally, France, to compromise on Gatt. This is likely to be discussed at Friday's Franco-German summit in Bonn. Falling agreement by next Saturday, the US has promised to set 200 per cent import duties on \$300m worth of EC farm exports, 42 per cent of

French agriculture unions are expecting up to 50,000 farmers at a national demonstration in Strasbourg today in protest at the cuts in subsidised exports of European farm produce proposed in the Gatt accord with the US.

The FNSEA, France's main farm group, said 8,000 German farmers would join the demonstration in defiance of a warning by the DBV German farmers' federation by Mr Ignaz Kiechle, German agriculture minister, not to support Germany's threat to veto the deal.

"There have been farm demonstrations against the Gatt deal in Belgium, the Netherlands, Spain and Germany in recent weeks. But the French government has attracted only moderate official support from its EC partners,

Swiss, Scandinavians and a delegation from the Zenzu Japanese farm co-operative, angered at US rice growers' efforts to gain access to their protected market.

Mr Pierre Bérégovoy, French prime minister, has pleaded with farmers not to repeat the violence of their last demonstration in the capital last week. "Pictures of violence broadcast across the whole world harm our products and France... Do not play with fire," he warned in a recent newspaper interview.

Local authorities in Strasbourg have taken elaborate steps to head off trouble. They have removed street signs to stop farmers finding the European parliament, ensured that their route avoids the US consulate and other US buildings, cleared parkland and closed nearby junior schools for the day.

## Puerto Rico's fears about Nafta eased

By Caron James  
in Kingston

PUERTO RICAN fears that the island's export markets in the US will be damaged by Mexico's participation in the North American Free Trade Agreement (Nafta) have been eased significantly.

Instead, there are clear indications that the impending trade pact could bring significant benefit to the island.

Puerto Rico sold goods to the US last year valued at about \$17bn (£11.1bn), accounting for 85 per cent of its total exports.

But government officials and economists in the US Caribbean possession had feared that earnings would be reduced because of direct competition from a more cost-efficient Mexico in Nafta.

A study commissioned by the island's development bank, however, has concluded that, if Nafta were to be implemented, Puerto Rico would have a clear advantage over Mexico in the US and Canadian markets in pharmaceuticals, electronic components and accessories, professional instruments, electronic computing and rum distilling.

This conclusion, said the study by US consultants EPMG

Peat Marwick, is based on comparisons of the return on investments in Mexico and Puerto Rico. "In pharmaceuticals, the estimated rate of return on investments in Mexico would be 50 per cent with the implementation of Nafta, while the rate in Puerto Rico would be 30 per cent. There would be similar disadvantages for textile, tuna and leather footwear industries.

It suggested, however, that Puerto Rico would be hard put to compete successfully with Mexico in some sectors. In clothing, for example, the rate of return on investments in Mexico would be 55 per cent, whereas after Nafta the rate of return to an investment in Mexico making the same product for the US market is about 32 per cent.

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## NEWS: UK

## Big fines urged over abuse of market power

By David Owen

BRITISH COMPANIES could face fines of up to 10 per cent of turnover for engaging in anti-competitive behaviour under proposals outlined by the government yesterday.

The ability to impose penalties of this magnitude is a feature of two of the three legislative options set out by the government in a new consultation document (green paper) discussing possible changes to the law on abuse of market power by individual companies.

Practices that could make companies liable to such fines include pricing their goods too cheaply for them to cover their costs and refusing to supply certain outlets with their products.

The government is already committed to improving the law against price fixing, market sharing and other cartels by stepping up powers to deal with cartels by prohibiting anti-competitive agreements.

The three options on which the government yesterday

invited discussion are:

- To strengthen the existing case by case approach through measures that could involve improving the Office of Fair Trading's investigative powers and allowing more scope for the director general of fair trading to accept binding undertakings.

To introduce a general prohibition on abuse of market power while repealing existing UK legislation on the subject. This comprises the monopoly provisions of the Fair Trading Act 1973 and the Competition Act 1980.

• To implement a 'dual system' by introducing a prohibition and repealing the Competition Act provisions on anti-competitive practices, while retaining the relevant provisions of the Fair Trading Act.

Though careful not to pre-judge the consultation process's outcome, the government said yesterday that it believed the case for introducing a prohibition on abuse of power, alongside a restricted trade practices prohibition,

"deserves serious consideration".

Welcoming the discussion document, the opposition Labour Party said that its present preference was for a prohibition system.

At Westminster, Mr Michael Heseltine, trade and industry secretary, told MPs in the House of Commons that the regulated utilities like British Gas and the regional electricity authorities should be "as fully subject to competition legislation" as was consistent with their own statutory and regulatory framework.

Questioned on the shaping of UK policy in the context of the Europe Community, Mr Heseltine said one of the arguments for moving towards one of the prohibition options was that it "brings practice for domestic purposes" closer to Europe.

UK legislation currently differs from EC competition law in that abuses of market power may be prohibited only after they have been found to operate against the public interest.

MR John Gummer, agriculture minister, was told yesterday by Mr Jean-Pierre Soisson, his French counterpart, that France would use the full force of the law to protect UK farm exports - particularly lamb, writes David Blackwell.

Mr Gummer, president of the EC Farm Council, said after lunch with Mr Soisson that in his view France, as an exporting country, needed a General Agreement on Tariffs and Trade settlement as much as any other country in Europe.

France has 3m-plus unemployed. They will continue to be unemployed unless we have a Gatt settlement," Mr Gummer said. There was no evidence for French fears that a Gatt settlement would not square with reform of the EC's common agricultural policy.

Mr David Nash, president of the National Farmers Union, said threats made by some sections of French agriculture against British lorries was outrageous. "We can understand the concern of French farmers, but taking to the streets in a violent manner is not the best way to make progress."



John Gummer at the Smithfield Farming Show in London yesterday

## Contents of Maxwell's house under the hammer

By Jimmy Burns

THE late Robert Maxwell could not have foreseen the very public way the contents of Headington Hill Hall - his family home he once boasted was the finest country house in Britain - would be put under the auctioneer's hammer.

Yesterday, a dozen journalists descended on the Oxfordshire house - rented for just over £10,000 per annum from Oxford City Council - for a glimpse of the building where not so long ago deals were struck and fortunes enjoyed.

Mr Harry Dalmeny, from Sotheby's, was on hand to offer informed comment prior to a sale on January 14 expected to raise at least £300,000.

In the grand Victorian gallery hall, a large double stair case rose to a stained glass window depicting Samson at the gates of Gaza - the head not unlike Maxwell himself - framed by reproduction regency lamps.

In the hall itself, where the marble columns were in fact made of painted wood, a late 19th century Aubusson tapestry hung alongside a 1950s collage sculpture of Neptune.

In Mr Maxwell's room - with its Chinese-style wallpaper and large screen television - a bedside telephone had direct lines to company directors, two sons, newspaper editors, the Mirror newsdesk and the kitchen.

In an agreed statement handed out by Sotheby's, Mrs Elizabeth Maxwell said she had inherited some of the more tasteful items on show - the furniture, carpets, silverware and china. "They've been with us for 33 years but material possessions don't mean much to me and nor did they to my husband. The only things I collected were minerals, fossils, coral, and seashells."

Pensioners are likely to take little comfort from the paucity of items on display and that division of proceeds remains subject to negotiation between the receivers and Mrs Maxwell.

## Angry Names block plan for success fees

By Richard Lapper

ANGRY loss-making Names at Lloyd's of London yesterday forced the withdrawal of proposals which could have earned hundreds of thousands of pounds for representatives pursuing legal action on their behalf.

Some 500 Names, approved legal action against 77 agents which placed them with the loss-making Gooda Walker syndicates. The Names, whose capital fund the market, also agreed to raise £2.8m to pay their legal fees in what could be a complex and long drawn-out legal action.

Mr Alfred Doll-Steinberg, chairman of the Gooda Walker Names Action Group, bowed to overwhelming pressure from his members by agreeing to withdraw an "incentive package" which could have been worth up to £300,000 for each of twelve members of the

Lloyd's US losses may reach £4.9bn says Chatset LLOYD'S losses from pollution and industrial diseases in the US could amount to £4.9bn, according to estimates by Chatset, the company that analyses the insurance market's results.

Names, the individuals whose capital underwrites Lloyd's, could face heavy annual levies to pay for the damage, depressing the profitability of current business.

The estimates, which Chatset said favoured pessimistic forecasts, form part of a new assessment of open years among Lloyd's syndicates.

Chatset estimates that it will cost a further £5.3bn to close the open years, with £400m

action group's committee.

The Names will seek to recover £248m in losses, about 10 per cent of the total suffered by Lloyd's as whole in 1988 and 1989, in an action which will allege negligence by the agents. However Mr Doll-Steinberg said that it would have been "divisive" to put the plan to claim "success fees" -

which would have been separate from legal costs - for recovering losses to the meeting.

"There seems to be a certain groundswell," said Mr Doll-Steinberg. "The word obscene is being used over and over again. If you could find another epithet I'd be grateful," added Mr Doll-Steinberg,

who said new proposals would be put to another meeting in January. "I wish you would express your feelings equally strongly to the people who lost you the money in the first place," he said.

Although many Names accepted that committee members might need some remuneration, many questioned the

scale of success fees. "Most people believe it's obscene that you should, having decided to serve on a voluntary basis, then ask for £200,000" said Mr Claud Gurney.

"There is no point in appointing lawyers and then negotiating yourself," said Mr Alan Navaratnam. "You are keeping a dog and barking yourself. We're not against you, but the goals are being moved during the game," said another Name, who said the division would "gladden the hearts" of the members' agents against whom the Names were fighting.

Earlier Mr Paul Marland, MP, who was one of three new Gooda Walker Names elected to the action group's committee, said he was hopeful about the prospects for a negotiated settlement but that the group "must arm itself. We intend to keep our legal tanks full of fuel".

The documents showed that the payment had been made with the full approval of senior civil servants. But they were dismissed as irrelevant by opposition parties.

Conservative MPs voiced fears that the controversy had further dent the chancellor's reputation by putting a question mark over his political judgment.

But ministers said there was no question of Mr Lamont being forced to resign.

## Auditor to examine Lamont's legal costs

By Philip Stephens,  
Political Editor

AN investigation into a £4,700 government payment towards Mr Norman Lamont's personal legal costs was launched by the National Audit Office last night as the weekend disclosure of the contribution sparked a political row at Westminster.

Mr John Bourn, the Comptroller and Auditor General, told the Public Accounts Committee of MPs that it would conduct a detailed examination of the affair for "his own satisfaction and concern".

Mr Bourn heads the National Audit Office, the independent watchdog responsible for monitoring government expenditure.

He indicated that after studying the relevant papers he

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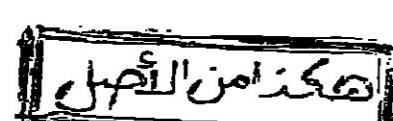
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## Coal communities to widen campaign

By Paul Cheeseright,  
Midlands Correspondent

**COALFIELD** communities threatened by pit closures are likely to widen their campaign against the UK government by taking legal action against Mr Michael Heseltine, trade secretary.

The first steps towards the courts were taken yesterday when Mr Anthony Scrivener QC, in the report of an enquiry into pit closures he has been conducting for the Notting-

hamshire County Council, argued that both Mr Heseltine and Professor Stephen Littlechild, the electricity regulator, had been in breach of their statutory duty under the Electricity Act 1989.

He also suggested that action could be taken in the European Court against Mr Heseltine under Articles 90 and 92 of the Treaty of Rome, which established the European Community. These articles relate to distortion of competition by publicly-owned enterprises.



### Britain in brief



### M0 growth hits hopes of new rate cut

Prospects for further cuts in interest rates before the end of the year faded yesterday with the news that growth in the narrow measure of the money supply had risen to its highest level for almost a year.

Strong annual growth of M0 – mainly notes and coins in circulation – have added weight to signs that an upturn in retail sales is under way.

The seasonally-adjusted figures from the Bank of England confirmed that in the year to November, M0 expanded by 3 per cent, the strongest year-on-year rate of growth since December last year. Compared with the previous month, it grew by 0.8 per cent.

The rise backs up a small, but unexpected, increase in retail sales in October. The two sets of figures indicate that a further sharp fall in retail spending is unlikely, even if sales ease before the end of the year.

### New plant for US chip maker

A leading US manufacturer of printed circuit boards, a key component of electronic products, is to set up a plant at Livingston, Scotland, which is expected to employ 400 people within five years.

Jabil Circuit, which is based at St. Petersburg, Florida, and employs 850 people in three factories in the US, is to spend £1.2m on developing a 33,000 sq ft plant.

The Scottish factory will be Jabil's first outside the US and aimed at meeting demand from customers in EC countries. Jabil makes printed circuit boards for the computer and automotive industries.

### Insurer closed for business

Lancashire & Yorkshire Assurance, a friendly society, a mutual life insurance society which enjoys certain tax benefits aimed at small investors, closed to new business yesterday after revealing that it fund advertised as investing only in cash deposits and gilts had suffered a £4.3m property write-off.

The society, which took in £10.15m in new premium business last year, said it

jobs, have been vocal in their protests against pit closures.

The Scrivener report, which includes two volumes of evidence, was yesterday submitted to Mr Heseltine, in connection with his promised white paper on energy policy, and to the Commons select committee on trade and industry.

The partners to which he referred are the local authorities which are members of the Coalfield Communities Campaign. Both public and private sector organisations in Nottinghamshire, fearful of seven colliery closures with direct and indirect losses of 14,000

jobs, have been vocal in their protests against pit closures.

The Scrivener report, which includes two volumes of evidence, was yesterday submitted to Mr Heseltine, in connection with his promised white paper on energy policy, and to the Commons select committee on trade and industry.

Mr Scrivener contended both that "there is unequivocal evidence of a rigged market" in electricity and that, under the terms of the Electricity Act, the secretary of state has a

duty to promote competition. "If the evidence is such that competition is being distorted, as claimed, then not only has he the power to act but he has a duty to do so and in the final resort interested parties have a right enforceable in the courts to require him to perform his duty," Mr Scrivener said.

He also considered that the legality of a levy on fossil fuels and the provision of a subsidy to support nuclear power "must be questionable" under the Treaty of Rome.

## Toolmakers fear export delay

By Andrew Baxter

LEADERS of Britain's machine tool industry are seeking urgent discussion with the government amid growing concern that customs delays on machine tools due for export could damage the industry's trading prospects.

The Machine Tool Technologists Association has written to Mr Richard Needham, the government's trade minister, about its concern that machine tools have been delayed at docks even when they have

had the correct customs documents.

The association's plea underlines the suspicions of some machine tool companies that, in the wake of the Matrix Churchill affair, in which machine tools exported to Iraq were subsequently used for the production of arms, exports to some countries in the Middle East and Asia are being unfairly singled out for delay.

According to Ucimu, the Italian machine tool association, Italy's machine tool exports to Iran soared to £35.5m (£17m) in the first half of this year, from £13.2m a year earlier. In contrast, UK exports to Iran slipped from £3.8m to £3.3m over the same period.

series of machine tools will not be held up.

That could damage the industry's attempts to win repeat orders, causing it to miss out on vital export opportunities in the middle of a recession.

According to Ucimu, the Italian machine tool association, Italy's machine tool exports to Iran soared to £35.5m (£17m) in the first half of this year, from £13.2m a year earlier.

In contrast, UK exports to Iran slipped from £3.8m to £3.3m over the same period.

## Price turbulence buffets UK's big power users

AT 4 o'clock every afternoon, senior managers at ICI's Runcorn complex start a computer game that takes them well into the evening and produces a forecast for the next day's electricity price.

Only when it is over can they say whether and when ICI can afford to make chlorine during the next 24 hours.

The data they get is as accurate as a weather forecast. This unpredictability over the price of the vast quantity of power the complex uses – 1 per cent of all the UK's electricity consumption – has caused ICI to consider pulling out of the chlorine busi-

Bryan Bulloch says if ICI abandoned chlorine production, the UK trade deficit would increase by £1.5bn

Ian Hamilton Fazey visits ICI's chemical plant at Runcorn

ness in the UK altogether, putting 7,000 jobs at risk.

ICI's protests are echoed by other large scale electricity users in the steel, glass, and cement industries, as well as other chemicals companies.

The price equation is extremely complicated. For example, the price ICI pays for electricity may vary unpredictably every half-hour – it pays the price bid by the last electricity generating station needed to meet demand for that half-hour slot in the day. If the weather gets colder and demand for electricity rises, the price may shoot up beyond anything planned for.

Since ICI never knows what it will

have to pay until after it has consumed the power, it is crucial for ICI's managers to second-guess the forecast as closely as possible so they can shut down plant before they get caught out.

Mr Ken Green, commercial manager of ICI's energy policy and purchasing department, is in charge of trying to master Britain's electricity pricing system for the company, but says the mathematics have so far proved beyond computer-assisted brainpower.

Mr Bryan Bulloch, power services manager at Runcorn, north west England, who has prepared the company's evidence on the issue to two

House of Commons Select Committee

values the chlor-chemicals sector's home and export markets at £750m a year each. If ICI abandoned chlorine production to foreign competition, the effect on the UK balance of trade would be a deficit of £1.5bn.

Before electricity was privatised, ICI paid about £20 per megawatt-hour (MWh). Average costs this year will average more than £31 per MWh.

Under German competition law, ICI cannot divulge how much it pays for electricity for its similar, but smaller scale operations in Wilhelmshaven, northern Germany, but a figure of £25 per MWh is likely.

To get that, ICI has to guarantee running the plant at 95 per cent

capacity to keep its contribution to overall energy demand predictable. It will come off-load in cold weather to help electricity generators cope with surges. Mr Green says similar savings cannot be struck in Britain.

Mr Bulloch says the government believes that 90 per cent of industrial electricity users pay less than before privatisation, and that big users like ICI are merely whingeing.

ICI believes discounts should be available for large users once they pass a negotiable threshold, calculated so that even the most heavily discounted price would never be subsidised. Negotiation would match the lowest discounted price to the lowest profitable marginal price available locally, so as not to cause distribution problems.

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## A little light on environment law



The European Court last week placed a strict interpretation on the obligations of Community countries under EC environmental rules covering the quality of drinking water.

In two cases brought by the Commission against Germany and the UK, for failure to implement and apply the 1980 drinking water directive, the Court agreed with the Commission when condemning Germany and holding the UK in breach of EC environmental rules.

The cases give some insight into the way the ECJ approaches EC environmental law which could guide interested parties in other areas of environmental regulations.

The Commission made three complaints against the UK. First, the Commission successfully established before the Court that the UK had failed to bring into force binding provisions ensuring complete implementation of the directive.

In particular, the UK's Water Supply (Water Quality) Regulations 1989 did not cover water used in the food production industry and the directive had not yet been implemented formally in Northern Ireland or Scotland until the Water Supply (Water Quality)(Scotland) Regulations 1990.

Second, the Court upheld the Commission's claim that water supplied in 28 supply zones in England exceeded the maximum admissible concentration levels for nitrates and, when correctly interpreted, was not covered by unilateral derogations relied on by the UK.

The ECJ rejected the UK's arguments that the EC rules did not oblige member countries to ensure that drinking water met the minimum requirements laid down but merely required them to take all practicable steps to comply with the standards. This meant that the UK could not blame the excessive levels of nitrate in drinking water in the East Anglia supply zones in question on the use of fertilisers by farmers, beyond its control.

Again, in rejecting the UK's imaginative approach to its obligations and the permissible exceptions under the directive, the ECJ limited the applicable derogations to those expressly provided by the EC rules. Consequently, the Court can be expected in future environmental cases to refuse to make allowances for the activities of third parties or

the conditions of the physical environment which may involve extrinsic factors, outside the complete control of a member state.

The UK, however, successfully defended itself against the Commission's complaint that lead levels in 17 supply zones serving a population of about 52,000 inhabitants in Scotland exceeded the prescribed lead limits.

The UK's arguments illustrate another aspect of the interpretation of EC environmental rules, likely to be relevant in other cases.

The rules in question provide maximum lead limits in drinking water, established in accordance with general testing procedures laid down by the directive. Where a house had lead pipes, the rules are more flexible in that they only require action by a member country if a threshold double the general limit is consistently exceeded, on the basis of particular tests.

The Court said this resulted from a correct interpretation of the specific notes on the meaning of the technical parameters stipulated in the directive. Consequently, in spite of the generally strict approach to member countries' obligations illustrated by the rules on nitrates, member states may be given greater flexibility by the small print, as in the case of lead standards.

In the case against Germany, the Court upheld the Commission on two complaints against the German law implementing the 1980 directive in the context of derogations. First, Germany permitted derogations outside the narrow parameters of the directive; and second, the German Länder had not been obliged by the implementing law to notify the Commission of such derogations permitted by them.

*Case C-237/90, Commission v Germany, ECJ FC, November 24 1992; Case C-337/89, Commission v UK, ECJ FC, November 25 1992.*

### Other Cases

*Case C-286/90, Anklagemyndigheden v Poulsen and Dova Navigation Corp, ECJ FC, November 24 1992 - infringement proceedings relating to Directive 80/836/Euratom on protection against radiation - member state permitted to adopt stricter limits than in the directive.*

BRITISH COURT CHAMBERS,  
BRUSSELS

Foreign companies operating in the US will have drawn little comfort from President-elect Bill Clinton's campaign boast that he could increase revenues by more than \$10bn a year by "preventing tax avoidance by foreign corporations".

The extent to which Mr Clinton intends to act on his threat remains to be seen, particularly in light of last week's better than expected third-quarter US growth figures. What seems certain is that Congress will reintroduce foreign income tax legislation early next year. Congress originally considered the legislation last May but shelved it because of the US elections. If passed, the bill would, among other things, require foreign companies to report minimum taxable income in the US regardless of the true profitability or otherwise of their US affiliates; the sale of assets in US companies would also be taxed.

The implications of this tax assault on foreign companies in the US could be far-reaching. Indeed, US efforts to increase tax revenues without raising taxation on individuals is already beginning to have an impact on global financial trading.

According to Mr James MacLachlan, a partner in the London office of the international law firm, Baker & McKenzie, the risk of inadvertently becoming liable to tax in several jurisdictions for capital markets' trading profits is now "one of the most critical issues facing global financial dealers".

Billions of dollars of financial products are traded globally daily. In the market for financial derivatives alone, \$923.4bn of swaps - the trade of one form of debt for another - were written in the first half of 1991.

The implications of being assessed for tax on the profits of this trade in more than one jurisdiction are far-reaching. The problem is compounded by the fact that different jurisdictions apply different rules in determining where income is properly taxable and what can be deducted against it.

The US rules are particularly ambiguous. In spite of the growth in global trading in financial products in recent years, the US has not adopted a comprehensive tax regime aimed specifically at determining the geographic source of a company's income on a global deal. Instead, the US continues to tax global traders under a regime designed to levy multinationals engaged in more traditional global trade such as manufacturing.

According to Baker & McKenzie's US tax lawyers, applying this traditional tax regime to global trading has resulted in tax rules which are "ambiguous, hard to comply with and which could potentially result in double taxation of income from

global trading" - as Australia's Westpac Banking Corporation recently discovered to its cost.

Earlier this month Westpac announced it would halve its final dividend after being hit by a previously undisclosed US tax liability of A\$1.15m (£22.05m). The tax charge related to interest rate and currency swaps assigned between Westpac's New York branch and other non-US branches in 1991-92. The liability surfaced during preparation of the bank's 1991 tax return. Coming on top of a undersubscribed A\$1.2bn rights issue, the tax liability was disastrous news for Westpac.

The difficulty of allocating profit

already paid income tax in other countries, yet was unable to offset losses on matching deals. Many other financial institutions could also find themselves in the same position. So what can they do?

Mr MacLachlan says there are two options. First, negotiate an advance ruling with the tax authorities setting out a simple basis on which trading profits will be allocated to each country involved in a deal. Second, dealers should spend time and money restructuring their operations to minimise the risk of double taxation. This requires close back office scrutiny of where deals are done.

Australia's Westpac Banking Corp was forced to pay US taxes on profits on which it had already paid income tax in other countries

and losses geographically on such transactions is widely acknowledged. Global trading is done in a 24-hour market; deals originating in New York may not be realised as profit until the contract is closed hours later in London or Tokyo.

The inference drawn from the Westpac case is that there is a clear risk the US Internal Revenue Service (IRS) will treat a given swap,

regardless of where it was done, as connected to the trade or business of a foreign dealer in the US - therefore as US income subject to US tax.

It also appears that corresponding expenses or losses on the swap book incurred by offshore branches are not deductible in the US against that US income.

Westpac was forced to pay US taxes on profits on which it had

advanced rulings with tax authorities is that several countries, notably the UK, have long opposed giving advance rulings on the tax treatment of global financial dealings. They are also generally opposed to allocating profit by predetermined arbitrary formulae not related to the way a group's business is actually organised.

There is an additional problem in the UK. The Inland Revenue lacks the resources to provide this sort of service to taxpayers and, in the context of global financial trading, it also lacks expertise.

The US has no such problems.

The IRS recently introduced just such an advanced pricing agreement (APA). France, Italy and Belgium have told the US they want

nothing to do with APAs, while the UK Inland Revenue's position appears to be shifting.

Japan's Sumitomo Bank recently

secured an APA from the IRS which was accepted by the US and the Hong Kong tax authorities. A further 20-30 applications for APAs are pending with the IRS.

APAs are not without difficulties

and so are unlikely to satisfy everyone. APAs can take years to negotiate; they require full disclosure; not all countries are willing to participate; APAs only last three years; they create a tax result totally out of line with group commercial accounting practices (a problem still unresolved); APAs are arbitrary and might result in one country getting a bigger slice of tax than it should.

The message to financial institutions from the Westpac saga and the aggressive attempts being made

by the IRS to maximise tax revenues is simple: corporations need to review their global tax strategy. Companies must ask themselves whether they are exposed to double or multiple taxation and, if they are, whether they can improve their arrangements within existing tax rules, or whether it would be sensible to seek an APA.

In many cases, however, the risk

of exposure to double taxation may

not be a big problem or at least a manageable one.

Ultimately, traders know that

political realities will restrain tax authorities' pursuit of tax revenues from global trading. Even the US cannot afford to risk driving international capital markets offshore to vital money centres by being too aggressive over tax.

Part of the three-year plan will

also be to campaign for a number

of changes in the law including:

the introduction of a system of

common-hold to facilitate

centralised management of blocks

of flats; reform of the law which

makes businesses still liable for

their successor's defaults even after

they have assigned the lease; and

the creation of an environmental

tribunal to handle cases involving

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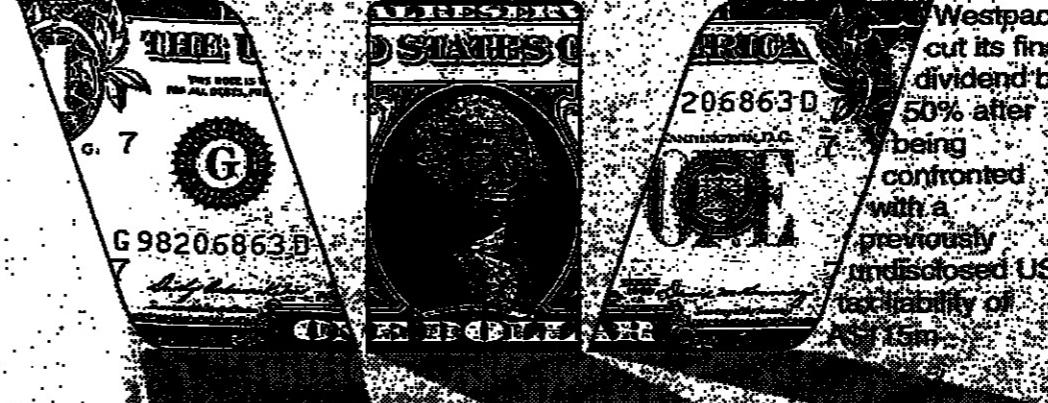
## Property services

The Law Society of England and Wales is to undertake a review of conveyancing procedures to see if it can cut down on the incidence of mortgage fraud involving solicitors as part of a new three-year strategy plan covering the commercial and domestic property services.

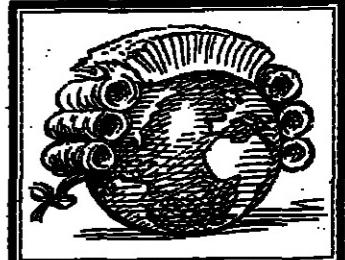
Part of the three-year plan will also be to campaign for a number of changes in the law including: the introduction of a system of common-hold to facilitate centralised management of blocks of flats; reform of the law which makes businesses still liable for their successor's defaults even after they have assigned the lease; and the creation of an environmental tribunal to handle cases involving the higher environmental standards businesses are now expected to meet.

## Double trouble

Global financial trading groups must guard against inadvertently paying tax twice over, says Robert Rice



## LEGAL BRIEFS



Law Lords seek help on maternity leave case

THE LAW LORDS have asked the European Court of Justice for help in resolving the difficult question of whether an employer is guilty of sex discrimination in dismissing a female employee who becomes pregnant shortly after being hired to cover for another employee taking maternity leave.

The Law Lords said last week there was no doubt that in general it was unlawful direct discrimination to dismiss a woman because she was pregnant. But in the present case the critical factor was that the employee would be unavailable for work at the time when the job for which she was specifically recruited was to be performed.

A final decision in the case of Webb v EMO Air Cargo (UK) was suspended pending a ruling by the European Court as to whether the issue had been affected by recent European Court rulings on the interpretation of the 1976 EC sex discrimination directive.

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The Joint Administrative Receivers offer for sale, as a going concern, the business and assets of this well established group involved in the design, manufacture, installation and maintenance of communications equipment.

Principal features of the business include:

- Established customer base
- Experienced and skilled staff
- Fully operational manufacturing plant (BSI 5750 registered)
- Current turnover approximately £3 million
- Operates from premises at Atherton, Warrington, Cheshire, Herts.

For further information, please contact the Joint Administrative Receivers, J M Iradole and J F Powell at Cork Gully, Hartman House, 1 George Street, Uxbridge, Middlesex UB8 1QQ.  
Tel: (0895) 273328. Fax: (0895) 273378.

Cork Gully is authorised in the name of Coopers & Lybrand by the Institute of Chartered Accountants in England and Wales to carry on investment business.

Cork Gully

FINANCIAL TIMES TUESDAY DECEMBER 1 1992

**Bulwark Transport Engineering Limited**

(In Administrative Receivership)

The Joint Administrative Receivers offer for sale the business and assets of the above company. The business is engaged in the repair and maintenance of buses and coaches including both mechanical and electrical components.

- Annual turnover of £1.2 million
- Broad customer base
- Extensive range of services
- 1.5 acre freehold site in Chepstow with easy access to the M4

For further details please contact C M Clapp  
FCA, Joint Administrative Receiver at Ernst & Young,  
One Bridewell Street, Bristol BS1 2AA.  
Telephone: (0272) 290808. Facsimile: (0272) 260162.

**ERNST & YOUNG**  
Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

By Order of the Joint Liquidators  
Tony Thompson of KPMG Peat Marwick  
and S Rishi of S Rishi & Co  
See Interim Circular Limited

**DESIGNERS & RETAILERS OF BUTTE KNIT and JONATHAN LOGAN LADIESWEAR**

- Own label ranges of quality ladieswear specialising in sizes 12-24
- 80 concession and consignment retail outlets in major department stores throughout the U.K.
- Modern HQ in Milton Keynes
- Sales in excess of £4M p.a.
- Stock level approx £400-500,000 at retail

**BUSINESS & ASSETS FOR SALE**

Ref CS4  
EDWARD SYMONDS  
\* PARTNERS  
2 Southwark Street, London Bridge, London SE1 1RQ  
Fax: 071-407 6423  
LONDON • MANCHESTER • LIVERPOOL • BRISTOL • SOUTHAMPTON

Tel: 071-407 8454

**Opticians & Contact Lens BUSINESS FOR SALE**

The Joint Administrative Receivers of CLM Group Limited offer the business and assets of this prestigious chain of opticians and contact lens practitioners for sale.

- Principal features include:-
  - Quality end of the retail market
  - Substantial patient lists
  - Long established Contact Lens Centre in London (Freehold)
  - Nine leasehold shops - prime locations (6 in London)
  - Well stocked
  - Turnover of £4million p.a.
- For further information, please contact the Joint Administrative Receivers quoting ref: MBO/2243

Levy Gee & Partners  
CORPORATE SUPPORT SERVICES  
LONDON • MANCHESTER  
WORCESTER • CROYDON  
Tel: 081-681 6369, Fax: 081-681 8402

**David Shaw (Silverware) Ltd  
J T Dooley Limited  
Cooper-Cobb Limited  
Lihale Limited  
Betashire Limited**

The Joint Administrative Receivers offer for sale the business and assets of the above companies. The companies specialise in the manufacture and supply of silverware.

- ◆ Freehold manufacturing premises in Sheffield
  - ◆ Leasehold showroom in London
  - ◆ Trade marks and trading names
  - ◆ Stocks of raw materials, partly completed stocks and finished goods
  - ◆ Turnover in excess of £1m per annum with established customer base
- For further information contact the Joint Administrative Receivers - Ray Hocking or Martin J W Venning, Stoy Hayward, Nimrod House, 42 Kingfield Road, Sheffield S11 9AT.  
Tel: (0742) 556591. Fax: (0742) 555104.

**STOY HAYWARD**

A member of Horwath International Accountants and Business Advisors  
Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

**LEONARD CURTIS**

BY ORDER OF THE JOINT ADMINISTRATIVE RECEIVERS  
DAVID SWADEN FCA & DERMOT J POWER FCA

**TOSELAND (SAWTRY) LIMITED**

Offers are invited for the business and assets of the above company as a going concern.

Its main activity is that of Builders Merchants.

- Based at Sawtry, near Peterborough.
- Annual turnover £2650,000.
- Freehold land and buildings.
- One and a half acre site with planning permission.
- Established Customer Base.

Enquiries should be addressed to Paul Keeley at:  
**Leonard Curtis & Partners, Chartered Accountants**  
Peter House, Oxford Street, Manchester, M1 5AB  
Tel: 061 236 1955 Fax: 061 228 1929

## BUSINESSES FOR SALE

GREEK EXPORTS S.A.  
INVITATION

For expressions of interest in buying the assets of GEORGIOVIMIANIKI PIHRAS S.A. (GE-VL S.A.) Within the framework of the government's privatisation policy on the basis of Law 2000/1991, GREEK EXPORTS S.A., based in Athens (17 Panepistimiou str) and a subsidiary of the HELLENIC INDUSTRIAL DEVELOPMENT BANK S.A. (HIBA S.A.), has been appointed liquidator by Salonic Court of Appeal Order No. 3210/1992 and intends to sell, with the procedure described in article 46a of Law 1892/1990 as supplemented by article 14 of Law 2000/1991, the entire assets of GEORGIOVIMIANIKI PIHRAS S.A. which is based in Mati, Piraeus, and in which E.T.B.A. S.A. is a shareholder.

GEORGIOVIMIANIKI PIHRAS S.A. was founded in 1976 (PEIK No 2458/7-76) and is engaged mainly in the canning and freezing of fruit and vegetables, following processing, and the trade of these products. The main industrial complex of the company covers a total area of 27,000 m<sup>2</sup>, on a self-owned plot of land of 98,464 m<sup>2</sup> in area. It is situated at the 50th kilometre of the Salonica-Katerini National Road, facing the Old Salonica-Katerini Road, and includes the factory building (which houses the mechanical equipment used for processing, freezing and canning), a machine-shop, an independent warehouse, an independent building of offices, changing rooms and auxiliary areas, and sheds. The company also owns a factory-sorting unit at Argoliko near Nafplio, which functions seasonally. The latter covers a total area of 2,112 m<sup>2</sup> on a plot of land 4,500 m<sup>2</sup> in area. Finally, the company also owns, at 22 Aesopou str in Salonica, two self-sufficient floors of offices, covering an area of 179.47 m<sup>2</sup> each, as well as a basement, 131.68 m<sup>2</sup> in area.

The above figures derive from the latest published balance sheets (1-7-86 to 30-6-87 and 1-7-87 to 30-6-88).

**PRIVATISATION PROCEDURE:**

- I. Within twenty (20) calendar days from publication of the present invitation, interested buyers must submit a non-binding written declaration of interest.
- II. Prospective buyers, after giving a written promise of confidentiality, can obtain an Offering Memorandum and have access to other information concerning the company for sale.
- III. The announcement of the public tender for the highest bidder will be published within the prescribed time limits and in the same newspapers.

For any additional information, please contact:  
 a) The Head Office of E.T.B.A. S.A., Directorate of Public Holdings, 87 Syngrou Avenue (2nd floor), Tel. 30-1-92.94.395 and 30-1-92.94.396.  
 b) Greek Exports S.A. 17 Panepistimiou Street (1st floor), Tel. 30-1-32.43.111 to 30-1-32.43.115.  
 c) The E.T.B.A. office in Salonica, 45 Nikis Ave., Salonica, Tel. 30-1-278.623 and 30-1-239.371

## FOR SALE:

Hydraulic Fittings and Adaptors manufacturing business, located East Midlands. Projected sales 1992 £1.35m.  
 Contact: E.T.B.A. Tel: 0423-884375 or Fax: 0423-881140

**MOTOR AUCTION BUSINESS**  
 As A Going Concern. Established 1986. Very profitably profitable. Full details from Hodges Ellington & Co. Tel: 0522 512222. Ref: SIE

**BUSINESS AND ASSETS** Of solvent and solvent companies for sale. Business and Assets. Tel: 071 282 1164 (Mon-Fri)

**SALE OPPORTUNITY**

Lingerie/Hosiery Importers.  
 Established 30 years.  
 Nationwide distribution.  
 T/O £1.3m average. Stock £200K+. Owners retiring.  
 Apply: Lever Bros. 103/109 Southwark Street, London SE1 0JJ.  
 Fax: 071 633 9832 Ref: FT27

## Saturn Cable Communications Ltd.

The Joint Administrative Receivers offer for sale as a going concern, in whole or part, the business and assets of Saturn Cable Communications Ltd.

The business, based in Cheshunt, Hertfordshire, has been involved in the design and installation of satellite and terrestrial communications systems for some 20 years.

Principal features include:

- Annual turnover in the region of £2 million.
- Modern freehold premises including offices and warehouses.
- Varied stock for current orders.
- A national reputation in this industry.
- Quality recurring customer base.

For further information contact the Joint Administrative Receiver, Tony Thompson, KPMG Peat Marwick, Aquila Court, 31 Fishpool Street, St Albans, Hertfordshire AL3 4RF. Tel: 0727 43000. Fax: 0727 41005.

**KPMG** Corporate Recovery

INTERNATIONAL SUPPLIERS OF  
ALUMINIUM FORMWORK AND FALSEWORK SYSTEMS

## Alumir Systems UK Limited

The Joint Administrative Receivers offer for sale the business and assets of this supplier of aluminium formwork and falsework systems.

Principal features of the business include:

- broad customer base
- turnover approximately £5.5 million
- 20 employees
- approximately 80,000 square metres of aluminium formwork
- rental or sale of aluminium frames, beams, flying forms and wall forms.

For further information, contact Tim Harris or Christopher Hughes, Joint Administrative Receivers, Cork Gully, St Andrews House, 20 St Andrew Street, London EC4A 3AD.

Tel: 071 606 7700. Fax: 071 606 9887

Cork Gully is authorised in the name of Cooper & Lybrand by the Institute of Chartered Accountants in England and Wales to carry on investment business.

Unique Opportunity to acquire

SHIP YARD FOR SALE  
AS A GOING CONCERN  
EAST COAST LOCATION

225,000 SQ. FT. of Covered Space on 38 Acres plus 8 Acres of Water  
Extensive water frontage including slipways and quay heads

Fully Equipped  
All Enquiries to  
Box A628, Financial Times, One Southwark Bridge, London SE1 9HL

## NURSING HOMES

The joint administrative receivers offer for sale as a going concern the business and property of North Manchester Homes Limited and Oldham Homes Limited respectively.

## Within Nursing Home (Bolton)

- Registered for 24 residents
- Fully occupied
- Site includes detached house
- Planning permission to extend premises
- Offers invited in the region of £450,000

## Coppice Nursing Home (Oldham)

- Registered for 20 residents
- 95% occupancy
- Site area of approximately 2 acres includes large, detached house (both with development potential)
- Planning permission to extend premises
- Offers invited in the region of £450,000

For further information please contact Andrew Menzies or Ken Jones.

## ROBSON RHODES

Centre City Tower, 7 Hill Street, Birmingham B5 4UU.  
 Telephone: 021-643 1936. Fax: 021-643 4993

Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

## On Instructions of the Administrator

## BUSINESS FOR SALE

## BASED IN SHEFFIELD

Specialising in

## OFFICE FURNITURE, EQUIPMENT &amp; STATIONERY SUPPLIES

Established 1978 \*

\* Trading from 13,500 sq ft freehold premises, rent £12,500 p.a.

\* Customer base of 500 accounts plus established Local Authority & Health Authority contracts \*

\* Turnover ex. VAT to Year End 1992 £1m \*

\* Current stock in excess of £250,000 \*

\* Member of Intergrup \*

Sales information and further details available from the Agents.

## CHARTERFIELDS

International  
Asset Valuers and Auctioneers

301 Glossop Road, Sheffield S10 2HL.

Tel: 0742 797788. Fax: 0742 797579

## KINGSTON HEALD &amp; PARTNERS OFFER:

A unique opportunity to purchase a state of the art food processing factory in the Republic of Ireland. This represents excellent value at £750,000.

Please contact: Kate Lucas on 44 71499-2571

## MAGAZINE

## FOR SALE

Head licence for shower renovation systems.

Good income stream in

expanding market.

Fax: 071 935 0354.

## FOR SALE

Prime Location Central London Hotel

Three Star Standard 100 Bedrooms Capacity to Expand Principals Only

Please reply to: Box A4642, Financial Times, One Southwark Bridge, London SE1 9HL.

## COMMUNICATIONS/

## MAINTENANCE COMPANY

Net Profit £5 million 4,000 happy paying customers

£16 million contracted revenue

Sale due to owner emigrating

Write to: Box A4644, Financial Times, One Southwark Bridge, London SE1 9HL.

## VETERINARY PHARMACEUTICALS

## FOR SALE

PLC DISPOSAL OF A PERIPHERY BUSINESS

Manufacturer and distributor of Veterinary Pharmaceuticals and agency

Distributor of Veterinary Surgical Instruments Located on two sites in the Midlands and the North.

Turnover in the order of £5m per annum Profit margin exceeds 10%

Established Quality Management in place

Principals only write to:

Box A4641, Financial Times, One Southwark Bridge, London SE1 9HL.

## BUSINESS WANTED

## HEALTHCARE

## Service Businesses

Our client, an expanding listed group, seeks to grow by acquiring a healthcare service company which:

- is preferably a niche player
- may be involved in consultancy, patient care, child care, health promotion, servicing of hospitals, project management or supply of contract staff
- has a turnover in the range of £300,000 to £10 million
- must be trading profitably
- desires continuity of current management

Vendors and their advisers should telephone either Marcus Moir or Ian Smith on 071-388 4242 in absolute confidence. Your identity will not be revealed to our client without your permission.

Livingstone Fisher plc

Acre House, 11-15 William Road, London NW1 3ER

## LIVINGSTONE FISHER

The Acquisition & Disposal Specialists

A Member of FIMRA

NOTICE IS HEREBY GIVEN, pursuant to Section 4(2) of the Insolvency Act 1986, that a meeting of the unsecured creditors of the above-named Company will be held at 1 Eastgate Street, Bristol BS1 2LT on Tuesday 21 January 1992 at 10.30 am. A copy of the report prepared by the administrative receiver under Section 48 of the said Act, the meeting may, if it so wishes, establish a committee to exercise the functions conferred on creditors' committees by or under the Act. D J Stokes  
Joint Administrative Receiver  
22 November 1991

## LEGAL NOTICES

Registered at Cheltenham and Gloucester  
ABERY TAXIS LIMITED  
(Company Number 1016528)  
Principal Place of Business:  
100 Gloucester Road, Gloucester GL1 3JL

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Joint Administrative Receiver  
22 November 1991

## WHOLEFOOD O.T.C. HEALTHCARE

Well-established company seeks to acquire profitable company and/or products in allied fields.

Turnover £200,000-£2,000,000.

Flexible Terms.

Prompt Decisions.

All replies in strictest confidence.

Box A4636, Financial Times,

One Southwark Bridge,

London SE1 9HL.

## The Distribution Centre Ltd.

The Joint Administrative Receivers offer for sale as a going concern, in whole or in part, the business and assets of The Distribution Centre Ltd.

The business, based in Greenford, Middlesex, operates a warehousing and "pick and pack" distribution service for major perfume houses and social stationery companies.

Principal features include:

- Annual turnover in the region of £300 million.
- Leasehold premises consisting of offices and warehouses.
- Warehouse equipment and machinery.
- Established customer base with forward order book.
- Experienced management, administration and warehouse staff.

For further information contact the Joint Administrative Receiver, Tony Thompson, KPMG Peat Marwick, Aquila Court, 31 Fishpool Street, St Albans, Hertfordshire AL3 4RF. Tel: 0727 43000. Fax: 0727 41005.

## KPMG Corporate Recovery

## On the Instructions of the Joint Administrative Receivers PR Copp and R Hocking of Stoy Hayward

18 bedroom hotel in a prime location close to Marble Arch. Established tourist trade. Good order throughout. Leasehold 11 years remaining.

Recommended.  
**LONDON, W2 HOTEL**  
 £375,000 leasehold. Ref. 20/130  
 For further information contact:  
 Jim Keogh, London Hotel Department on 071 486 4231  
**CHRISTIE & CO**  
 CORPORATE DIVISION

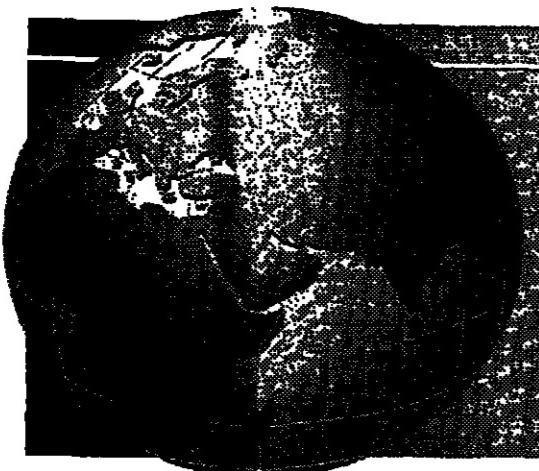
## Humbers LEISURE

Hampshire/Sussex Borders  
Commercial fish farm  
and house set in its own  
secluded valley

Well established, spring and river fed, trout farm  
 Attractive 5-bedroom residence overlooking the river  
 • Equestrian complex with 5 boxes, paddocks  
 and former manor  
 In all about 24 acres, freehold  
 Offers invited in the region of £275,000

071-629 6

## TECHNOLOGY



Estimated cumulative costs of Aids 1981-1991

	Projected Aids cases	Costs per Aids patient (\$)	Total costs (\$m)
		Direct Indirect	Direct Indirect Total (\$m)
World	675,002	850 15,300	0.5 8.8 9.3
Latin America	155,000	13,300 115,700	2.1 17.9 20.0
Europe	270,000	80,000 541,000	22.0 146.0 168.0
Africa	69,000	80,000 541,000	5.5 37.3 42.8
			30.1 210.0 240.1

Source: UNAIDS, World Bank, UNAIDS Reference 1992

## An economic infection

On World Aids Day, Clive Cookson analyses the disease's grim cost

Each day, Aids costs the world an estimated \$250m. This alarming figure includes the direct costs of treatment, prevention and research and the more substantial indirect costs from loss of earnings.

Only now, 11 years after Aids was first recognised as a new disease, are analysts starting to make systematic estimates of its worldwide economic impact. Figures emerging from work at the Harvard School of Public Health in the US, Cambridge University in the UK, the World Health Organisation in Geneva, and elsewhere suggest that the total costs of Aids and HIV infection are now running at about \$90bn a year. \$10bn direct and \$80bn indirect.

According to Andrew Cliff and colleagues at Cambridge University Department of Geography, the cumulative cost of Aids over the first decade of the epidemic (1981-91) was \$240bn.

Projections for the next 10 years are more speculative, since no one knows how quickly HIV will spread nor how successful medical researchers and the pharmaceutical industry will be in developing better treatments for Aids. WHO estimates that 13m people have been infected so far. Forecasts for the year 2000 range from 30m to 120m people with HIV. Global costs could then be running as high as \$500bn per year - equivalent to more than 1 per cent of world GNP.

Such alarming figures lie behind WHO's message for World Aids Day: that spending on prevention of HIV infection in developing countries must be increased at least 20-

fold "in order to have any real hope of slowing the spread of the epidemic" and its attendant human suffering and economic impact.

Developing countries spent only \$120m on Aids prevention in 1991, WHO says. Yet the minimum required for an effective prevention programme is \$2.5bn a year. This would include campaigns to promote safer sex through schools and the mass media, education of prostitutes and measures to eradicate HIV from blood supplies.

But the two biggest elements of WHO's proposed prevention package are large-scale distribution of

"Compared to the cost of caring for someone who becomes infected, these interventions are very good value. Every hundred dollars spent now will save millions later."

Although more than 80 per cent of those infected are in developing countries, the absolute costs of HIV and Aids are far higher in Europe and North America (see table) because health expenses and lost earnings per patient are so much greater.

The direct cost of caring for an average Aids patient is \$32,000 per year in the US and \$400 per year in Africa, according to Daniel Tarau-

systems becoming available to fight the secondary infections associated with Aids or to boost the immune system.

Yesterday, for example, Welcome announced that it had received approval to market Nepryn in the US and Canada for early treatment of PCP, a form of pneumonia that is common among Aids patients.

Some patients are taking as many as 10 drugs at once, each costing several hundred dollars a week.

"Drug costs account for 15 per cent of the total cost and will get higher as time goes by," Hellinger said.

According to Cliff's projections, the cumulative cost of Aids in San Francisco, one of the worst affected US cities, will amount to \$13.38bn over the period 1981-99 - \$1.72bn direct and \$11.65bn indirect (loss of earnings). That is equivalent to 0.6 per cent of the total income of the San Franciscan population over the same period.

The cumulative cost of Aids for the country of Uganda over the same 19-year period is likely to be about \$2bn, equivalent to 2.4 per cent of GDP. In the case of Uganda, however, the costs will rise sharply during the 1990s, reaching 12 per cent of GDP from 1995 to 1999.

"While inter-regional shifts of economic resources will undoubtedly ensure that western cities such as San Francisco survive the economic onslaught of Aids, the future outlook for countries like Uganda is bleak," Cliff says. "Aids has the potential to strip away the value equivalent of the country's modern manufacturing sector by the end of the century."

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But the two biggest elements of WHO's proposed prevention package are large-scale distribution of

condoms and better treatment of other sexually transmitted diseases.

WHO advocates spending \$700m

distributing 8bn condoms a year to sexually active people in developing countries - at present the total world production of condoms is only 6bn a year. And it says \$1bn a year should be devoted to treating the diseases; much of this would be spent on modern antibiotics to kill the bacteria more effectively than the cheap resistance-prone drugs used in the third world today.

"We know what approaches work to prevent transmission," says Michael Merson, director of the WHO Global Programme on Aids.

Although there are still very few drugs to treat HIV directly, many

of the Harvard School of Public Health.

Fred Hellinger of the US Agency for Health Policy and Research says the average cost of treating an American patient from diagnosis to death has almost doubled in four years, from \$57,000 in 1988 to \$102,000 in 1992. (Comparable lifetime treatment costs are \$20,000 for lung cancer, \$32,000 for breast cancer and \$175,000 for kidney failure.)

Medical costs are rising because US doctors are treating patients more aggressively at an earlier stage in the progression of Aids.

Although there are still very few

drugs to treat HIV directly, many

are becoming available to fight the secondary infections associated with Aids or to boost the immune system.

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'Washerwomen on the banks of the Touques' by Boudin

## A love for the coast

William Packer considers Boudin a petit maître par excellence

**H**orrible it may have been in other ways, but this has been at least a very good year for the painting of the 19th century. There was a delightful show at Brighton in the summer centred upon the French and British artists, Walter Sickert prominent among them, who worked in and around Dieppe; and now we have the full Sicker retrospective at the Royal Academy. An exhibition of the work of the Barbizon group, Daubigny, Rousseau *et alios*, has lately come on at Agnew's; and there was the Sisley show in early autumn, again at the Academy. None of these artists conspicuously altered the course of the history of western art. None bestrode his world like a Courbet, a Cézanne, a Picasso or a Matisse. Yet each, in offering a lesser example, produced work of no less particular excellence, to be admired and enjoyed for what it is. To be a *petit maître* is to be *maître* none the less.

Now, with *Boudin at Trouville*, we have another artist of this category and quality, and an exhibition as exquisite as any them. Eugene Boudin died in 1898 at the age of 74. Though late in coming to his vocation, he did not complete his formal studies until he was 30 - he was remarkably prolific, producing something over 4000 paintings, with many thousands of drawings and water-colours besides. He was a landscape painter, with Normandy very much his home territory; but he made regular visits to Brussels and Antwerp, travelled on into

Holland on occasion, and made several visits to Venice in his old age. Yet the consistency of his work is manifest in its ostensible variety, for Boudin's love was for the coast, and for the rich choice of subjects it gave him, the beach and the harbour, the sea and the sky. And if he could find such interest as well in Venice or Dordrecht, he could find it just as well along the familiar coast of his native Normandy. Most of all he could, and did, find it on his doorstep at the fashionable resort of Trouville, or on the other bank of the estuary of the Touques, at Deauville, where he made his home. The paradox is that by doing just that, he is now too easily dismissed as an artist of merely limited and local interest.

The premise of this exhibition, fully justified in the event, is to offer a view of the work that Boudin produced in and around Trouville across the full span of his career, and to take it as representing the whole. The results are as once salutary and surprising, for if Boudin is misrepresented, it is indeed as simply the artist of the fashionable Parisian world of the Second Empire, taking the sea air along the beaches and promenades of Trouville, gossiping and flirting among the bathing-huts, watching the sun go down over the sea, hoop skirts swinging, bouffant-ribbons flying in the breeze.

Those familiar images are presented here, of course, and in strength, as they should be, but at last they appear in their proper context along with the harbours and the jetties, the shipping standing out to sea, the washer-women

along the river-bank, and the wider landscapes across the bay or up the valley behind the town. What we discover by this is an artist not limited at all, but developing rapidly and surely, in both his technique and his attitude towards his subject-matter.

It is indeed true that the earlier work, of the early 1860s, is genre painting of a sort, whether it is the Empress Eugenie breezing along the front with her retinue, or a horse and cart coming down the hill on the Trouville road. The limitation is simply a preoccupation with the subject in documentary terms, with even a hint at social comment. Boudin was worried at times that he might be, for his day, a little politically incorrect. "When you have just spent a month among people doomed to the hard labour of the fields," he wrote to a friend in 1867, "... and find yourself confronted with this troop of golden parasites... it inspires a little pity... and a certain shame at painting lazy idleness." A year later he had rationalised, such qualms away: "Between you and me they are often seeking rest after working hard in their offices."

What is apparent from the work, however, is that within these few years even the most overtly fashionable of his beach scenes had become much less specific in its personal characterisation, though no less full of life and character to be found in the imagination as any landscape allows.

By the 1880s, in simple, unprepossessing views across the water-meadows of the Touques, or along the Deauville road beneath a lowering grey sky, he is producing work quite as grand in its own terms as anything by his more celebrated peers, Monet or Manet, Pissarro or Sisley. This is not a large exhibition, but then, like the works themselves, it hardly needs to be.

*Boudin at Trouville*: The Burrell Collection, Pollok Country Park, Glasgow, until February 28; then to the Courtauld Institute Galleries, Somerset House, London WC2; sponsored by the Whyte & Mackay Group.

### Obituary

## Sir Sidney Nolan

The reputation of Sir Sidney Nolan, who died in London at the weekend at the age of 75, is in many ways characteristic of our times; that is to say it remains contradictory, uncertain and ambiguous. He died full of honours - RA, a knight, member above all distinctions of the Order of Merit.

Of all Australian artists, he was as likely to remain the most famous, patronised and collected by the highest in the land, known and admired for his work by a society not exactly renowned for its support for the contemporary and the avant-garde.

And yet, within the community of British and Commonwealth artists he was

increasingly dismissed and neglected, remembered if at all as a figure from a period that was past, fixed for ever, a Ned Kelly was within his iron mask, with the single memorable image of that square-headed, half-mythical figure, outlaw and anti-hero. His tragedy was that after his extraordinary and immediate success of the 1940s and early 1950s, and his extended development of the Kelly sequence of paintings, though he continued to change in his

own work, without his central character, no one took any notice. And the more no one looked, the more desperate and disillusioned he became.

Meanwhile, there were other and technically better painters among his contemporaries, whose work was less constrained by a particular image and more natural and consistent in its development - Arthur Boyd outstanding among them. Nolan rather was, so it seems now, a classic victim of his own good luck

and early success, taken up by the powerfully well-intended and encouraged to cut himself off from his imaginative roots, from the landscape of the Australian outback and its myths of the eternal vagabond and outsider. Go to England and "I'll help you do an exhibition", said Sir Kenneth Clark to the young painter in the late 1940s, "but you have to realise that if you leave Australia, perhaps you'll never go back."

Perhaps in spirit he never

did, but for all that, and for all the subsequent critical obloquy and neglect, the Ned Kelly series remains a considerable and lasting achievement. These paintings were seen most especially and to great advantage in the Arts Council's +Angry Penguins+ exhibition at the Hayward four years ago, set in their true context, with the work of the other Melbourne painters of the 1940s, Boyd, Perceval, Tucker and the rest. They remain his monument. It is perhaps no bad thing to hit upon a powerful and particular image after all.

William Packer

Do-or-die courage: Christa Ranacher in the title role in Matthijs's 'Judith'

## INTERNATIONAL ARTS GUIDE

### AMSTERDAM

**CONCERTS**  
Tonight in Concertgebouw:  
Cyprien Katsaris piano recital.  
Tomorrow: Diego Masson  
conducts London Sinfonietta in  
works by Jonathan Lloyd,  
Mark-Anthony Turnage and  
others. Fri, Sun afternoon and  
next Thurs: Georg Solti conducts  
Royal Concertgebouw Orchestra  
in works by Bartók, Mahler and  
Brahms. Sun evening: Shura  
Cherkassky. Next Mon, Tues, Fri:  
Vassil Sinaiski conducts  
Netherlands Philharmonic  
Orchestra in works by Beethoven  
and Shostakovich, with piano  
soloist Rudolf Buchbinder. Dec  
11: Julian Bream. Dec 16, 17,  
20: Wolfgang Sawallisch conducts  
Beethoven (6718 345).  
Harmut Haenchen conducts  
Netherlands Chamber Orchestra  
in works by Cimarosa, Viotti and  
Haydn, with violin soloist Ida  
Haendel (6270 466).  
**DANCE/OPERA**  
Tonight, tomorrow and Sat at  
Muziektheater: Nederlands Dans

Theater in works by Paul  
Lightfoot, Nacho Duato and Jiri  
Kylian. Thurs and Sun afternoon:  
Harmut Haenchen conducts  
Pierre Audi's new production  
of *La Bohème* (eight further  
performances till Dec 29). Dec  
13-30: Dutch National Ballet in  
Stravinsky programme (6255 455).

**BRUSSELS**  
Palais des Beaux Arts 20.00  
James Galway is soloist with  
Würtemberg Chamber Orchestra.  
Thurs: Ronald Zollman conducts  
Belgian National Orchestra in  
works by Mendelssohn, Sibelius  
and Bartók, with violin soloist  
Vadim Repin. Fri: José van Dam  
sings Mozart (507 8200). Dec  
11-29 at Monnaie: *Die Zauberflöte*  
(219 6341).  
Theatre National 20.15  
Beaumarchais' play *The Barber* of  
Seville, daily except Sun and  
Mon till Dec 12 (217 0303).

**CHICAGO**  
**CHICAGO SYMPHONY**  
Tonight's programme, conducted  
by Pierre Boulez, includes works  
by Bartók and Elliott Carter.  
Thurs, Fri, Sat and next Tues:  
Boulez conducts Ravel's Left  
Hand Concerto (Leon Fleisher)  
and Messiaen's *Et expecto*  
resurrectionem mortuorum (435  
666).  
**CHICAGO LYRIC OPERA**  
Tonight and Fri: *Un ballo in  
maschera* with Sharon Sweet,  
Christian Johansson and Vladimir  
Chernov (also Dec 7, 11, 18, 19).  
Tomorrow and Sat afternoon:  
Pelleas et Melisande with Teresa

Stratas. *La Bohème* opens on  
Dec 12 (332 2244).

**MUNICH**  
**OPERA/DANCE**  
Bavarian State Ballet hosts a  
galaxy in Prinzregententheater  
tomorrow, Thurs and Fri.  
Stravinsky's *The Soldier's Tale*  
and Víktor Ullmann's *Der Kaiser*  
von Atlantis at *Cuvillié-Theater*  
on Thurs, Sat and Sun. Sat in  
Prinzregententheater. Cecilia  
Bartoli song recital. Next Mon  
at *Gasteig*: concert performance  
of *Il trovatore*, with Julia Varady  
and Dennis O'Neill (221316).

**CONCERTS**  
Tonight's Munich Philharmonic  
programme at *Gasteig*,  
conducted by Gerd Albrecht,  
music by Hartmann and  
Schumann (repeated Thurs and  
Fri). Tomorrow: Claudio Abbado  
conducts Berlin Philharmonic  
Orchestra in works by Berg and  
Mahler. Sat: Maurice André is  
trumpet soloist with Stuttgart  
Chamber Orchestra. Sun and  
next Tues: Bach's *Christmas*  
*Oratorio* (48098 614).

**NEW YORK**  
**JAZZ/CABARET**  
Blue Note this week:  
Yellowjackets. Next week: Chaka  
Khan. Dec 25-Jan 3: Chick Corea.  
Dining (131 West 3rd St, 475  
8592). Ballroom Brazilian  
singer-songwriter Gilberto Gil  
is here for the next few weeks.  
Tapas restaurant (253 West 28th  
St, 244 3005).  
Algonquin Hotel Andrea  
Marcovicci, skilled vocalist and

lively raconteur, is in the middle  
of a run in the Oak Room. Dining  
(59 West 44th St, 840 6800).  
Michael's Pub New Orleans  
native Vernel Bagneris  
intersperses his portrait of Jelly  
Roll Morton with 16 numbers  
packed into little more than an  
hour. Tues to Sat at 21.15 and  
23.15 (211 East 55th St, 758 2272).

**PARIS**  
**DANCE**  
Paris Opera Ballet presents  
Bourmester production of Swan  
Lake tonight and Thurs at  
*Bastille*, repeated Dec 16, 18,  
22, 24, 28, 30, 31 (4473 1300).  
Dec 11-29 at *Palais Garnier*:  
Jerome Robbins triple bill (4742  
5371). Josef Nadí and Theatre  
Jel present two programmes at  
*Théâtre de la Ville* till Dec  
12, except Sun and Mon (4274  
2277).  
**OPERA**

Tomorrow, Fri, Sun, next Tues,  
Wed at *Théâtre des*  
Champs-Elysées: Lully's *Armide*  
(4720 3837). Tomorrow, Fri, next  
Mon, also Dec 17, 21 at *Opéra  
Bastille*: Gounod's *Faust* with  
Gösta Winbergh, Paata  
Burchuladze and Kalle  
Espirerian. Dec 12: first night of  
Peter Sellars' production of  
Messiaen's *Saint Francois  
d'Assise* (4001 1816). Dec 11-21  
at *Bobigny*: *Einstein on the Beach*  
(4831 1145).  
**CONCERTS**  
Jean-Pierre Rampal plays flute  
music by Mozart and Rossini  
tonight at *Théâtre des*  
Champs-Elysées. Sun morning:  
Christian Zacharias piano recital

(4720 3837). Lorin Maazel  
conducts Orchestre de Paris in  
*La Mer* and *The Rite of Spring*  
tomorrow, Thurs and Fri at *Salle  
Pleyel* (4563 0786).

Thurs, next Tues and Thurs at

*Châtelet*: cycle of Brahms and

Schumann chamber music played

by Vogler Quartet (4028 2840).

**JAZZ/CABARET**

Jazz Club Lionel Hampton Daily  
till Sat: Texan blues singer and  
guitarist Johnny Copeland.

Dec 7-19: Sandra Reeves-Phillips

and All Star Jazz Band (Hotel

Meridien Paris Etoile, 81

Boulevard Gouvion St Cyr, tel

4068 3042).

**WASHINGTON**

**KENNEDY CENTER**

This week's National Symphony  
Orchestra concerts take place

on Thurs, Fri afternoon and Sat:

Mstislav Rostropovich conducts

Sallinen's *Shadows*.

Tchaikovsky's *Violin Concerto*

and Sibelius' *Fifth Symphony*.

Fri evening: Mitsuko Uchida

piano recital. Dec 9-20: Jeffrey

Ballet production of *Nutcracker*

(202-467 4600).  
**THEATRE**

● Hamlet: Tom Hulce in

Shakespeare's play. Till Jan 3

(Shakespeare Theater at the

Lansburgh, 202-393 2700).

● Medea: Euripides' tragedy.

Opens Fri, till Dec 20

(Georgetown Theater Company,

301-564 8864).

● T Bone N Weasel: a comedy

about race, class and loyalty in

the New South. Till Dec 20

(Center Stage, 410-533 3912)

● Arms and the Man: Shaw's

4343).

### Recital/Alastair Macaulay

## Irina Arkhipova

The veteran Bolshoi mezzo-soprano, Irina Arkhipova, was already a Soviet star in the 1950s. (You can hear her *Carmen* recorded live at the Bolshoi in 1959, in a performance sung all in Russian save for Mario del Monaco, who sings Don José in Italian.) She has long been an international star, and in the international repertory, I well remember her incisive Azucena in a 1975 Covent Garden *Trovatore*. Her gleaming voice, its rapid vibrato so characteristic of a tradition widespread in Soviet postwar singing, can be heard in many recordings, especially of music by the late 19th-century Russian masters.

At first, in five songs by Gretchaninov, she made a great impression, and the songs appear to be merely stock sentimental arias and run-of-the-mill Russian songs. But she made greater interpretative strides into five songs by Arsenyev, especially in "A sky of blinding blue," "Was it so long ago to magical sounds?" and "The garden is all in bloom," she revealed how variously she can still deploy her tones. Always an assured mistress of phrasing, she constantly contrasts firm attack with sure note-to-note portamento, with expressive effect.

It was no surprise that she

was at her best in nine Tchaikovsky songs. Tchaikovsky not only wrote more sensitively for the voice than other Russian composers, he was also a more natural communicator. The two jewels of Friday's recital were in complete contrast: the amorous "seventeen" - "In the bright light of dawn" and the desolate "Once more, as before, alone". The rapture of the one and the hopelessness of the other emerged with riveting intensity. Arkhipova has the complete simplicity of the true grand manner, and its easy range of nuance.

She showed it again in the first of her two encores - the Countess's scene from *The Queen of Spades*. Distain, pride and age all coloured her every utterance, and then, as she recalled Boieldieu's "Je crains de l'in," she went straight for the erotic affliction that so marks this opera. Bitterly and haughtily she sang it the first time; tenderly but resignedly the next.

### Opera in Berne/Andrew Clark

## Savage myth in modern dress

It is hard to believe that the new production in Berne of Siegfried Matthus's <

## FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL  
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Tuesday December 1 1992

## Abuse of market power

**THE GOVERNMENT** wants to tighten up competition policy in ways consistent with EC legislation. Yesterday, Mr Michael Heseltine, president of the Board of Trade, published a green paper with proposals to outlaw abuses of market power, such as predatory pricing and other anti-competitive practices.

Such abuses are currently investigated by the Monopolies and Mergers Commission, whose remit, unlike that of the EC, covers action against complex monopolies, where several companies with at least 25 per cent of a market behave in anti-competitive ways. British rules also provide a wide range of remedies, including voluntary undertakings to desist from anti-competitive behaviour, price controls and the divestment of a business.

The EC regime is different in that it involves a simpler, one-stage process; where guilt is established, fines can be levied and the offenders sued. Article 88 of the Treaty of Rome prohibits abuse of dominant position – in practice where a company has more than 40 per cent of a market – affecting trade between EC member states. The EC Commission also has greater powers than the MMC to pursue complaints.

The main advantage of the EC approach is its greater deterrent value. Yesterday's green paper offers three options for strengthening the UK system in the light of EC practice.

The first involves beefing up the current approach with additional

investigation powers and perhaps creating liability for damages. This, however, would do little to increase the deterrent effect.

The second option would be to switch entirely to the EC approach, prohibiting abuse of dominant position. This would have the advantage of making the UK system congruent with the EC's, with offenders facing fines and the risk of damages. However, anxious not to lose the flexibility and range of the UK approach, the green paper suggests that the new rules might apply where market share exceeds 25 rather than 40 per cent. And the wider range of remedies in UK law, such as divestment and price controls, would be retained.

Option three combines both approaches: an Article 88-type prohibition on abuse of dominant power and retention of the UK power to investigate complex monopolies.

In theory, this looks the most attractive option: it combines the flexibility of the UK system with EC-style deterrence. The obvious disadvantage is that business would have to deal with two systems in parallel, something which sounds ominously complex.

As Mr Heseltine pointed out, however, it is not only consumers that benefit from tighter competition policy – business also flourishes where abuse of market power is curbed. If UK business feels that any attempt to secure the best of both worlds would involve too much regulation, now is the time to say so.

There is something familiar about the current crisis: it is rather like the political crisis at the beginning of this year. Then, Mr Ruslan Khasbulatov, the speaker of the parliament, was calling on the government to resign, and Mr Yeltsin was standing behind it ("Anyone can have an emotional outburst," said Mr Yeltsin of Mr Khasbulatov). Then, prices had just been liberalised, and people were saying they did not know how they would live now, prices continue to go up and people say they do not know how they will live. Then, Mr Yegor Gaidar, deputy prime minister, said that privatisation was "the basis of the long-term strategic direction of a profound structural reform". Now, acting prime minister Gaidar says privatisation (only just begun) makes the fury of his conservative industrialist opponents the more furious because they know it will dislodge them from their positions of power over the economy.

In fact, though much has not happened that the government would have wished to happen, this has been a tumultuous year in which important shifts are being registered. The longer-term outcome of the political struggle which will find noisy expression in the Kremlin today depends ultimately on quite how big these shifts have been: how far has the economy of

living out of extortion. Resistance by rag-tag armies might soon be broken, but the public must realise that US soldiers may have to kill teenagers to keep the aid flowing.

Also to be considered are the objections of several leading aid organisations in Somalia. They oppose intervention, arguing that aid workers may themselves number among the casualties, or run the risk of becoming hostages.

Nor is military intervention on its own likely to provide Somalia with more than temporary relief. Success would be short-lived if the task force then withdrew, leaving Somalia to its fate. The economy is shattered, social structures in ruins, the administration non-existent. Mr Boutros Ghali must make clear that intervention can only be the first step in a broader political and economic reconstruction of the country.

At the outset, that is bound to place a heavy responsibility on outside powers. The logic of the aid effort points to the UN being forced to assume some form of trusteeship for Somalia. Just as important, the Somalis themselves will need to be consulted. A conference outside the country under UN auspices would provide a forum at which prominent Somalis could debate their future and assist in the transition.

Deeper military intervention in Somalia is likely to be risky, but it is a risk worth taking – provided the UN simultaneously takes political and economic action to help the country towards a more stable future.

## Going to market

**THE LIKELY** demise of the Unlisted Securities Market, the USM, tells something about the mood of the times. These days, the high-risk, entrepreneurial image that went with USM membership is the last thing any sensible company boss wants. Better to stay private or aim for a full listing on the stock exchange, with its overtones of mahogany panelling and 19th century sobriety.

In Britain, more than in any other country, small companies have been encouraged to turn to the fully regulated listed stock markets for finance. The USM, though intended as a more lightly regulated version of the main exchange, in practice had rules very like its parent.

Germany, for example, supplies small-company finance primarily through the banking system, rather than through the equity market; and in the US, the sort of companies that in Britain find their way on to the USM or the lower rungs of the main stock market are traded under rules less onerous than those imposed by the traditional exchanges.

The UK's emphasis on stock-market finance – as opposed to the German reliance on debt – stems in part from the need for an equity cushion to protect companies against punishingly unstable economic policies.

It has also come about, however, because the UK has an infrastructure devoted to bringing firms to market – accountants, merchant banks, stockbrokers – but not to providing other forms of finance.

**T**he Russian Congress of Peoples Deputies, which begins today, will be a forum concerned with power: who wields it, and for whose benefit. The underpinning of this struggle, however, is the economy: and it is this which gives the battle its present urgency.

For this is a society and an economy in transition, and thus the way in which its economy develops will determine, to a much larger extent than in a settled country, who wins and who loses; who gets rich and who gets poor; who is the boss and who the worker.

The Congress, with 1,045 deputies, meets in the trough of reform. It meets when the pain is intensifying and little medicine is available. It meets to hear its leading members, most of whom belong to the smaller, permanent parliament, tell the less experienced parliamentarians how best to vote – recommendations which will be based on the deals and agreements which they themselves have cut with Russian President Boris Yeltsin's advisers, or the government.

The most important deal is that between the government and the Civic Union, the centrist grouping led by General Alexander Rutskoi, the vice-president, Mr Arkady Vol'sky, the president of the Russian Union of Industrialists, and Mr Nikolai Travykin, the leader of the Democratic party. The Union's economists have agreed a document on "urgent measures" which represents substantial concessions on the government's part to the industrial lobby. But no more general agreement on the pace of reform or the shape of the government has been concluded and none is likely to be so, at least not explicitly.

It will, it seems, be left to those deputies who support the Civic Union to determine for themselves how far the government has moved towards its positions. The president and the government must decide how far they have to change, how many ministers must be replaced with representatives of the industrial lobby in order to get a majority, possibly on a day-by-day basis. "We have gone part of the way towards the industrialists," said Mr Andrei Nechayev, the economics minister, yesterday.

There is something familiar about the current crisis: it is rather like the political crisis at the beginning of this year. Then, Mr Ruslan Khasbulatov, the speaker of the parliament, was calling on the government to resign, and Mr Yeltsin was standing behind it ("Anyone can have an emotional outburst," said Mr Yeltsin of Mr Khasbulatov).

Then, prices had just been liberalised, and people were saying they did not know how they would live now, prices continue to go up and people say they do not know how they will live. Then, Mr Yegor Gaidar, deputy prime minister, said that privatisation was "the basis of the long-term strategic direction of a profound structural reform". Now, acting prime minister Gaidar says privatisation (only just begun) makes the fury of his conservative industrialist opponents the more furious because they know it will dislodge them from their positions of power over the economy.

In fact, though much has not happened that the government would have wished to happen, this has been a tumultuous year in which important shifts are being registered. The longer-term outcome of the political struggle which will find noisy expression in the Kremlin today depends ultimately on quite how big these shifts have been: how far has the economy of

living out of extortion. Resistance by rag-tag armies might soon be broken, but the public must realise that US soldiers may have to kill teenagers to keep the aid flowing.

Also to be considered are the objections of several leading aid organisations in Somalia. They oppose intervention, arguing that aid workers may themselves number among the casualties, or run the risk of becoming hostages.

Nor is military intervention on its own likely to provide Somalia with more than temporary relief. Success would be short-lived if the task force then withdrew, leaving Somalia to its fate. The economy is shattered, social structures in ruins, the administration non-existent. Mr Boutros Ghali must make clear that intervention can only be the first step in a broader political and economic reconstruction of the country.

At the outset, that is bound to place a heavy responsibility on outside powers. The logic of the aid effort points to the UN being forced to assume some form of trusteeship for Somalia. Just as important, the Somalis themselves will need to be consulted. A conference outside the country under UN auspices would provide a forum at which prominent Somalis could debate their future and assist in the transition.

Deeper military intervention in Somalia is likely to be risky, but it is a risk worth taking – provided the UN simultaneously takes political and economic action to help the country towards a more stable future.

Mr Boutros Ghali must make clear that intervention can only be the first step in a broader political and economic reconstruction of the country.

The world needs to ensure that shipments of food are protected, convoys escorted and distribution centres guarded so that supplies reach the needy. The existing UN force of 650 troops is clearly inadequate, and even at its projected strength of 4,200 it will be unable to guarantee delivery. That may change if the UN accepts Washington's offer of up to 30,000 troops to support such an exercise, a response to growing public anguish.

But the public must also be prepared to accept the consequences of a "fight to feed" policy. The two warlords who control the capital, Mogadishu, appear prepared to accept intervention. It may be a different matter, however, when their followers find themselves prevented from making an easy

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**Deals cut at this week's Congress of Deputies will determine the fate of Russia's reforms, writes John Lloyd**

## The ball is still in the air

Russia changed, how far is a new market-oriented class in place or hoping to find a place?

The economy is awful. The monthly inflation rate is between 20 and 30 per cent, the budget deficit is subject to so many different accounts that no single figure can be given – but it is probably more than 15 per cent of gross national product. The rouble, which stood at about 170 to the dollar at the beginning of the year, has seen its value fall to about 500 to the dollar. There is no agreement between Russia and the other republics of the former Soviet Union on a common ruble zone, and no agreement between the Russian government and the central bank on the granting of credit. Production continues to fall, and is estimated to be about 20 per cent down on last year.

**T**his is fuel enough for the anti-government deputies today and for the rest of the Congress session. The government's supporters have thinner gruel from which to make a meal, but they can say this: privatisation has been started and, judging from the increase in the resale price for the Rbs10,000 privatisation cheques which are being issued to all Russian citizens, it seems to be gaining in credibility. Russian bankers talk of investment projects, even though they are strapped for funds. The queues are few (and (Russia) short because there are goods in the shop – as the government noted recently in an internal document, the verb *dostat*, a peculiarly Russian word which means to get with difficulty, has been replaced with the verb *kupit*, to buy.

Above all, the march to the market has begun: it is sometimes violent, often criminal. But that open markets exist, and that market behaviour is being studied, adapted and adopted, is now beyond question and probably beyond suppression. "No one talks about non-market reform now," said Mr Alexander Shokhin, the deputy prime minister, recently. "That's one of our achievements."

Politics, too, have changed. Mr Yeltsin's popularity appears, on anecdotal evidence (there have, mysteriously, been few polls recently) to have fallen. He remains dominant but probably no longer unchallengeable: perhaps knowing that, he is working to increase the scope and depth of his authority. His security council, a committee of senior officials run by the tough Mr Yuri Skokov, gradually increases its powers over more and more functions of the government, from defence to the economy. He has been pressed, most of all by the governors he appointed to be his representatives in the various regions, to introduce presidential rule to bypass parliament: he has so far refused to do so.

At the weekend, he proposed in a gathering of his followers that a party should be formed to support reforms: he would be "with this party and in this party". Mr Gennady Burbulis, his perpetual aide, was given the task of organising it. As Mr Burbulis conceives it, it seems to be party of "the most professional people in every sphere of life". This, in essence, is what the Communist party was – the party of the bosses. No wonder the daily newspaper *Izvestia* ran a headline yesterday, saying, "Burbulis to become GenSec?" (the familiar shortening of general-secretary, once the supreme Soviet post).

Mr Yeltsin's acting prime minister, now said to be enjoying his

ardours in relations with Ukraine over the ownership of Crimea and the Black Sea fleet; in relations with Moldova over the continued presence of the Russian 14th Army on the left bank of the River Dniestr; in relations with the Baltic states over the pull-out of troops. There are wars in the Caucasus (including in the Russian Caucasus) and in Tajikistan in which Russian troops are engaged.

But these conflicts have either been damped down or are controlled: what has not happened is a Russian army trampling on the rights of other countries. Like the British, the French and other imperial forces, Russia is taking a while to leave the former colonies: so far, it is doing it, and doing it in peace.

Normal economic relations are beginning to be formed between the former Soviet states though Russia has no firm agreements with them on the use of the rouble, on banking or on inter-enterprise payments. It now seems that, wearied after a year of fruitless negotiations on these issues, the Russians are putting up the shutters: from January 1, Mr Gaidar said last week, the Russian rouble will become essentially Russian only: customs posts are already up all round the border, and payment in advance is demanded for supplies of oil. Mr Nazar Suyunov, the deputy prime minister of Turkmenistan, complained last week that "Russia is pushing the CIS apart... there is not, or there soon will be, one economic space". Most Russians would regard this as a good thing.

Beyond the former Soviet borders, the world now trusts Russia less than it did. A sharper note creeps in to the discussions and the intensifying contacts with world financial institutions. The \$70bn to \$80bn foreign debt is barely being paid back: contracts are constantly being changed: political instability remains high. In spite of the best efforts of Goldman Sachs, the US investment bank, hired to assist the Russian government to find investors, no one but the energy companies are excited about the place.

Professor Jeffrey Sachs, one of the government's first foreign advisers, has upgraded western governments and institutions for their lack of vision in seeing Russia and other republics as essential cases for aid if breakdown and security risks and refugees and conflict are to be avoided.

The IMF and the World Bank respond that they have done and are doing a great deal: that most of the \$12bn government-to-government credits which made up half of the \$24bn IMF package agreed by the Group of Seven leading industrial countries in the summer has been sent; that the IMF itself has put in \$1bn; and that the bulk of the rest, the \$8bn stabilisation fund, cannot be given because the rouble is too weak and inflation-prone to be stabilised. Yet for the average Russian, and the average Russian deputy, the Sachs point is the more persuasive (if for different reasons): they think the westerners in the government have been let down by their beloved west. All they got was to be told to have a nice day.

Until Russian politics produces parties and representatives who speak for real interests in society the political scene will remain dominated by personalities and in-fighting.

This is not yet a civil society: representative government is weak and the concept of government-in-waiting is barely known. How will the Congress "go"? With fury, with passion; with anger; but probably without too much effect.

**Joe Rogaly**

## A very British system

The tumblir may be on its way to Mr Norman Lamont, perhaps rightly so. Yet he should not resign over the recent stories about his personal financial affairs. As Mr Kenneth Clarke says, these are plain silly. It is of little interest that Mr Lamont used a credit card to buy £17,47 worth of drink. Whether it was champagne or wine matters even less. If his account was overdue, titch. That is why they are called credit cards. Access and Visa would collapse if everyone paid on time. This episode puts the chancellor in a favourable light. It proves that he is not drinking at the taxpayer's expense.

The other matter is hardly more serious. The Treasury had discovered that a tenant of his was a "sex therapist". Mr Peter Carter-Ruck's invoice shows a lack of fighting spirit. Who cares if an ordinary citizen discovers that his or her tenant is a "sex therapist"? It was reasonable for taxpayers to make a contribution. The proveance of the £19,000 from Conservative supporters is murky, but in the absence of evidence to the contrary we must accept that the chancellor does not know who they were.

There is one flaw. Mr Lamont's apparently supine acceptance of the Carter-Ruck invoice shows a lack of fighting spirit. Yet or I might have sent it back embroidered with the words "you must be joking", or some similar phrase. Even lawyers can be embarrassed into a discount.

None of this need have happened if the chancellor were independently wealthy, or if he wore paid

more. We are in the middle of what will at the very least be a 17-year period of rule by a single party, but not for the money. The recompense is an intangible package of non-monetary rewards. Members of the cabinet enjoy power. They are cosseted by officials who flatter them, pack their red boxes and order their chauffeurs. They are called "chancellor" or "secretary of state". They may enjoy, as does Mr Lamont, an official country residence. They can, occasionally with justice, tell themselves that they are doing good for their country. No wonder they feel, and sometimes, are important.

What they do not feel is rich. This is the minister who has remarked on the civil service habit of withdrawing the official limousine. If your first engagement is Treasury business and your second an address to Conservatives, you may be left stranded in the dusk in outer Manchester awaiting the arrival of the Queen. We are in the middle of what will at the very least be a 17-year period of rule by a single party, but not for the money. The recompense is an intangible package of non-monetary rewards. Members of the

# Boardroom bosses urged to tighten their belts

Recession and the public sector wages squeeze are fuelling demands for restraint in top executive pay, says David Goodhart

**M**r Peter Wood, the Royal Bank of Scotland director who has just trebled his annual pay, to more than £2m, believes the only people who will complain about the rise "are ill-informed moaning minxes".

There are, however, a growing number of moaning minxes. And they have recently won some support from Mr John Major, the prime minister. By appealing to senior executives not to award themselves large pay rises during the recession, Mr Major unashamedly took the side of public opinion against business's top earners.

Such exhortations to top executives, and the private sector as a whole, to follow the public sector pay squeeze, are unlikely to have much immediate impact.

But over the medium term, pay is affected by factors other than supply and demand; one of those is the prevailing political climate. Executive pay, for instance, rose strongly in the 1980s – as top marginal tax levels tumbled – partly because the government encouraged an increase in differentials between managers and workers.

Some senior executives, such as Lord King, now detect an attempt to reverse the process. He warns: "We must be careful about going back to the awful mistakes of the Heath days. If we want to attract talents, we have to be able to pay for it."

But others, such as Mr Chris Haskins, chairman of Northern Foods, would welcome restraint: "Some people deserve the big salaries but others do not. Look at what some of the utilities are paying for jobs that have not changed that much since privatisation."

Mr Haskins and his six fellow directors – including three non-executives – earn less than £500,000 in total; this is about the same as what the chief executive of Unigate receives for running a company less than half the size of Northern Foods and less successful.

Such variations in pay, for executives doing similar jobs in the same sector, abound. In 1991, for instance, the chairman of Fisons earned £943,000, while the chairman of ICI – a company with sales 10 times greater – earned only £499,000.

There are often good reasons for such apparent inconsistencies. Mr Haskins points out that it can be easier to run a company which is both large and profitable than one which is small and struggling. "I always put my best-paid people into the worst-performing divisions," he says.



But such considerations mean that establishing objective criteria for the absolute level of top pay is very difficult. The flood of surveys of executive pay increases can also be confusing because they tend to look at a variety of different categories of executive, and they seldom specify the size of company.

Even the question of what should count as remuneration is complex. According to the Noddings consultancy, basic salary accounts for about 70 per cent of average top executive remuneration in the UK.

**Mr Major has unashamedly taken the side of public opinion against business's top earners**

Salaries are normally supplemented by annual bonuses, long-term incentives such as share options, and perks such as a car. Arguably, contracts that ensure that executives leave with two or three years' pay when they are dismissed should somehow be included in total remuneration.

Many surveys do not cover bonuses but one that does, by the Monks Partnership found that 43 per cent of chief executives had received no bonus at all over the year to July. Over the same period the basic pay

of main board directors rose 7.7 per cent, says Monks, which was slightly above the increase in UK average earnings.

Mr Simon Rodwell of Monks believes that is not an excessive increase. He also claims that, while UK executives caught up with the level of pay of their international colleagues in the 1980s, they are not at the top of the table. The latest Monks study of European directors' pay found the UK in fifth position this year. US executives are still better paid, although a higher performance element is included in

Second, some pay increases were the result of three-year bonus schemes which reflected stronger performance in earlier years. Third, executive pay is being distorted by a large catch-up for the chiefs of companies which have moved from the public to the private sector.

But however eloquent the case for the defence, institutional shareholders are again taking a close interest in executive pay. Even where the link with performance is clear – as in the case of Mr Wood – some institutions are asking whether there should be a ceiling on annual bonuses.

Their concerns have found some support from the Cadbury committee on corporate governance which issues its final report today. This will recommend greater use of non-executive directors to set top executive pay.

Mr Anthony Williams, director of executive remuneration at Hay management consultants, says: "We are advising directors that they should take account of the risk of political and public pressure building up on pay."

## OBSERVER

### German dog-fight

A nasty case of sour grapes is ripening nicely in Bonn. Volker Rühe, the ambitious minister of defence, is close to having his plan to scupper the European Fighter Aircraft shot down by his own side.

Rühe thinks EFA is hopelessly expensive for the post-cold war era. However, he's being dragged back into the project by a defence lobby which argues that any alternative would be more expensive, and less German.

In October, it suddenly emerged that Rühe had ordered the two civil servants most closely involved in the project – Hans-Jürgen Weiss, the under-secretary who sits on the EFA steering committee, and Siegfried Hofmann, his deputy, to be shunted elsewhere. It was suggested they had failed to brief Rühe on how difficult it would be to break contracts.

Now it appears that he's ordering their bosses into early retirement, for daring to oppose his wishes. Both Wolfgang Burr and Joachim Heyden, the two deputy secretaries who run the ministry's arms procurement division, are to go next month, according to reliable reports in the *Bundestag*.

Burr waits with bated breath. For it transpires that Burr is none other than the former head of Chancellor Kohl's personal office, and the chancellor is known as a man who shows and values personal loyalty.

### Opening up

Good to see Derek Bonham, the new chief executive of Hanson, stamping his authority on the conglomerate by holding Hanson's first-ever

analysts' meeting after this week's full-year results. It is hard to imagine any other Footsie company not having a regular analysts' meeting.

Could it have anything to do with the increased influence of the new Mrs Bonham, who in a previous incarnation was Hanson's US investor relations contact? Whatever the reason it is the sort of gesture which doesn't cost much, apart from the hire of a posh hotel like The Lanesborough. It proves that Lords Hanson and White can delegate, but whether they will listen to the feedback from the meeting is another matter.

### Case study

The tribal customs of Britain's main public sector trade unions have long been of interest to employers. They are now to be the subject of a formal study by an anthropologist charged with helping smooth the merger of Nalgo, Nupe and Cohes, into the public sector "super-union" to be called Unison.

Dr Alexandra Ouroussoff, who has been given the job, says: "It is important to understand the cultures of the organisations because it is so easy for differences in cultural values to impede communication". Perhaps the unions are leading where companies should follow.

### Back to base

For "black box" read blank box. It was quite a publicity coup for Russian President Boris Yeltsin when he delivered the "black box" of the Korean airliner downed by the Soviets in 1983. But now the Koreans are having second thoughts.

Yeltsin had promised that his "black box" contained the flight and cockpit tapes that



"How much would we charge for drafting a resignation letter?"

would solve the mystery of why the airliner strayed off course over Soviet territory before being shot down, with the loss of 236 lives.

However, the Koreans have now disclosed that when they opened the "black box", they found that not only was the important flight data recorder tape missing, but that the cockpit voice tapes were copies of the original. And had ones, at that. Two of the four tapes had been recorded backwards.

### Steady helm

The reappointment of the glamorous Lady Wilcox as chairman of the National Consumer Council must be a relief for a Labour-founded quango which at times seemed in danger of succumbing to Thatcherite scepticism about its role.

Two previous chairmen sent in to inject a spot of free-market realism into the government-funded consumer watchdog – businessman Michael Montague and ex-MP Dame Sally Oppenheim-Barnes – were moved on fast after

going native. The strange thing is that Judith Wilcox has been no less vociferous in defence of the consumer interest. Although she is a member of the prime minister's advisory panel for the Citizen's Charter, the NCC has published a series of reports which have challenged government claims to be radically improving public services such as the health service and British Rail.

Indeed, far from impeding Lady Wilcox's career as one of the great and the good, her high profile in the NCC has led to membership of the Local Government Commission, the Board of the Inland Revenue, and the Money Advice Trust. She seems to have caught the prime minister's eye.

Wherever next for the high octane woman who proudly proclaims that, where she comes from, "all the men go to sea and the women run the business"?

### Lead balloon

Do we at last have an explanation of why so many countries in English-speaking countries seem uninspired and leaderless?

"Hundreds of thousands of executives read this little magazine from cover to cover every four weeks," boasts a promotional copy of a pocket-sized periodical called Bits & Pieces, published by the US-based Economics Press. It then adds: "Why? Because it's filled with useful and stimulating ideas to help them lead and inspire their people."

One example of the said ideas is "Nothing is interesting if you're not interested". Another runs: "One of the quickest ways to meet new people is to pick up the wrong ball on a golf course".

"Almost as bad as Observer's jokes," said the colleague who passed over the copy.

## LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL  
Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

### A taxing anomaly ignored

From Mr Jonathan Miles.

Sir, There has been much debate over the last few days over whether the Queen should be liable for income tax.

Even more significant than this widening gap, most of the research on the link between executive pay and company performance has found little or no connection between the two.

An unpublished study of the salary plus bonus of the highest-paid directors in 288 of the UK's top 500 quoted companies has found that the very high pay awards (averaging 20 per cent a year) received by top directors in the recessionary period 1989-1991 "appear to be unrelated to the performance of their companies".

The study, by researchers from the Centre for Economic Performance and the London Business School, did, however, find a strong correlation between growth in sales, often through acquisition, and growth in pay between 1983 and 1991. They say that if directors pay is driven more by size than performance they will have a strong incentive to pursue merger activity "of any benefit to shareholders, workers or the economy as a whole".

Defenders of top directors' pay levels, and increases, make various points about this evidence. First, there is room for argument about whether the study's measurement of performance – share price plus dividend returns – is always, in all companies, the fairest measure of effort and achievement.

Second, some pay increases were the result of three-year bonus schemes which reflected stronger performance in earlier years. Third, executive pay is being distorted by a large catch-up for the chiefs of companies which have moved from the public to the private sector.

But however eloquent the case for the defence, institutional shareholders are again taking a close interest in executive pay. Even where the link with performance is clear – as in the case of Mr Wood – some institutions are asking whether there should be a ceiling on annual bonuses.

Their concerns have found some support from the Cadbury committee on corporate governance which issues its final report today. This will recommend greater use of non-executive directors to set top executive pay.

Mr Snoddy thus confuses household subscriptions and individual viewers. I do not have exact figures for household size of subscribers to Sky Sports, but I would guess it to be between three and four, giving viewing figures closer to one-eighth than a half.

Greg Dyke,

chairman,

Independent Television

Association,

Knighton House,

56 Mortimer Street,

London WIN 8AN

burning fuels, converts them electrochemically, cleanly, quietly and efficiently.

We already have, in Japan

and some European countries, fuel cell power-generating plants with efficiency more than 80 per cent and minimal pollutants. Fuel cells are also being evaluated for transport use, where they are expected to be at least twice as efficient in overall energy use as their internal combustion engined counterparts, while causing

### Housing: time to end tax relief and encourage lettings

From Mr Michael Pattison.

Sir, Oh that the government would act upon your leader, "A new policy for housing" (November 23), which registers your newspaper as another subscriber to the consensus of informed opinion advocating phasing out mortgage interest tax relief.

All the political parties know this is right. Neither the government nor the Labour party has had the political courage to act. Now is far enough from the election and, as you point out, the easiest time to cushion the downside for existing borrowers, with further interest rate falls still in prospect.

It is astonishing that a government which believes in a free-market economy should continue to give preferential tax treatment to one tenure sector and thereby inflate prices of what a necessity, leaving many aspiring owner-occupiers unable to invest and other people enduring dreadful housing conditions.

An immediate conversion is

required. The government could provide adequate financial support for those who need it – the unemployed in danger of losing their homes and those who would be first-time buyers who are the key to stabilising house prices and getting the housing market moving again.

But to spend just £750 million

on dwellings from one sector

to another, leaving millions in

housing capital receipts lan-

guishing in local authorities' coffer

s, will not be effective

either in meeting housing needs or stimulating the economy.

Michael Pattison,

chief executive and

secretary-general,

The Royal Institution of

Chartered Surveyors,

12 Great George Street,

Parliament Square,

London SW1P 3AD

change, more people are now letting homes than for many years.

Traditionally, residential landlords have been small-time investors. After being driven out by the Rent Acts, they are now returning to the market throughout the UK. Every month they are buying repossessed houses at auction and, after repair, letting them to tenants.

Their return to the sector should be encouraged by the repeal of the Rent Acts which are no longer required as the supply of rented houses is adequate. Landlords could also be helped by tax allowances.

As mortgage interest relief is unlikely to be changed and tenants need to be on a level playing field with mortgagors, why not let them set off rent against tax up to an equivalent amount, say £750?

David Morris,

Flet 3

9 Lewis Crescent,

Brighton,

East Sussex BN2 1FH

is up to us all to help

it in this by reporting to the police any suspected terrorists

in order to prevent damage by their actions. We may then defeat the malefactors who threaten us.

John Burrows,

Copthold,

Chichester Lane,

Bury,

Pulborough,

West Sussex RH20 1PB

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## Offer of shelter to ex-Yugoslav detainees follows German criticism UK asylum for 4,000 refugees

By Andrew Hill in London

BRITAIN has offered to shelter about 4,000 more people fleeing the former Yugoslav republics, following severe criticism of UK policy towards Bosnian refugees.

The announcement was timed to coincide with a meeting in London of European Community ministers responsible for immigration, refusing German calls for its EC partners to shoulder more of the refugee burden.

Mr Charles Wardle, the UK Home Office minister, told the House of Commons that Britain was willing to offer accommodation to 4,000 former detainees of prison camps and their dependents - a total of about 4,000 people - for an initial period of six months.

Last month Britain offered at an Anglo-German summit to take

only 150 former detainees and their dependents. The latest, additional offer compares with Germany's commitment to take 1,000 ex-Yugoslav detainees. Germany already has some 260,000 refugees from former Yugoslavia.

The United Nations High Commission for Refugees has been seeking shelter for 6,500 detainees, mainly from Bosnia, and until last Thursday had found temporary homes for 4,300 of whom 1,000 would be in Germany, 500 in Spain and only 150 in the UK.

Arriving at yesterday's meeting, Mr Edward Lintner, parliamentary under-secretary at the German interior ministry, said Bonn was "not very satisfied" with the response of its EC partners to the refugee problem.

Ministers reached broad agreement to accelerate the procedure for dealing with "manifestly unfounded" applications for asylum. Member states are supposed to bring their national laws into line with the new rules by January 1 1993.

Ministers reached broad agreement to accelerate handling of asylum applications which have no substance, or which abuse procedure. Applications from

Europe and that's too many," he said.

Yesterday's announcement was also intended to take the sting out of resolutions agreed at the meeting to toughen EC asylum and immigration rules.

The new rules have already been attacked by a number of human rights and refugee protection organisations for allegedly breaking international law.

Solutions agreed yesterday would accelerate the procedure for dealing with "manifestly unfounded" applications for asylum. Member states are supposed to bring their national laws into line with the new rules by January 1 1993.

The Commission is seeking a practical solution to EC members' concerns that controls at external borders will not be strong enough to justify lifting internal passport checks. Britain insists on maintaining minimal controls on EC visitors to monitor non-EC nationals arriving in the UK from the Continent.

people who had previously applied to another "safe" country would also go through the accelerated procedure. The rules do not specify how long the fast-track procedure should take.

Separately Mr Martin Bangemann, EC internal market commissioner, was unable to persuade Britain and Denmark to agree to give up systematic controls of people at bilateral EC borders after January 1 1993.

The Commission is seeking a practical solution to EC members' concerns that controls at external borders will not be strong enough to justify lifting internal passport checks. Britain insists on maintaining minimal controls on EC visitors to monitor non-EC nationals arriving in the UK from the Continent.

Mölln attack man held. Page 2

Court says Yeltsin right to abolish top bodies but wrong to ban local cells

## Communist party trial leaves both sides victorious

By Leyla Boulim in Moscow

RUSSIA'S highest court yesterday closed a long trial of the Communist party with a compromise verdict that made symbolic concessions to supporters of the party without reversing its dismantling by President Boris Yeltsin.

The decision by the Constitutional Court, which said Mr Yeltsin was correct after the August coup to ban the party's top bodies but wrong to ban its local cells, enables both sides to claim victory while sparing Mr Yeltsin damaging charges that he controls the courts. Such charges could have seriously undermined his authority at the Congress of People's Deputies which opens today amid threats by deputies to press for the government's removal.

A political adviser to the government said a few ministers might be sacrificed in the course of negotiations which will continue throughout the Congress with the centrist Civic Union opposition group.

Mr Andrei Nechayev, economics minister, even set out the possibility of Mr Yegor Gaidar resigning in favour of a prime minister who would not interfere with economic policy. He also suggested a technical resignation of the whole government which would, however, amount to little more than a political gimmick.

The court, asked to review the legitimacy of Mr Yeltsin's decree disbanding the party and confis-

cating its property, found he was right to dismantle the party's top bodies and take over state property appropriated by the party in its 45-year rule. But it found against his decision to dismantle local party branches and against the transfer of the state of property paid for by ordinary rank and file members.

Mr Valentin Kuprov, one of the former senior Communists who challenged the president's decrees in the court, said the decision gave the Congress "good grounds" to seek Mr Yeltsin's impeachment. It also cleared the way for the Communist party to reconstitute itself and sue for the return of its property in the courts.

In practice, however, it is difficult to see how party cells can reconstitute an organisation with its top bodies still banned.

As for the property, the lawyers for Mr Yeltsin suggested that none of it would be retrievable in the courts.

• Russia and its western creditors remain divided over how much of the former Soviet Union's foreign debt the country is capable of repaying next year, putting off attempts to agree a debt rescheduling until mid-December. The Paris Club of creditor states is offering a 10-year rescheduling with a five-year grace period which would make Russia pay \$3bn next year, while Moscow is saying it can only pay \$2.5bn.

Ball still in the air. Page 16



Valery Zorkin, chairman of Russia's constitutional court, reads the ruling on president Yeltsin's decision to ban the Communist party

## Ukrainian nuclear reactor ignores safety to boost output

By Chrystie Freeland in Kiev

AUTOMATIC SAFETY systems have been switched off at a Ukrainian nuclear reactor three times in the past year. Such violations bear resemblance to the mistake which led to the disastrous 1986 nuclear accident at Chernobyl, safety officials in Kiev said yesterday.

The most recent shutdown was discovered on November 11 by Mr Anatoli Demienko, deputy head of the Ukrainian Atomic Energy Inspection Agency, who made a surprise visit to the Pivdennoukraainsk nuclear reactor, 150km north of Odessa.

"There is such chaos at that reactor that they themselves could not explain why the systems were shut down," Mr Demienko said.

Mr Volodymyr Yavorivsky, chairman of the parliamentary commission on Chernobyl, described the safety systems shutdown as "the most serious and criminal violation possible at a nuclear reactor".

According to Mr Yavorivsky, the safety systems were shut down to boost power production.

Mr Yavorivsky said that Ukraine needed to reconsider seriously its reliance on atomic energy, which accounts for 25 per cent of the republic's energy consumption. Although public opinion in Ukraine is strongly against nuclear power, the republic's break with Russia has precipitated an energy crisis which has made the government reluctant to close its reactors.

One of Chernobyl's four reactors was restarted last month after six months of repair work and has been reconnected to Ukraine's power grid.

Last week, the Atomic Energy Inspection Agency submitted a letter to the cabinet requesting that Mr Volodymyr Fuks, director of the Pivdennoukraainsk reactor, be sacked.



Ukrainian officials said the cabinet had not decided on the director's future. According to insiders, Ukraine's powerful anti-nuclear lobby has a grudge against Mr Fuks, a stalwart of the Ukrainian nuclear industry.

## Rosehaugh property group calls in receiver

Continued from Page 1

the start of this year.

Rosehaugh's best-known asset, the Broadgate office complex in the City of London, is not directly affected by its receivership. It is owned by a subsidiary, Rosehaugh Stanhope Developments, which last week secured its future through a refinancing of its £1.25bn debt.

That refinancing triggered the

decision to put the rest of the company into receivership.

The decision by Rosehaugh's 26 banks to put the company into receivership contrasts with their agreement, at the start of this year, to refinance Rosehaugh's £310m of loans until January 1994.

In June 1991, Rosehaugh had net assets of £153m. In the year to June 30 1991, it reported losses of £227m, which followed losses of

£168m the previous year.

Apart from Rosehaugh Stanhope Developments, Rosehaugh's principal asset is Pelham Home, a developer which partly owns a large housing scheme in Essex, southern England. In addition, Rosehaugh owns commercial, retail and residential properties throughout the UK.

Stanhope Properties, which jointly owns Rosehaugh Stanhope Development with Rose-

haugh, yesterday said its position was unaffected by Rosehaugh's receivership. It said it believed that its bankers, led by Barclays, would agree to extend its £15m facility before the end of the year.

Lord Sharp, Stanhope's chairman, is to become chairman of Rosehaugh Stanhope Developments. Two other independent directors will also be appointed to the board.

22% of the previous year.

Temperatures at midday yesterday.

1 Noon GMT temperatures

C - Cloudy D - Drizzle

F - Fine R - Rain S - Snow

SI - Sleet SN - Snow

T - Thunder

World Weather

	°C	°F		°C	°F		°C	°F		°C	°F		°C	°F	
Bogotá	13	56	Frankfurt	12	54	Grenoble	15	64	Oslo	16	61	Toronto	22	72	
Brisbane	12	54	Geneva	12	54	Helsinki	12	54	Doto	0	32	Toronto	15	59	
Algiers	18	64	Istanbul	12	54	Madrid	12	54	Paris	2	36	Toronto	1	34	
Amsterdam	18	64	Kiev	21	70	Moscow	12	54	Prague	1	34	Toronto	2	36	
Athens	18	64	Cape Town	24	75	Melbourne	17	63	Reykjavik	1	34	Valencia	12	54	
Baku	18	64	Caracas	24	75	Mexico City	21	70	Richmond	15	59	Venice	12	54	
Bangkok	22	73	Casablanca	18	64	Montevideo	15	59	Rio de Janeiro	20	68	Venezuela	1	34	
Barcelona	20	68	Chicago	12	52	Montreal	13	57	Salzburg	5	41	Washington	1	34	
Berlin	16	61	Colombia	12	52	Montreal	12	54	Santiago	11	52	Washington	1	34	
Berndorf	-	-	Copenhagen	4	40	Montreal	12	54	Singapore	11	52	Zurich	1	34	
Beruit	9	48	Denmark	2	35	Nairobi	-	-	Sofia	11	52	Zurich	8	47	
Bogota	5	41	Johannesburg	17	63	New Delhi	28	82	Stockholm	4	39				
Bolivia	5	41	Lisbon	17	63	New Delhi	28	82	Toronto	12	54				
Bonny	19	67	Los Angeles	10	50	New York	26	78	Sydney	16	61				
Bonitz	19	67	Luxembourg	10	50	New York	26	78	Taipei	22	72				
Bordeaux	12	51	Edinburgh	9	48	Nice	16	61	Tanger	5	17	Taipei	1	34	
Bordeaux	12	51	Faro	12	52	Nicaragua	17	63	Tangier	5	17	Taipei	1	34	
Bordeaux	12	51	France	12	52	Madrid	17	63	Taipei	5	17	Taipei	1	34	

## THE LEX COLUMN

### Money troubles

Could it be that, having called the recovery very wrong so often, the government is going to miss it when it finally appears? An 0.8 per cent monthly increase in MO a year ago really could have seen the chancellor offering champagne all round. Yet this is more than just a blip. MO has been rising at a seasonally-adjusted annual rate of 7.7 per cent over the past three months. Together with more buoyant retail sales and rising inland telephone calls, that points to slow revival in activity.

The trouble is that it is all a matter of degree. Rising unemployment and falling house prices are still cause for concern. And even those inclined to put an optimistic spin on the money supply still see no reason to alter their expectation that recovery will stay anaemic well into next year. Which is why stronger money supply growth has its worrying side as well.

If this pace of growth continues into next year, MO will breach its target range of 0 to 4 per cent annual growth. The authorities could then be forced to consider tightening policy before recovery was properly under way.

That would be awkward indeed, but it is the natural consequence of sticking to a target first set while Britain was still in the ERM. The price pressures from devaluation may still be modest, but they mean achieving the government's forecast growth of 1 per cent next year would strain MO to its permitted limit.

The target looks a little tight outside the system, but changing it would further damage the government's credibility.

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# FINANCIAL TIMES COMPANIES & MARKETS

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Tuesday December 1 1992



## INSIDE

### Ito man falls prior to merger agreement

Ito man, the Japanese trading house, reported a pre-tax loss of Y8.5bn (\$70m) for the first half, as its executives yesterday signed a merger agreement with the Sumitomo group that will dissolve the company in March. Ito man, founded in 1883, is the best-known company to fall victim to the collapse of Japan's financial bubble. Page 22

### Fox needs cunning

**FOX HUNT MEET HERE**

Fox has proved to be a singularly inappropriate acronym for the Future and Options Exchange, which trades London's stock commodity contracts. From showing the traditional hunting of its namesake, London Fox appears to have loped off in totally the wrong direction. In the year to the end of last March the exchange reported a loss of £691,000 on revenues of £10m. Page 28

### Turbulence affects trading

**Finland.** Continued turbulence in European currency markets was again the main trading influence on bourses last week, while good economic news from the US and a strong performance from Japan lifted sentiment elsewhere. The FT-A World Index rose 1.2 per cent in local currency terms. Finland stood out with a positive improvement in very high turnover. Back Page

### Cars for the future

Mr Richard Holder, new chairman of Reynolds Metals, the second-largest of the US aluminium companies, is steering his company towards more business from carmakers. "Even a conservative forecast says to us that in five years the average will be 350lb of aluminium per car [in the US], up from 170lb last year," he says. Page 21

### UK launches \$3bn Eurobond

The UK government is launching a \$3bn ten-year Eurobond, the biggest-ever international dollar bond issue. The bond is expected to be priced to give a yield of between 22-25 basis points over the comparable US Treasury bond, which the Bank of England said represents very fine pricing. Credit Suisse First Boston and S.G. Warburg Securities are joint lead managers.

### Market Statistics

Base lending rates	48	London share service	23
Benchmark Govt bonds	23	Life equity options	23
FT-A Indices	23	London trad. options	23
FT-A world indices	36-40	Managed fund service	23
FTISMA int'l bond svc	23	Money market	48
FTSE guide to companies	23	Money market bond issues	23
Foreign futures	40	World commodity prices	23
Foreign exchanges	40	World stock mkt indices	41
London recent issues	23	UK dividends announced	24

### Companies in this issue

ABSA	22	LBR	20
Adidas	19	Leigh Interests	25
Aholt	20	Manders	24
Asprey	24	May Dept Stores	21
Atlas Copco	20	Merrydown Wine	28
Avon & Oulsen	21	Marchant	27
Bank of Scotland	20	Oulunpuro	20
Borthwick	27	PWA	21
British Aerospace	25	Pemex	22
Böhrmann-Tettenrode	20	Pentland	19
Chartered WestLB	20	Popico	21
Ciga Hotels	19	RHM	24
Confederation Ltd	21	Regina	27
Crown Eyeglass	27	Reynolds Metals	21
Eastman Income Trust	27	Rosehaugh	1, 19
East Surrey	22	Sallim	22
European Colour	22	Scott Pickford	26
Ewart	22	Scottish Power	24
GE	21	SelecTV	24
Graism Industries	22	Southern Equities	22
Greene King	26	Standard Chartered	24
Hartland Simon	20	Starwest	20
Harris (Philip)	20	St Gobain	27
Hayes	27	Tomkins	24
Hostens Brewery	26	United Drug	26
Isoscales	24	VRG	26
Ito man	22	Verson Int'l	27
JLI	22	Vistec	26
KNP	20, 1	WestLB	20
KPMG	20	Wood (SW)	25
Kenwood Appliances	24	YTF	21
Koc Holding	22		

### Chief price changes yesterday

FRANKFURT (DM)		Rhein		
Alus	575	+ 43	Arch Eng	4047 + 182
Anger	5475	+ 152	CDP	559 + 46
Herz	295	+ 19	Copera	615 + 25
Mercede	426	+ 15	Ecco	362 + 16
Pfeile	421	- 143	Palat	424 + 19
OLW	430	- 16	Parib	3660 - 20
Passes				
PCG	104+	+ 14	Rhein	473 + 44
Digital Equip	334+	+ 13	Colgate	770 + 74
SEW	68	+ 2	Dolby	1892 + 160
Siemens Marcon	184+	+ 14	Kosam	2880 + 402
Wafe	43%	+ 23	Stiehl	176 + 50
Amatic	7	+ 2	Pedis	176 + 17
PARIS (FFY)			Omega Valve	505 - 39

New York prices at 12.30pm.

to about 2,400 from 3,143 at the end of last year.

## Ciga may sell hotels in debt shake-up

By Haig Simonian in Milan

CIGA HOTELS, the luxury international hotel group controlled by the Aga Khan, will unveil a new debt restructuring scheme later this week.

Borrowing by the company rose to £200m (\$358m) at the end of June, up from £73.7m in 1991, after poor earnings and continuing heavy expenditure on modernisation.

Ciga has grown from a predominantly Italian group into one of

the world's larger hotel chains following a string of acquisitions.

However, a bunching of purchases, expensive modernisations and declining profits owing to the Gulf war and recession have pushed it into the red. The group lost £8.5m in the first half of this year after losing £6.8m in 1991.

The new restructuring plan, decided at a board meeting last Wednesday, will involve disposals and refinancings to improve the group's debt profile. In May, Ciga agreed with its bankers on a

rescheduling programme which allowed for the suspension of interest payments.

The company also plans to sell some of its best-known hotels. Although the names have been released, the hotels for sale are believed to include the Des Bains on the Lido in Venice and others in Milan, Rome and Florence.

Mr Claudio Micorilli, a Ciga official, said no disposals had yet taken place. Further information may come later this week. He confirmed Ciga had more than £1,000m of assets at the end of 1991 to counterbalance its debts.

Although occupancy rates have improved from the depressed levels after the Gulf war, the group remains hit by the economic slowdown. Ciga hotels, many now lavishly restored, are among the most expensive in Italy.

"We have done relatively well compared with many other hotel groups," said Mr Micorilli. At the operating level, Ciga's profits improved to £14.6m in the first half of 1992, compared with an

operating loss of £8.9m in the same period a year earlier. However, he admitted that occupancy rates in the usually busy months of October and November were "not as good as we would have liked".

Ciga is not the only part of the Aga Khan's Italian business empire to be feeling the pinch. Fimpal, the overall holding company, reported a loss of £6.8m in 1991, up from £15.3m in the previous year, on sales which fell by 6.5 per cent to £463m.

## Adidas sale gives Pentland £47m gain

By Angus Foster in London and William Dawkins in Paris

PENTLAND, the UK-based sporting goods distributor which last month pulled out of negotiations for the purchase of sports shoe maker Adidas, has sold back its interest in the company to Bernard Tapie Finance (BT) SA, the holding vehicle for the controversial French businessman Mr Bernard Tapie.

Pentland said it made a pre-tax profit of about £24m (£31m) on the investment and related foreign exchange gains.

Mr Stephen Rubin, chairman, said he was disappointed that Adidas' takeover had been "delighted" as the stake had been sold at a profit.

In August last year Pentland paid £26m for 20.05 per cent of BTG GmbH, the German holding company which owns 95 per cent of Adidas. In July this year it said it would buy the remaining shares in Adidas from Mr Tapie's holding vehicle. But three months later it halved the process claiming it had discovered "serious problems" which were never spelled out, apparently because of confidentiality agreements.

The result was that Rosehaugh was the first large property company to show the strain in the early months of the property downturn. Its problems were clearly signalled when it announced a £125m rights issue in February 1990.

Difficulties were also highlighted during the prolonged merger talks last year with Stanhope, the co-owner of RSDH. Rosehaugh's financial weakness was one of the main reasons the merged talks were finally called off. Stanhope, which is conducting talks about its own refinancing, yesterday said its position was unaffected by Rosehaugh's receivership.

Bankers were keen to play down the implications of Rosehaugh's receivership for the rest of the property market. The rump of Rosehaugh's property, estimated by analysts at £100m, will result in a relatively small amount of new property on the market. "It won't create a wall of property to be disposed of," said Under his leadership, Rosehaugh was one of the most influential companies in the property sector in the 1980s, both in its developments and in its financing techniques.

In spite of Mr Bradman's fascination for finance, Rosehaugh was not noted for tight financial controls or a sophisticated approach to risk.

In 1986 Mr Bradman was reported to have said: "You can lose as much on a small development if it goes wrong as on a

major project, but the upside is not nearly as exciting."

In the second half of the decade, Rosehaugh expanded in all directions, setting up dozens of subsidiaries to develop everything from inner city sites in Birmingham and the London Docklands to land in Arizona.

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The sale back to BTG free that company from certain restrictions imposed when Pentland took the 20 per cent stake. Pentland's stake carried 25 per cent of the voting rights and also gave Pentland first right of refusal for any sale of Adidas shares.

Mr Tapie was believed to be short of cash and a spokeswoman for BTG was unable to comment on how the deal was financed. BTG was left with a £100m (\$166m) cash surplus after its asset disposals in August.

Pentland's stake was sold back for £61m, giving a pre-tax profit of about £18m after capital and disposal costs of about £2m. The company also made a pre-tax profit of £34m on foreign exchange dealings carried out in expectation the full acquisition would go through. The profits mainly stem from the rise in the D-Mark compared with sterling following the UK's withdrawal from the ERM.

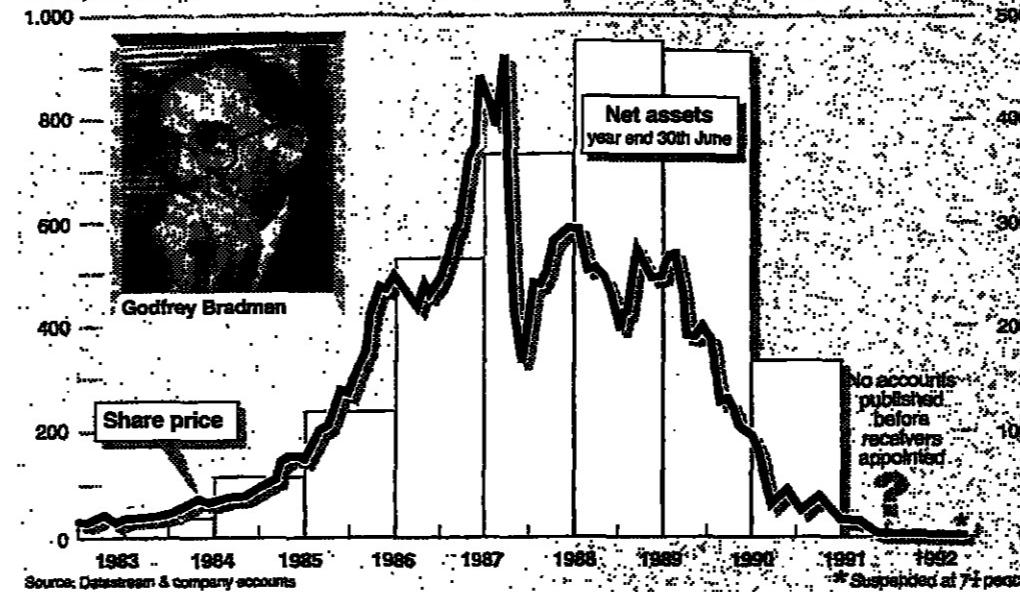
Profits on the deal take Pentland's net cash holding to more than £300m.

The shares gained 6s to 125p. A London analyst said this rise reflected relief that the sale of the stake to BTG removed the possibility of recompensation between the two parties.

## Vanessa Houlder charts the UK developer that was the epitome of its times Receivers move into Rosehaugh's properties

### Rosehaugh

Share price (pence)



Stanhope Properties at Broadgate in the City of London, one of the most prominent developments to be constructed in the 1980s.

With Broadgate, Mr Bradman pioneered the use of non-recourse loans within the UK. These loans, which were commonplace in the US, allowed the borrower to confine the security on a loan to specific assets, rather than the parent company. Thus, it allowed relatively insolvent companies, such as Rosehaugh, to undertake large developments.

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## INTERNATIONAL COMPANIES AND FINANCE

## German banks buy Chartered WestLB stake

By David Waller in Frankfurt

**WESTDEUTSCHE** Landesbank Girozentrale (WestLB) and the Südwestdeutsche Landesbank (SüdwestLB), two of Germany's leading public sector banks, are paying Standard Chartered £6.3m (£8.75m) to buy the 50 per cent stake it does not already own in Chartered WestLB which it does not already own.

The London-based Chartered WestLB, which specialises in pan-European corporate finance, was founded in 1989 out of the combination of Standard Chartered's merchant banking activities with those of WestLB, one of Germany's biggest and most aggressive banks. A few months later, SüdwestLB took a stake in the new venture.

The two German institutions said the purchase would enable them to expand Chartered WestLB's merchant banking activities and to integrate the common businesses more effectively. The sale of the stake would allow Standard Chartered to concentrate on its core commercial banking business,

the statement said.

Chartered WestLB, which apart from its London headquarters has branches in Berlin and Düsseldorf, home of WestLB, is active in advisory services, mergers and acquisitions, project, export and special finance. At the end of last year its balance sheet assets stood at £1.7bn and for 1991 it made an after-tax profit of £14m, which it is expecting to match in the current year.

The existing worldwide co-operation agreement between the two German banks and Standard Chartered will not be affected, although in future the main area of co-operation would be foreign commercial business, they said yesterday.

The transaction, which takes effect at the beginning of the year, will leave 75 per cent owned by WestLB and the balance by SüdwestLB, the bank for the state of Baden-Württemberg.

The stake is currently owned via WestLB's WestLB Europa subsidiary in which SüdwestLB has a holding.

## Outokumpu reorganises lossmaking copper unit

By Christopher Brown-Humes  
in Stockholm

**OUTOKUMPU**, the Finnish mining and metals group, yesterday announced a reorganisation of its copper operations and said it was speeding up rationalisation to return the unit to profit.

The group says the moves should improve Outokumpu Copper's operating profit by FM300m (\$83.9m) next year and, even if market conditions remain tough, should get the unit back into profit from mid-year. Outokumpu Copper is Outokumpu's largest division and has suffered losses for the past three years.

## First merger in Polish banking completed

By Christopher Bobinski  
in Warsaw

**BANK** IG, one of Poland's larger private banks, yesterday took over the lossmaking Lodzki Bank Rozwoju (LBR), the first merger in the sector since the government began restructuring the industry three years ago.

LBR, a private bank set up in 1988, was heading for bankruptcy, with losses over the past two years of 19.17bn zlotys (£12m), while Stora, Europe's largest paper group, bought Feldmühle Nobel of Germany. Meanwhile, Kymonius of Finland acquired La Chapelle-Darblay, France's main producer of newsprint, and Arjomari-Prioux, the French group, merged with Wiggin Teape Appleton, the Anglo-US company.

The consolidation is being partly driven by the need to build increasingly large plants. A world-scale competitive paper plant now has a capacity of at least 200,000 tonnes a year and sometimes more than 300,000 tonnes, explains Mr Denis Christie, paper, pulp and packaging director at James Capel. Each 100,000 tonnes of capacity costs about £100m, so competitive mills are only available for all but the largest groups.

• Poland's central bank has given the Pioneer First Polish Trust Fund, the country's only foreign-owned mutual fund, permission to invest 10 per cent of its assets abroad.

Pioneer First Polish is part of the Pioneer Group which is based in Boston in the US. Previously, it invested Poles' savings in local Treasury bonds and stocks on the fledgling Warsaw stock market.

The move provides Poles with their first opportunity to legally invest their savings abroad. At the moment, private capital investment by individuals abroad requires special permits from the central bank.

Foreign insurance companies such as AGF and Commercial Union who have joint ventures in Poland are still waiting for permission from the central bank to invest some premium income abroad.

## Dutch put the wraps on the competition

Ronald van de Krol and Paul Abrahams on the latest merger in the paper industry

**T**he creation of Europe's second largest paper and packaging group through the merger of three Dutch paper groups, Koninklijke KNF (KNP), Bührmann-Teterode and VRG-Group, is the latest example of consolidation within the industry.

Swedish companies have been particularly active in consolidation during the last three years. SCA, Europe's biggest paper and packaging group, acquired Rödmark of the UK for £1.1bn (£1.65bn), while Stora, Europe's largest paper group, bought Feldmühle Nobel of Germany. Meanwhile, Kymonius of Finland acquired La Chapelle-Darblay, France's main producer of newsprint, and Arjomari-Prioux, the French group, merged with Wiggin Teape Appleton, the Anglo-US company.

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In addition, paper groups need to be larger to serve the entire European market. Mr Klaas de Kluis, the chairman of VRG and future vice-chairman of the new company, said that the group had wide geographic coverage to meet the servicing and distribution needs of thousands of small to medium-size printers and other customers throughout Europe.

A more immediate trigger for yesterday's merger announcement may have been the bleak outlook for the sector. Massive overcapacity and slowing growth rates in most paper grades have hit European prices and margins.

The merger is also partly defensive: KNP has been the object of considerable interest from other groups, including Arjo Wiggins Appleton, the Franco-British company.

The three merger partners were at pains yesterday to emphasise that the link-up would produce a powerful new Dutch industrial grouping. This will undoubtedly prove popular in the Netherlands, where worries have arisen recently over the sale of industrial "crown jewels" to foreign buyers, such as the planned sale of a 51 per cent in Fokker, the aircraft maker, to Daimler-Benz of Germany.

The groups say they have an annual paper and packaging turnover of Fl 1.3bn (£7.23bn), compared with Fl 15.3bn at Stora, Fl 10.1bn at SCA and Fl 8.2bn at Arjo Wiggins.

The company will have two businesses of roughly equal

size. The first is an industrial group bringing together KNP and Bührmann's paper and packaging manufacturing operations. The second is a trading and distribution group comprising all Bührmann and VRG's activities in the fields of graphic paper and graphic systems distribution, as well as information systems and office products.

**H**owever, analysts expressed concern about the strategy behind the merger. "It doesn't seem that logical given what the groups have sold in the past," says Mr Christie.

He says Bührmann had always said it was an independent paper merchanting company not tied to any one manufacturer. The concern is that other mills would be less willing to use the new company because they were KNP's competitors.

Meanwhile, KNP appeared to have reversed its strategy of ridding itself of its paper merchanting arm which had previously been integrated into VRG.

A further concern is the graphic equipment business. Bührmann sells Heidelberg printing equipment in eight European countries, while VRG distributes products of its

main rival MAN-Roland. Mr Mads Asprem, paper analyst at Morgan Stanley, says it is inconceivable the new company would be able to distribute both.

Nevertheless, company officials played down suggestions that the German groups may seek alternative agents, noting that the Dutch companies' workforces were specially trained to install and repair the German equipment. At the same time, Bührmann alone sells some 30 per cent of what Heidelberg produces, making a switch to another agent unlikely.

The main benefits of the merger will be rationalisation, say analysts. "This is a very bureaucratic structure. There is now a significant layer of management which needs to be cut to achieve synergies," says Mr Christie at James Capel.

Mr Asprem at Morgan Stanley says, "Given there is no sign of an immediate turnaround, the only way to improve margins is to cut costs."

However, the groups yesterday were anxious to play down the possible redundancies that might help them compete against the Swedish groups which have rationalised heavily in recent years.

## Ahold defies weak dollar with 6.1% profit advance

By Ronald van de Krol  
in Amsterdam

**AHOLD**, the Dutch food retailer with half its sales along the US east coast, reported a 6.1 per cent rise in net profit for the third quarter, despite the dollar's weakness.

Net profit rose to Fl 66.7m (£3.7m) from Fl 62.9m a year ago, when the dollar stood 15 per cent higher than in the most recent quarter. Had the dollar not declined, net profit would have risen by a further Fl 5m, the company said.

Sales in local currencies were higher in both the Netherlands and the US, where Ahold owns four supermarket chains. But the lower dollar meant that group turnover fell to Fl 4.8bn from Fl 5.0bn.

In the Netherlands, where Ahold operates Albert Heijn, the biggest supermarket chain, sales rose 4.5 per cent to Fl 2.4bn. US sales increased by 3.8 per cent to \$1.4bn.

Operating profit fell to Fl 110.6m from Fl 112.0m, again reflecting the effect of the lower dollar. In local currencies, Dutch operating profit was up 14 per cent at Fl 47.8m, while US results posted a 6.2 per cent gain to \$38.3m.

Ahold's nine-month net profit stands at Fl 220.2m, an 8.1 per cent rise on the same period of 1991.

## Atlas Copco buys back Craelius

By Christopher Brown-Humes

**ATLAS COPCO**, the Swedish tool manufacturing group, is acquiring Craelius, one of the world's leading manufacturers of equipment for core drilling, grouting and trenchless piping.

It said it was re-buying a company it originally sold in 1979 because it felt there was now a wider range of applications for its products.

Craelius, being bought from the Belgian company Diamant Bart on undisclosed terms, has annual turnover of \$8m (£4.6m), with sales in more than 100 countries.

## Solvay acquires stake in Japanese drugs specialist

SOLVAY, the Belgian chemical group, has acquired 9.6 per cent of the shares in Kowa Yakuhin Kogyo of Japan, agencies report.

Kowa, a specialist in the production, development and distribution of human health drugs in Japan, had sales of around Y3bn (£24m) in 1991.

Solvay said the acquisition would allow it to market its pharmaceutical products directly in Japan, which represents around 20 per cent of the world market.

The Belgian company is indirectly present in Japan through products sold under Solvay licences by several Japanese companies, which represent annual sales of around Y9bn.

Solvay has also been active through the Solvay Meiji Yakuhin Joint venture, set up in 1988, which has been developing a number of Solvay research and development projects including the antidepressant fluvoxamine which will be launched in Japan in 1996.

Solvay shares closed BFr100 higher at BFr11,150 on the Brussels stock exchange.

Terms of the acquisition were not disclosed.

Solvay said Kowa Yakuhin, which had turnover of about Y3bn in 1991, was preparing to launch a "promising product" in the field of urology.

U.S. \$100,000,000

## First Bank System, Inc.

Floating Rate Subordinated Capital Notes Due 1997

Interest Rate	5 1/4% per annum
Interest Period	30th November 1992 28th February 1993
Interest Amount per U.S. \$5,000 Note due 28th May 1993	U.S. \$130.52

Credit Suisse First Boston Limited Agent

## NOTICE OF PARTIAL REDEMPTION

## Crédit Lyonnais

U.S\$ 250,000,000  
Subordinated Floating Rate Notes due December 1993

Pursuant to paragraph Redemption at the Option of the Bank of Condition 5 of the Terms and Conditions of the Notes, notice is hereby given that Crédit Lyonnais will redeem at par on the next Interest Payment Date (i.e. December 31, 1992) a nominal amount of US\$ 124,000,000 of the above-mentioned Notes.

The Notes of US\$ 10,000 bearing the following serial numbers have been drawn by lot in the presence of a Notary Public and will be redeemable, coupon due on Interest Payment Date falling in June, 1993 and following attached on and after December 31, 1992:

001345 to 013744 inclusive

Interest will cease to accrue on the above drawn Notes as from December 31, 1992.

Principal amount outstanding after December 31, 1992:

US\$ 126,000,000

Payment will be made at any of the following paying agencies listed below:

Kredietbank S.A. Luxembourg  
43, boulevard Royal  
L-2955 LuxembourgNomura International plc  
Nomura House  
1 St Martin's-le-Grand  
London EC1A 4NP  
Credit Lyonnais  
19, Boulevard des Italiens  
75002 ParisDBS Bank  
DBS Building  
6 Shenton Way  
Singapore 0106

The Fiscal and Principal Paying Agent

Kredietbank Luxembourg

Luxembourg, December 1, 1992

1st December, 1992

Bank of America N.Y. & Co.  
London - Agent Bank

For the period 1st December, 1992 to 1st March, 1993 the Class A-1 Cticcertificates will carry an interest rate of 4.6875% per annum with an interest amount of US\$5.79 per US\$1,000 (the Initial Stated Amount of an individual Cticcertificate) payable on 1st March, 1993. The Stated Amount of the Cticcertificates outstanding will be 49,409,343.1% of the Initial Stated Amount of the Cticcertificates, or US\$494.09 per individual Cticcertificate until 1st March, 1993.

2nd December, 1992

On 1st March, 1993 the Class A-1 Cticcertificates will be converted into Class A-2 Cticcertificates.

3rd December, 1992

On 1st March, 1993 the Class A-2 Cticcertificates will be converted into Class A-3 Cticcertificates.

4th December, 1992

On 1st March, 1993 the Class A-3 Cticcertificates will be converted into Class A-4 Cticcertificates.

5th December, 1992

On 1st March, 1993 the Class A-4 Cticcertificates will be converted into Class A-5 Cticcertificates.

6th December, 1992

On 1st March, 1993 the Class A-5 Cticcertificates will be converted into Class A-6 Cticcertificates.

7th December, 1992

On 1st March, 1993 the Class A-6 Cticcertificates will be converted into Class A-7 Cticcertificates.

8th December, 1992

On 1st March, 1993 the Class A-7 Cticcertificates will be converted into Class A-8 Cticcertificates.

9th December, 1992

On 1st March, 1993 the Class A-8 Cticcertificates will be converted into Class A-9 Cticcertificates.

10th December, 1992

On 1st March, 1993 the Class A-9 Cticcertificates will be converted into Class A-10 Cticcertificates.

11th December,

## INTERNATIONAL COMPANIES AND FINANCE

## Pepsico will take \$125m charge for restructuring

By Nikki Tait in New York

PEPSICO, the US soft drinks, restaurants and snacks group, is to take a \$125m charge against fourth-quarter earnings to cover the restructuring of its domestic beverage operations, along with "several international operations".

The company said the restructuring of the domestic beverage division related primarily to the management structure there, and had already been outlined in the quarterly filing with the US Securities and Exchange Commission.

Pepsico declined to elaborate on which international operations were involved in the overhaul.

However, it said that the annual cost-savings from these changes should be around \$150m.

The company combined news of the restructuring charge with an announcement that it intended to adopt two non-cash accountancy changes.

These will also primarily affect earnings during the fourth quarter, although both changes will also have a small impact on future earnings.

## Canada's PWA halts payments to lenders

By Robert Gibbons in Montreal

PWA, parent of Canada's second-biggest airline, has halted payments to lenders and has sent teams as far as Tokyo to try to sell a full restructuring plan.

PWA said its fully-owned Canadian Airlines International would continue to operate as usual and travellers would not be affected. Operating suppliers and trade accounts would continue to be paid, as would fuel taxes and its 17,000 employees.

Canadian is in a battle for survival with its rival, Air Canada. The two carriers are losing about C\$2m (US\$1.6m) a day between them.

"We are confident creditors will see the advantages of our plan," said Mr Rhys Eytton, PWA chairman. "We will emerge a stronger and more effective global competitor."

PWA has received a C\$50m federal loan guarantee following Ottawa's acquisition of three Airbus 310 aircraft from Canadian Airlines. Executive pay has been cut 20 per cent.

## Confederation Life to raise C\$100m with 10-year issue

By Robert Gibbons

CONFEDERATION Life, Canada's third-largest life insurance company with C\$260m (US\$20.25bn) of assets under administration, plans to raise C\$100m with a 10-year public subordinated debenture issue.

A new federal Insurance Companies Act enables mutually-owned companies to use the public markets to raise regulatory capital.

Previously, insurance companies that were owned by their policyholders had to use special subsidiaries in order to raise new outside capital.

Confederation Life has a relatively high exposure to property investment.

In 1991 it provided C\$155m for mortgage and other losses.

The new issue is rated double-A in Canada and single A-plus by Standard & Poor's, the New York-based credit rating agency.

## Argentinian oil company quintuples net profits

By John Barham in Buenos Aires

YPF, Argentina's national oil company, has reported 1991 net profit of \$245m, more than five times its income the year before, despite a heavy fall in sales revenues.

Sales fell to \$4.03bn from \$5.17bn the year before, although the two figures may not be directly comparable.

YPF is due to be privatised in 1993. Its sharply-improved performance is due both to a radical down-sizing to prepare it for sale and to tighter management. A YPF official said the 1991 accounts had been held up by congressional delay

## GE Capital acquires US trailer leasing unit

By Nikki Tait

The first change relates to Statement of Financial Accounting Standards (SFAS) 108, which deals with the treatment of retirees' health benefits, and will involve a one-off charge of \$75m before tax (or \$37m at the net level, equal to 44 cents per share).

The second deals with SFAS 109, which relates to income taxes, where the one-off charge will be in the range of between \$400m and \$550m after tax, or 49 to 68 cents per share.

Pepsico said the size of the SFAS 108 charge reflected the significant increase in intangible assets stemming from the large number of acquisitions that the company had made recently.

In terms of 1992 operating results, SFAS 106 will decrease net income by around 4 cents a share, while SFAS 109 will add 2 cents a share.

In 1993, the effect of SFAS 106 should be fully offset by the positive impact of SFAS 109.

The company added that its "earnings momentum continues to be very good", with solid cash-flow.

Pepsico shares eased 5% to \$40.4 early yesterday.

**May Stores considers rival \$55m bid for shoe group**

By Nikki Tait

MAY Department Stores, the St Louis-based retailer that includes the Payless shoe store chain, said yesterday that it had asked the board of Morse Shoe to provide information on a proposed merger with J. Baker, the footwear group, and that May might be willing to make a rival offer of \$55m for Morse Shoe.

The company said that the purpose of acquiring Morse would be to step up its presence in the north-eastern US generally and in the New York area in particular.

May said that, if the bid went ahead, it would be an all-cash offer. This is in contrast to the J. Baker proposal, and would not be contingent on financing arrangements, due diligence requirements or any other merger conditions.

May already operates around 3,500 shoe stores through the Payless chain, in addition to some 320 department stores.

## Reynolds drives for more carmaker business

The new chairman of the US aluminium group explains his strategy to Kenneth Gooding

**S**TERRING his company towards more business from the carmakers is a top priority for Mr Richard Holder, new chairman of Reynolds Metals, the second-largest US aluminium company.

It is conceivable, he says, that by the end of the decade Reynolds' transportation business, which generates a turnover of about \$500m a year, will be as big as the group's packaging operations are today - and they bring in about \$2.5bn.

"Sure, there is a big question mark about how much aluminium is going to be used in cars."

"But even a conservative forecast says to us that in five years the average will be 350lb of aluminium per car (in the US), up from 170lb last year," Mr Holder points out.

If the motor industry decides to make substantial numbers of cars from extruded aluminium space frames - skeleton-like structures - or starts to use aluminium for body panels, the 350lb a vehicle estimate will be left far behind.

Reynolds recently gave the go-ahead for a \$26m plant at Auburn, Indiana, where it will produce aluminium extruded components for the motor industry - components such as bumper systems, door intrusion beams and sills of tracks.

Mr Holder points out that Reynolds will make a better return on its aluminium by producing such components.

The company has 25 automotive-related plants around the world, and technology to be used at the Auburn plant was developed in the Netherlands.

As part of the scramble by aluminium companies worldwide to prepare for the motor



Richard Holder: US forecasts predict 350lb of aluminium per car

industry boom, Reynolds in April signed an agreement on joint automotive research with Mitsubishi Aluminium and Sumitomo Light Metal Industries of Japan.

Mr Holder has been with Reynolds for 39 years. He was chief operating officer from 1986, so his appointment as chairman and chief executive in succession to Mr Bill Bourke, who retired in April, was expected.

He and his board have acted swiftly to sharpen the focus

on Reynolds' core operations. Before he had settled in the chairman's seat, the Eskimo Pie ice cream business (acquired from a bankrupt customer in the distant past) had been sold.

Alreco, which supplies secondary (scrap) aluminium to automotive die casters, was put up for sale and the aluminium cable operations sold to BICC, the international cables and construction group. The latter deal included a provision for Reynolds to supply BICC with competitively-priced alu-

minum rod for 15 years. Mr Holder says that, "at the right price," Reynolds' gold business and its property development division would also be sold.

Reynolds now has the capacity to generate about two-thirds of the aluminium it needs from its own plants and that is enough for now," according to Mr Holder.

"We would rather put our investment dollars strategically into end-use markets where margins [of profit] are higher," he says.

Reynolds and Mitsubishi of Japan have quietly shelved an aluminium smelter project in Venezuela, but the US group is still committed to providing technical assistance for a smelter which is being built in Nigeria.

That project is making slow progress because the Nigerian government, which is financing the scheme, is short of cash.

Mr Holder suggests there is still plenty of growth left in the packaging business.

In the US, aluminium has virtually replaced steel for canned fizzy drinks, but growth will come from increasing use of aluminium in other areas of the packaging market.

Outside the US, the aluminium beverage can revolution has only just begun. Reynolds also expects to win more international business for its other packaging products.

The group's Reynolds Wrap aluminium foil has nearly 100 per cent retail distribution in the US, and at the end of the 1980s the group capitalised on this by acquiring more packaging companies.

Mr Holder says that, now

these have been successfully digested, more packaging purchases are on the cards.

Mr Holder has taken over at a time when Reynolds is battling through a severe recession in the industry. But he points out, Reynolds is in far better shape than in the last recession at the beginning of the 1980s.

His predecessor, Mr Bourke, was recruited from Ford Motor to overhaul Reynolds.

The company shut down three high-cost US aluminium smelters, bauxite mines in Jamaica and Arkansas, and the workforce was cut by one-third to 27,000 (subsequent acquisitions took it back to 31,000). That rationalisation cost \$600m.

**R**eynolds recently completed a \$3bn, five-year capital spending programme, which, among other things, gave it a great deal of low-cost aluminium smelting capacity in Canada.

Mr Holder says the group will spend an average of \$200m to \$400m annually over the next three years, "depending on the way the economy is going."

Reynolds aims to be "cash neutral", if possible - to cover expenditure by internally-generated funds - and to keep its debt-to-equity ratio in the "low 20s".

Mr Bourke set Reynolds a target of a 20 per cent return on equity, averaged over the economic cycle.

Mr Holder, an aluminium rather than a motor industry man, says the new board has yet to set a target, but "15 per cent is probably more realistic."

## Bayerische Landesbank Bulletin

MONEY AND CAPITAL MARKETS REPORT

## GERMAN BOND MARKET

### MARKET ANTICIPATES RATE CUTS

With interest-rate confidence growing, a big step towards the normalisation of the yield curve has been taken in the past few weeks. Interest-rate inversion is now found only at the short end of the market. October has been a memorable month for the German bond market. The progress made towards restoring the normal yield structure astounded even the optimists. The yield on five-year securities has dropped below the ten-year yield for the first time since February 1989.

The latest issue of federal bonds, with a coupon rate of 7% per cent and sold at par, also gives evidence of the profound change in the market climate. The last time an issue was made on such terms was at year-end 1989/90 (year-end issue by the Federal Government).

The Bundesbank, via fine-tuning of short-term rates, has nudged interest rates down by keeping the benchmark for repurchase transactions below 8.9 per cent. This prompted many investors to "jump on the bus" quickly in anticipation of a further key-rate cut. This inevitably led to temporary overshoots, so that the market paused repeatedly to catch its breath. But the general direction is clear: All signals are pointing to a downturn in interest rates, although we should not forget that rates have already fallen quite substantially. The average interest-rate level has dropped by just over one percentage point since early September.

The expectation of lower interest rates has been underpinned by the economic environment, i.e., the economy's marked weakening. On the other hand, inflation is still too high and money supply grows too fast (although opinions as to its implications for monetary policy differ). The fact that the Bundesbank has nevertheless led interest rates lower through fine-tuning is no coincidence. When it became ever more obvious that the uncompromising money squeeze would do almost irreparable damage both at home and abroad, the Bundesbank felt compelled to relax its policy at least to some extent.

**Resistant but effective**  
The US and Japanese central banks, whose monetary policies had exclusively been geared to fighting inflation since the mid-1980s, began to shift towards ease as early as in December 1990 and in July 1991, respectively. The Fed lowered the discount rate in seven steps from 7 to 3 per cent, and the Bank of Japan reduced it in five steps from 6 per cent to 3% per cent. Monetary relaxation in both the United States and Japan was, above all, the central banks' inevitable response to the fact that economic growth was lagging far behind expectations.

The Federal Republic of Germany, where growth estimates are steadily revised downwards, is playing catch-up with

the other major industrial nations. The Bundesbank is also making allowance for this new situation; its response, though hesitant, is nevertheless quite effective. The average yield on public bonds dropped from 8.33 per cent in early September to 7.23 per cent on 26th October. This sharp drop in the public bond yield can be read as a move by the markets in anticipation of the cut in the key rates expected to be made in the foreseeable future.

The potential for further cuts, however, is limited. This, if for no other reason, because of the inflation rate, which - though fairly comfortably in the three per cent range at present - is poised to rise above four per cent again early next year when the value-added tax is raised from 14 per cent to 15 per cent. Inflation is expected to keep at this level until spring. The temporary acceleration of prices will also be taken into account by the Bundesbank in the conduct of its monetary policy.

And another thing that should not be overlooked: Although across-the-board yield inversion, from money-market yields to the long-term bond yield, is now a thing of the past, there is still a reverse yield gap between short-term (maturities of up to one year) and long-term yields. Short-term rates would therefore have to fall at a faster rate than, for example, the ten-year bond yield. In other words, a drop in the long-term yield would have to be accompanied by an even deeper drop - induced by a determined key-rate cut by the Bundesbank in money - market rates, which also include the rate for three-month money.

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## INTERNATIONAL COMPANIES AND CAPITAL MARKETS

## Indian group launches global equity offering

By Sara Webb

**GRASIM** Industries, the Indian cement, textiles and fibre manufacturer, has launched a \$90m global depositary share offering. It is the second Indian company to tap the international equity markets this year, and a stream of other Indian names are expected to launch international offerings in the coming months.

Grasim's share offering has had a bumpy start. The deal was originally scheduled for June, but lead managers Citicorp and Merrill Lynch were forced to pull the issue as the unfolding drama of the Indian financial scandal halted trading on the Bombay stock

exchange. The Bombay exchange remained shut for several days, and the lead managers said they were reluctant to proceed with the issue during the traditionally quiet summer months.

In addition, some international investors expressed annoyance at the way in which Reliance Industries, the first Indian company to tap the capital markets, conducted its international offering in May.

The issue has been sold mainly to emerging market funds run from the US, London and Hong Kong, and to wealthy non-resident Indian investors.

Grasim, which is part of the Birla group, will use the proceeds to help expand its viscose staple fibre and cement operations.

## ABSA boosts interim dividend

**AMALGAMATED** Banks of South Africa (ABSA), South Africa's largest banking group, yesterday announced a 14 per cent advance in net earnings to R233.8m (\$27m) for the six months to September, Reuter reports from Johannesburg.

Earnings per share rose from 45.4 cents to 51.9 cents, and the bank is stepping up its interim dividend from 15.5 cents to 17 cents a share.

ABSA was formed in 1991 when United Building Society,

the country's largest building society group, acquired the assets of three major banking groups - Allied Group, Volkskas Group and Sage Financial Services.

Earlier this year, ABSA acquired Bankorp Holdings (Bankorp), another South African bank, for R1.3bn.

ABSA said a year-on-year comparison of income was completely comparable as the September 1992 results took into account the contributions of Bankorp.

Mr Herc Hefer, chairman said the group was expected to continue to perform satisfactorily in the current six months, even though no significant economic recovery was anticipated.

Group bad debt provisions increased 91 per cent to R420.1m at September. The increase came from the application of provisions for all advances acquired through the Bankorp merger and the recent recession, Mr Hefer said.

The rights offer will start within a few days and last one month.

Commercial Bank will offer shares worth KD30.85m (\$101m) on three-for-four basis. The group will issue more shares worth \$34m as well as any shares which the shareholders do not offer to buy.

The financing moves will raise the bank's paid-in capital to \$317m from \$181m.

## Kuwaiti banks to raise capital by rights issues

**COMMERCIAL** Bank of Kuwait and al-Ahli Bank of Kuwait are raising new capital through rights issues in an effort to expand liquidity and improve capital ratios, Reuter reports from Kuwait.

Commercial Bank will offer shares worth KD30.85m (\$101m) on three-for-four basis. The group will issue more shares worth \$34m as well as any shares which the shareholders do not offer to buy.

The financing moves will raise the bank's paid-in capital to \$317m from \$181m.

The share are expected to be priced at a 30 per cent supplement on the nominal price of the shares.

The rights offer will start within a few days and last one month.

Al-Ahli Bank is to increase its capital to KD75.85m (\$252m) from KD50.37m by giving shareholders the right to new shares on a one-for-two basis.

The al-Ahli issue is at an earlier stage than that of Commercial Bank. It is awaiting formal approval by the government and publication in the official gazette.

The share are expected to be priced at a 30 per cent supplement on the nominal price of the shares.

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The al-Ahli issue is at an earlier stage than that of Commercial Bank. It is awaiting formal approval by the government and publication in the official gazette.

## Samsung to list subsidiary on Budapest bourse

By John Burton in Seoul

**SAMSUNG** Electronics' Hungarian subsidiary is to list its shares on the Budapest bourse early next year - the first time a local incorporated subsidiary of a Korean company has issued stock on a local exchange, according to Samsung.

Foreign borrowings by Korean companies are tightly regulated by Korea's Ministry of Finance, although they are usually allowed to raise funds abroad for foreign subsidiaries.

## Interest rates

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Al-Ahli Bank is to increase its capital to KD75.85m (\$252m) from KD50.37m by giving shareholders the right to new shares on a one-for-two basis.

The al-Ahli issue is at an earlier stage than that of Commercial Bank. It is awaiting formal approval by the government and publication in the official gazette.

This announcement appears as a matter of record only.



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October 1992

**AUSTRALIA AND NEW ZEALAND BANKING GROUP LIMITED**  
Sterling Floating Rate Notes  
\$100,000,000 Nominal  
In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the period from November 26th, 1992 to February 26th, 1993, has been fixed at 7.375 per cent per annum.  
On February 26th, 1993 interest of sterling 82.95 per sterling 5,000 nominal amount of the Notes, and interest of US\$1.00 per US\$100 nominal amount of the Notes, will be due against Coupon No. 33.  
Swiss Bank Corporation  
London  
Reference Agent

**THE OLYMPIC CONTENDERS: MANCHESTER**

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**FT SURVEYS**

**CHEMICAL NEW YORK CORP**  
US\$400,000,000 FLOATING RATE  
SENIOR NOTES DUE 1999

In accordance with provisions of the Notes, notice is hereby given that for the interest period from 30 November 1992 to 31 December 1992 the Notes carry an interest rate of 5.75% per annum.  
The interest payable on the relevant interest payment date 31 December 1992 against coupon no 07 will be US\$46.31 per US\$10,000 Note.

CHEMICAL BANK  
Agent Bank

**First Chicago Overseas Finance N.V.**  
U.S. \$100,000,000  
Guaranteed Floating Rate  
Subordinated Notes due 1994

For the three months 30th November 1992 to 26th February, 1993 the Notes will carry an interest rate of 5.75% per annum with a coupon amount of U.S. \$128.33. The relevant interest payment date will be 26th February, 1993.  
Listed on the London Stock Exchange

Bankers Trust  
Company, London  
Agent Bank

## Itoman ends half-year in the red

By Robert Thomson in Tokyo

**ITOMAN**, the scandal-tainted Japanese trading house, reported a pre-tax loss of Yen 5.5bn (\$68.5m) for the first half as its executives yesterday signed a merger agreement with the Sumitomo group that will dissolve the company in March.

The trading house, which made a profit of Yen 1.5bn for the six months to September, said sales fell 10.2 per cent to Yen 265bn, while a Yen 3.7bn provision for loan losses led to an after-tax loss of Yen 4.6bn.

Itoman, founded in 1883, is the best-known company to fall victim to the collapse of Japan's financial bubble. The company was undermined by a

mid-1980s diversification into stock and property speculation, and by massive purchases of art works whose prices also plunged.

The provision for loan losses is to cover loans to Itoman Finance and a string of other financially-troubled subsidiaries which were the vehicles for some of the company's unwise excursions into the resort market and property-related lending.

For the full year, Itoman's last year of existence, the company expects sales of Yen 40bn, down 6.3 per cent, and a pre-tax loss of Yen 1.5bn last year.

More write-offs and provisions will lead to an after-tax loss of Yen 90bn, following a

profit last year of Yen 2.4bn.

At the close of the year, Itoman will be absorbed by Sumitomo Bussan, a metal trader and a member of the Sumitomo group, which has taken responsibility for cleaning up the mess at the trading house. Itoman still has an extensive international network, and is strong in Asian trade in food, textiles and machinery, providing the unlisted Sumitomo with a far broader business base.

Under the agreement signed yesterday, five Itoman shares will be swapped for one Sumitomo share, and the Sumitomo company will take control of all Itoman employees in March.

In the meantime, Itoman will attempt to sell its Osaka headquarters to cover some of its

outstanding debts and those of its ailing subsidiaries.

Sumitomo Bussan is an affiliate of Sumitomo Metal Industries, a core company of the Sumitomo keiretsu, or corporate group. Sumitomo Bank was a lender to Itoman, and had transferred staff to the trading house during the era of excess in the late 1980s and, later, in a vain attempt to salvage the debt-stricken company.

At the height of its speculative life in 1990, Itoman was estimated to have outstanding debts of Yen 3.0bn, and the troubles at the trading house were a cause of the fall of Mr Ichiro Isoda, forced to resign that year as the chairman of Sumitomo Bank.

## Interest in Turkish food sector rises

By John Murray Brown  
in Istanbul

**CORN PRODUCTS**, the US group which owns the Knorr brand name, has bought out its local Turkish partner in the latest move by foreign companies to move into Turkey's food and beverage industry.

The US company paid \$5.5m for 40 per cent of Besan, owned by Koc Holding group, Turkey's largest industrial company. Koc is disposing of a number of interests to focus on core activities like motor and consumer electronics.

Bankers say there is a growing foreign interest in the Turkish food and beverage market, notably the manufacturing, retail and distribution sides. Unilever recently acquired control of the Komid edible oils group after a fierce battle for market share. Cargill of the US purchased Vaniloy, a local glucose manufacturer.

In food retailing, Koc has established two outlets in Istanbul with Prisunic, the French food store company. Carrefour, the French hypermarket group, is also considering investment in Turkey.

Turkey's privatisation agency offered in November to sell its 33 per cent share in Gima, the state-owned chain of food stores.

## Plan for industrial park in China

By Kieran Cooke  
in Kuala Lumpur

**Liem Sioe Liong**, controller of Indonesia's biggest business group, is teaming up with Singapore government companies to develop an industrial park in China.

Meanwhile, the Federal Court in Sydney has brought down a judgment which could give the trustee of Mr Bond's superannuation fund access to the assets of the fund.

The first phase, costing an estimated \$190m, should be completed by early 1994.

Mr Liem heads the Salim group, a conglomerate with an estimated annual turnover of more than \$8bn. The group is involved in a range of activities, from cement to property.

He will team up with two Singapore state companies, Singapore Technologies Industrial Corp and Jurong Environmental Engineering, to develop, supervise and market the industrial park. It is situated in Fujian province, on China's coast.

Two of Singapore's biggest listed companies, United Industrial Corp (UIC) and its

subsidiary, Singapore Land, are involved in the project.

Also participating is Mr Wee Cho Yaw, head of United Overseas Bank (UOB), one of the island republic's top banks.

The maximum margin of the

new facility - to finance the import or to prefinance exports of oil products - is 5-point over London interbank offered rates (Libor). The borrower can also use the sterling bankers' acceptance market, which might mean below Libor funding if swapped into dollars.

## Pemex signs \$100m trade finance facility

By Stephen Fidler

**PETROLEOS** Mexicanos, Mexico's state-owned oil company, has signed a \$100m trade finance facility with a group of international banks.

Bankers say the financing, led by ANZ International Mer-

chant Banking and Chemical Bank, is the second syndicated loan facility signed by Pemex since Mexico's debt rescheduling in 1982. The first was a \$100m trade financing facility this year led by Chase Manhattan.

The maximum margin of the

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Undated Subordinated Step-Up Floating Rate Notes  
For the interest Period from November 30, 1992 to May 28, 1993 the rate has been determined at 5.75% per annum. The amount payable on May 28, 1993 per U.S. \$10,000 principal amount of Notes will be U.S. \$257.93.

By: The Chase Manhattan Bank, N.A.  
London, Agent Bank  
November 27, 1992



## INTERNATIONAL CAPITAL MARKETS

**Gilts fall as hopes fade for further cuts in UK rates**

By Tracy Corrigan in London and Patrick Harverson in New York

**BOND** prices fell across Europe yesterday, on fears that the Bundesbank is increasingly unlikely to cut interest rates this year, perpetuating volatility in the foreign exchange

**GOVERNMENT BONDS**

markets, as other European currencies in the exchange rate mechanism come under pressure.

But gilts were not helped by the floating pound yesterday. Prices dropped as much as 3% point, as signs of a potential economic recovery prompted concern that the UK government may not feel the need to cut interest rates any further.

The M0 money supply figure for November showed a 3 per cent year-on-year growth. Because there is a strong correlation between M0 (the narrowest definition of money supply) and retail sales, "the govern-

ment will view that as a sign that retail sales are starting to pick up," said Mr John Kendall, an economist at Baring Brothers.

The gilt market's main fear is that the scope for further rate cuts may have narrowed, while inflation is more likely to rise. Although the market took fright, it may be too early to read much into the figures. The key will be how much sales rise over the Christmas period, Mr Kendall said.

Meanwhile, traders remain nervous ahead of Wednesday's auction of £25bn of 10-year gilts. In when-issued trading, the new partly-paid 10-year issue was quoted yesterday at 211, down from 24 when it was announced a week ago.

The long gilt future on Liffe ended at 984 down from 984.

**THE** German market had to absorb more bad economic news yesterday, when engineering orders fell 17 per cent month-on-month in October, led by a 20 per cent decline in foreign orders, reflecting the impact of the strong mark.

However, with inflation surging and money supply expanding, it is "difficult to see how the Bundesbank can lower rates, despite the poor state of the economy," said Mr Michael Burke, an economist at Yamaichi International.

German bond prices held up better than most, however, ending about 4% point down.

However, money market rates rose sharply, when call money jumped up to 9 per cent from 8.7 per cent.

**RISING** rates in the German money market fed through into the French market, where three-month rates rose to 10.2

per cent. Bond prices fell 1% point, on fears that the franc is set to come under renewed pressure.

Meanwhile, sentiment in the Italian bond market is not set to favour an auction of Italian government bonds (BTBs) today.

**US** Treasury prices eased slightly across the maturity range yesterday morning following the release of another strong economic report.

By midday the benchmark 30-year bond was down 1/8 at 1004, yielding 7.55% per cent. The short end of the market was also slightly weaker at

**GILT EDGED ACTIVITY**

Indices

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Nov 25

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## COMPANY NEWS: UK

## Scottish Power shows 16% advance to £95m

By Michael Smith,

THE CHIEF executive of Scottish Power foresees real increases in dividends of 5 per cent a year for the next two years as his company reported a 16 per cent rise in interim pre-tax profits.

Mr Ian Preston's comments and the profits rise of £95m for the six months to September 30 helped the shares to rise 2p to 22p. Some analysts revised their forecasts for the full year upwards, with average expectations at around £300m.

Profits before tax in the half year were enhanced after a net provision of £13.3m taking in a debit of £23m for reorganisation and restructuring and a £9.7m credit for a re-assessment of energy losses.

The re-organisation costs include severance and early retirement payments to cut the workforce further. It has fallen from 9,500 at privatisation to about 8,300 and Mr Preston said there were opportunities for further reductions.

Operating profit per employee in the half year was 28.5 per cent up on the 1991 first half.

For the six months earnings per share after the exceptions were 8.47p, an increase of 6.7 per cent. The interim dividend is 3.72p, a 10.1 per cent increase.

Turnover was up 6 per cent at £634.8m with total unit sales 2.3 per cent ahead. However the company said that weather apart, unit sales were flat and full year growth was likely to be 0.5 to 1 per cent. The recession was starting to have an effect, said Mr Preston.

Sales of electricity to England and Wales was £36.5m in the first half, an increase of 6.7 per cent, the company said.



Ian Preston: rebates for small customers will range from 25 to 215

The company will boost its capacity to distribute electricity to England and Wales by over 70 per cent as the interconnector is upgraded to handle 610 megawatts by the end of 1993 instead of the present 350.

Capital expenditure this year is expected to be about £130m, up on the normal £100m to £110m, largely because of the cost of improving the interconnector.

Gearing was about 1 per cent at the end of the half. This will rise by the end of the year but the company said it would be less than the 18 per cent at the end of last year.

Mr Preston said the retail operation made an operating profit of 21m in the year to October, will range from 25 to 215. This will amount to about £20m.

contracting the company was benefiting from a renegotiation of terms and conditions. Basic salaries in the division had fallen 10 to 20 per cent, although performance related pay arrangements meant that in some cases earnings were higher.

The company has invested £10m in a fibre optic system, although it said it was not in the business of setting up a rival telephone user to BT. It wanted a niche market aiming for bulk transfer of data to companies including financial services institutions.

The company said average rebates for small customers, arising from inflation being lower than expected in the year to October, will range from 25 to 215. This will amount to about £20m.

Wickes Group, the DIY multi-store.

SHARES IN Manders (Holdings) rose 20p to 221p on news that the paints, inks and property group which fought off a hostile £26m bid from rival paint-maker Kalon in August, had won a contract to supply own-brand paint to the

Mr John Gerry, managing director of Wickes Retail, said that paint was a major product category for the 67-store chain.

Wickes had chosen Manders "to ensure competitively priced, high volume and qual-

ity production".

Mr Roger Akers, Manders' chief executive, said that Wickes had embargoed publicity on both how long the contract would run and how much it was worth because it was sensitive about that information as far as its competitors were concerned.

## Contract boosts Manders' shares

By Peter Pearce

Mr Gerry, managing director of Wickes Retail, said that paint was a major product category for the 67-store chain.

Wickes had chosen Manders "to ensure competitively priced, high volume and qual-

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## Few mourn as USM heads for scrapyard

Benefits of a full market listing outweigh doubts for smaller companies, reports Peggy Hollinger

There will be few mourners for the United Securities Market, assuming the Stock Exchange decides to dismantle the constituency after due out at the end of this year.

"The body has been around for a while," says Mr John Houman, of Heure Goveit's small companies team.

"Today's move is just a recognition that we have to go to the burial service."

Mr Houman's views appear to be shared by many small company observers and executives. "Any company worth its salt has tended to go for a full listing as soon as possible," says Mr Ashley Martin, group financial controller of the media buying group, CIA.

"There is a danger that we could get lost in the bigger crowd," he adds.

For those who have made the transition recently, there is

no doubt that a full listing has offered greater benefits. For example, Metal Bulletin, one of the first to join the USM in the early 1980s, has not looked back since moving to the main market in July.

Some companies also fear being swamped in their individual sectors. "On the USM, although small, we were able to stand out as a company going forward," says Mr Ashley Martin, group financial controller of the media buying group, CIA.

"There is a danger that we could get lost in the bigger crowd," he adds.

For those who have made the transition recently, there is

no doubt that a full listing has offered greater benefits. For example, Metal Bulletin, one of the first to join the USM in the early 1980s, has not looked back since moving to the main market in July.

Mr Hempstead is reluctant to attribute that increase merely to the move.

The transition from the USM to the main market is expected to be almost painless, with most of the older USM companies already meeting many of the requirements for a full listing.

"Going round the City one always had the feeling that being second class, says Mr Tom Hempstead, Metal Bulletin's chief executive. "You were not taken as seriously as you were in the 1980s."

That has all changed since leaving the USM. In fact, Metal Bulletin's market value has gone up by 10 per cent since joining the main market – its share price rising from 215p to 235p in that period – although

the transition out of a vague loyalty to the market which gave them their start.

"We are very happy with the move," says Mr Hempstead. "We are just sorry we did not do it earlier."

junior to a main market will only have to file abridged listing particulars. This will cut the costs even more.

The Stock Exchange is also likely to give between one and two years to make the transition.

This will allow a company to make the move when financial details will already have been prepared anyway – for example, when proposing an acquisition or publishing annual results.

It is unlikely that many USM-listed companies will choose not to move to a full stock market listing. If anything, some have put off the transition out of a vague loyalty to the market which gave them their start.

"We are very happy with the move," says Mr Hempstead. "We are just sorry we did not do it earlier."

## Flotation benefits bolster Kenwood

By Richard Gourlay

A PROPOSAL for a debt-for-equity swap is being drawn up for Isosceles' advisers which could be put to the board of the highly-geared food retail group in the next a week or so.

Rumours that Isosceles, which owns the Gateway chain in the UK, was considering a third rearrangement of its financial structure have been circulating since the second restructuring was signed in early October. Isosceles said that trading was difficult and it was making every effort to maximise Christmas sales. It said it was not in breach of any of its banking covenants, which were reset in the financial restructuring approved in October.

It said: "We are reviewing the trading strategy at Gateway following the management changes there." Mr Bob Willett, who was chief executive of Gateway, left in October. "In the light of this review and our view of trading for the next financial year, we will then consider whether any steps need to be taken with respect to the financing of the company."

The flotation, which account for about a third of the total, held up with the introduction of new models. Sales of the Kenwood Chef, on which the company was originally built, remained firm and sales of a new Ultrascreen electronic water filter had a good early response.

Earnings per share, on a pro-

forma basis, were down from 10.4p to 9.2p. The company is paying a 1.5p interim dividend.

Mr Tim Parker, chief executive, said Kenwood was hoping to pursue a progressive dividend policy and cover the payment 2.5 times. Had it been paying a dividend in the year to March 1992 it would have been 7.5p.

Sales in the UK market, which account for about a third of the total, held up with the introduction of new models. Sales of the Kenwood Chef, on which the company was originally built, remained firm and sales of a new Ultrascreen electronic water filter had a good early response.

In Scandinavia sales contin-

ued to be depressed, but sterling's depreciation before and after retreat from the ERM had benefited margins as Kenwood invoiced in foreign currencies.

### COMMENT

After October's profits warning, Kenwood's trading slide has halted – it is now just another company selling quality products to a public that has lost the appetite to consume. Shareholders can thank the Chancellor's sterling devaluation without which full year profits would have been £1.4m lower. It is difficult, however, to see where else exciting growth will come from in the short term or how the com-

pany is to return to a premium rating. Kenwood will enjoy any recovery in the UK – perhaps more than purveyors of larger ticket consumer goods – as it has strong market position and brands. But who knows when that recovery will be. China holds out more hope since Kenwood acquired cheap manufacturing capacity and an entree into the local market with the acquisition of Tricrom. But that, too, will have long term rather than immediate benefit. Nevertheless, with full-year profits forecast at £9.5m, or 17.2p of earnings, there is probably room for price recovery given the kicker Kenwood should continue to receive from currencies.

## Asprey rises to £11.2m on lower margins

out," Mr Pilsworth said yesterday.

If Thames succeeds in rais-

ing the money to go ahead with the new Channel 5 – the deadline is this Friday – it could become a broadcaster again and might lose its status as an independent producer. A joint venture with Select could then be a useful way of keeping part of the benefit of being classified an independent producer. ITV's loss of its ITV licence.

The difference between a

warehouse and a television studio is show business. They took all the show business

at least £1m a year in produc-

tion facilities is the largest won by Thame so far.

SelectTV decided to give up

on Elstree

for its

two

years

to buy the studios from its present owners Brent Walker.

Mr Michael Pilsworth, director of UK operations for Select, said the facilities at Elstree had been progressively reduced to cut costs.

The decision is a significant boost to Thame as it tries to build up its non-broadcasting business in advance of this month's loss of its ITV licence.

The SelectTV contract, worth

at least £1m, the show business

from the independent sector.

He said the group's account-

ing was "very conservative", explaining that with acquisitions – the most recent of which was Watches of Switzerland for £23.2m in June – the group assessed stocks "for the worst possible circumstances".

He had expected WoS to be a drain on Asprey's resources, but it was servicing the loan taken out for the acquisition, and making a profit.

Group turnover rose to

£50.2m (£49.2m), with a contribu-

tion of about £5m–£6m from WoS.

Although margins had slipped, Mr Attallah said the rise in sales was important to absorb the increased overhead.

Earnings rose by 0.1p to

6.97p and the interim dividend

is maintained at 1.1p.

### DIVIDENDS ANNOUNCED

	Current payment	Date of pending dividend	Corres - Total for year	Total last year
Asprey S	Int 1.1	Jan 27	1.1	4.85
Borthwick	Int 0.5	Jan 29	0.5	1.1
Crown Eyeglass S	Int 2.5	Jan 4	2	6
East Surrey Hide	Int 4.1	Jan 16	3.68	9.56
EPF Income Tax	Int 1.2	Feb 5	1.2	4.875
European Colour	Int 0.275	Jan 11	0.25	0.65
Exodus King	Int 3.1	Feb 1	3.1	11.16
Honda (Philip)	Int 2.2	Jan 25	2	6.25
JLI	Int 1.55	Feb 3	1.5	4.5
Kenwood	Int 1.5	Feb 25	–	–
Ligh Interests	Int 2.46	Jan 26	2.46	7.83
Merrydown Wheal	Int 1	Jan 18	0.88*	6.22*
Oceans Int Corp	Int 1.5	Jan 25	1.5	11
Scottish Power	Int 3.75	Mar 12	3.32	10.13
United Drug	Int 4.05*	Apr 1	4	6.7
Vivendi	Int 0.125	Jan 13	0.1	0.25
Wood (SW)	Int 0.5	Mar 30	nil	0.25

Dividends shown pence per share net except where otherwise stated.

\*On increased capital. \$USM stock. \*\*Irish currency

IMI S.p.A.

IMI Banking Group, Rome, wishes to announce that with effect from today, 1 December 1992, its securities trading business in London presently conducted by IMI Securities Ltd will be transferred to its wholly-owned subsidiary, IMI Capital Markets (UK) Ltd which will, however, use the trading name

# How the endless rise of Harland Simon ran out of fuel

**Angus Foster** reports on the questionable methods behind the group's collapse

**O**N TUESDAY February 11 Mr Roy Ashman, chairman of Harland Simon, the control systems and imaging group, finally admitted his run of luck was over.

At a board meeting that day it became clear that the company's years of profits growth, built on successful products, but some highly questionable financial procedures, were past. Harland issued a warning which spoke of an expected "significant fall in profits". Its shares collapsed from 590p to 253p and Mr Ashman resigned.

Faced with a crisis of confidence among customers and shareholders, Harland fell deeper into trouble and by this September its shares were suspended. One month later receivers were appointed. The extraordinary rise of Harland Simon was over.

Harland's main business was manufacture of process control equipment, especially for the newspaper industry. Its products were well regarded and sold to several national newspapers, including the Telegraph group, News International and Financial Times.

Pre-tax profits rose from 55.5m in the year to March 31, 1989 to 28.3m in 1990 and 210.5m in 1991. In the weeks leading up to the profits warning, analysts expected Harland to make profits of £12.5m for the year to March 1992. But it announced losses of 25.3m.

Mr Ashman, who did not return telephone calls seeking interviews for this article, co-founded the company and is described by former colleagues as a dealmaker who left details to others. He gained the confidence of the City, which was impressed by his ability to explain technology in simple terms. Harland won a stock market premium and outperformed the FTSE All-Share Index by 200 per cent between 1988 and the profit warning.

According to former employees, he was an optimist who believed the plaudits awarded him in the City. But in the quest for yet higher profits, Harland became dependent on orders from major shareholders. When these sold out, Harland was unable to sustain orders and turned to questionable financial practices.

"He got absorbed by his own aura and got deeper and deeper

in trouble," a former colleague said.

Documents in the possession of the Financial Times provide evidence that:

- Harland altered a large customer order so profits could be taken earlier than allowed by accounting regulations.

- executives misled investors about Harland's relationship with Perfect Information Limited (PIL), a loss-making information company.

- Harland overcharged for equipment sold to PIL, which was then sold and leased back from banks at the inflated value.

- two executives lodged the accounts of a subsidiary at Companies House against the wishes of the subsidiary's managing director, who said a board meeting was not validly convened, as required by the Companies Act.

Harland was floated in 1987. In the mid 1980s a major source of business was Mirror Group Newspapers, then controlled by Mr Robert Maxwell. At the same time, Mr Maxwell's Paramount was a Harland shareholder, after gaining an option in 1986 to buy into the company. On Harland's flotation, Pergamon made a profit of nearly £300,000 on its shares.

Mountain Dew, a family trust controlled by Mr Asif Nadir, founder of Poly Peck International, the failed fruits and electronics group, then emerged as Harland's major shareholder, owning 28 per cent by August 1988.

Mr Nadir was again one of Harland's main customers. Newspapers such as Mr Nadir's Istanbul-based Gunaydin placed substantial orders with Harland for process control and imaging systems.

In 1990 Mountain Dew and Mr Ashman set up News Cutting Bureau (NCB), a company that later changed its name to PIL. Mountain Dew owned 80 per cent of NCB while Mr Ashman and Harland each owned 10 per cent.

In late March 1990, just before Harland's year end, NCB ordered £3.8m of equipment from Harland. The transaction was booked in Harland's 1990 accounts, generating oper-

ating profits of £2.5m.

Helped by this profit boost, Harland successfully completed a rights issue in July to raise £13.5m. Mountain Dew used the opportunity to sell its stake in Harland in September 1990 for a profit of nearly £5m. Its shares in NCB were sold to Mr Ashman and Harland, so that each owned 50 per cent.

Harland's links with Mr Maxwell and Mr Nadir were well known but their importance was not fully appreciated by shareholders.

"Harland kept beating our profit estimates. Looking back, the link with Maxwell and Nadir were either fortunate coincidences or extremely clever forward planning," one shareholder said.

By March 1991, with no large shareholder to place orders, recession began to take its toll. With its financial year drawing to a close, Harland told its subsidiaries to find orders. According to a former employee, "there was always a problem at the year end, but Roy [Ashman] always seemed to pull a rabbit out of his hat".

**O**n March 25, PIL director Mr Neil Smart wrote to Harland Simon Library Systems ordering £2.4m of equipment. Mr Smart's order was doctored by Harland. A second letter, written subsequently but back-dated to March 25, removed a paragraph that mentioned timing for delivery, and changed PIL's payment terms. The letter, found in PIL's files some months later, was purportedly signed by Evelyn Child, on behalf of Mr Smart. Ms Child was Mr Ashman's personal assistant, and had no responsibility for PIL or Mr Smart.

According to former Harland employees, this second letter was to help convince Harland's auditors, Price Waterhouse, that profit from the order could be taken in 1991. These employees said taking profit early became standard practice.

Harland booked about £1.6m profit from the deal, even though none of the equipment could have been prepared, delivered and invoiced in the six days before the year end.

Harland did not consolidate PIL, even when it increased its stake to 50 per cent, because the stake was classified as a short-term holding in its accounts. In summer 1991, Harland told shareholders it had disposed of the investment.

After Mr Ashman resigned from Harland in February, PIL's bank mandate was changed to allow any two sig-



Dealmaker: Harland chairman and prime mover, Roy Ashman

Equipment sold to PIL was also overpriced, sometimes by up to 50 per cent. Earlier this year a group creditor asked a specialist computer company to value a system supplied by Harland to PIL. The company's conclusion was: "The system was grossly overpriced."

In 1990 and 1991 Harland sold equipment to PIL for £7.8m.

According to a bank involved, the list price was £3.5m. Harland therefore booked at least £4.5m of clear operating profit – a 50 per cent margin compared with about 14 per cent for the business overall.

On one occasion in 1991, a computer with a list price of £250,000 was sold by Harland to PIL for £400,000. The equipment was then sold to and leased back from a leading bank. The bank duly checked on the value of the equipment once Harland's problems became known.

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Harland paid the Swiss company Oerlikon Uhrlau a nominal SF5 for Contraves, a loss-making driven company. According to Harland, Oerlikon agreed in return to invest £2.45m in Sandford, a Liechtenstein trust, which in turn invested the money in PIL for a 54 per cent stake.

**B**ut Oerlikon has repeatedly said it made no money available. Price Waterhouse argued Harland's 1992 accounts because it could not establish ownership of Sandford. Sandford's trustee, Prince Michael von Lichtenstein, refused to comment.

Sandford held the 54 per cent stake in PIL, but documents with the FT suggest Harland retained control of PIL throughout. Until January this year, five months after Harland claimed to have relinquished control of PIL, Mr Ashman was still the sole signatory on PIL's bank account.

After Mr Ashman resigned from Harland in February, PIL's bank mandate was changed to allow any two sig-

andes from PIL's three directors. But two directors, Mr George Neophytou – appointed in February – and Mr John Stobart, were Harland executives. Harland also remained sole guarantor for two equipment leases, worth more than £4m, taken out by PIL.

Contraves was to play a large part in Harland's downfall. It continued to lose money and by last December Mr John Redshaw, managing director, admitted privately that Contraves had much higher borrowings than previously thought. Following Harland's profits warning, and more rigorous accounting policies, Harland made provisions of £5.22m to cover Contraves.

**H**arland refused. If it had agreed, it would have been forced to consolidate PIL's accounts. Instead, Mr Stobart and Mr Neophytou signed off the accounts in June with only a statement of support from Harland.

According to Mr Warner-Allen, he was not notified of a board meeting to clear the accounts, as is required under the Companies Act.

In a letter to Mr Neophytou, Mr Warner-Allen said he was "staggered" to find out the accounts had been signed off without the approval of the company's managing director.

Problems mounted through January as cash drained out into Contraves and orders were scarce. Yet Harland continued to give upbeat briefings.

On February 10, the day before the board met to agree on a profits warning, Mr Ashman met with one institution, John Goveit. After the meeting, it bought 125,000 Harland shares for more than £700,000.

When the profits warning was released two days later, analysts and shareholders were stunned.

Mr Ashman was quickly succeeded by Mr David Mahony, the deputy chairman of Harland and an industrial adviser to Hambrs, Harland's merchant bank. But Mr Mahony failed to restore confidence and Harland's shares continued to slide. Morale, dented since the Christmas pay freeze, plunged. Customers and suppliers started asking questions.

On September 11 Harland wrote to PIL saying it was withdrawing support. PIL went into liquidation and triggered

and despite Harland's effective control over the company, PIL's managing director Mr Charles Warner-Allen started to complain.

Because of PIL's poor trading position, he wanted a statement in PIL's March 1991 accounts – which had still not been finalised – that Harland was PIL's ultimate holding company. Mr Warner-Allen argued that a March 1991 information memorandum seeking subscribers for shares in PIL – subsequently aborted – contained such a clause.

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According to Mr Warner-Allen, he was not notified of a board meeting to clear the accounts, as is required under the Companies Act.

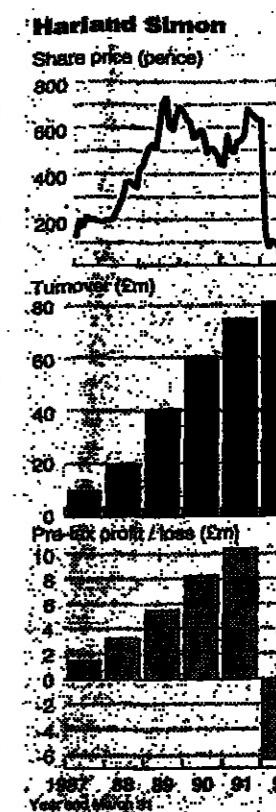
In a letter to Mr Neophytou, Mr Warner-Allen said he was "staggered" to find out the accounts had been signed off without the approval of the company's managing director.

By September, Harland's decline looked terminal. Proceeds from the disposal of a subsidiary were withheld by Barclays, Harland's main banker, and the shares were suspended on the stock exchange at 20p.

Harland did not go into receivership immediately. Instead, its financial adviser, Hambrs, put forward two company doctors, Sir Ian Morrison and Mr Tony McCann, to join the company's executive committee, but not as directors. Mr McCann was paid more than £5,000 a week during his short tenure.

On September 15 Hambrs told Harland it was switching to weekly invoicing for its advice. In the last few weeks of September, Hambrs charged Harland up to £15,000 a week for its services.

On September 11 Harland



the guarantee of more than £4m granted by Harland over PIL's leased equipment. The guarantee was worthless once receivers were appointed at Harland on October 23.

Several hundred employees are unsure if they will recover all their pensions. The pension fund's trustees, Mr Ashman and Mr Mahony, approved the investment of £500,000 of the fund's money in PIL. Harland said in July that the money would be repaid, but it has not been repaid. When Mr Ashman left the company in February he received a £265,000 pay-off, together with his full entitlement of £360,000 from Harland's £6m pension fund.

Mr Ashman, meanwhile, is attempting a comeback. Working out of an office in Milton Keynes, he and two other directors have bought Harland's control systems division from the receiver. The company is being renamed Harland Simon Limited. A former colleague said: "Roy thinks he can start all over again. He still thinks the City loves him."

## Lower waste levels hit Leigh

By Roland Rudd

**L**EIGH INTERESTS, the waste management company, blamed lower levels of waste production in the south of England and a higher interest charge for a 43 per cent fall in pre-tax profits for the half year to September 30.

Profits fell from £7.12m to £4.68m on reduced sales of £52.3m (£58.5m).

Borrowings rose to £40m (£25m) – mainly because of acquisitions last summer – giving gearing of 60 per cent. The interest charge increased to £2.1m (£1m).

However, the shares rose 5p to close at 183p, partly out of relief that the profit fall was in line with the company's forecast earlier this year.

Mr Arthur Kent, finance director, said: "The deepening recession in the south means that many of our customers are just not producing any more waste. We do not anticipate any upturn in the next half."

Turnover was also held back by the depressed state of the construction industry which affected the company's market for reclaiming contaminated land.

Under the deal, Dowty-Sema, which is developing command systems for the UK's latest frigates and nuclear submarines, is being absorbed by BAeSema, a joint venture between British Aerospace and

The company says it is in a good position to take advantage of the move away from landfilling towards treatment of more liquid wastes. Over the past two years it has invested around £10m in 14 licensed treatment plants which treat liquid wastes.

Mr Kent said the group was not looking to make any further acquisitions since its decision earlier this year to buy Gerard Cross Waste Disposal Company, operating near the junction of the M40 and M25.

Earnings per share fell to 4.4p (7.7p). The interim dividend is held at 2.46p.

## TI sells Dowty stake in command systems business

By David White, Defence Correspondent

**T**I GROUP, the specialist engineering company which took over the Dowty aerospace and defence concern in June, yesterday sold Dowty's 50 per cent share in a naval command system business to an undisclosed sum.

Under the deal, Dowty-Sema, which is developing command systems for the UK's latest frigates and nuclear submarines, is being absorbed by BAeSema, a joint venture between British Aerospace and

Sema, the Anglo-French software and systems company.

Mr Alex Dorrill, BAeSema managing director, said the move had been under discussion since before TI made its hostile bid for Dowty. Dowty would continue to work as a sub-contractor, particularly in the supply of hardware.

The change was aimed at creating a better vehicle for overseas sales and closer co-operation with BAe's ambitions as a naval supplier.

Neither TI nor BAeSema was willing to provide details of the terms of the deal.

## Revamped SW Wood at £0.4m

By Matthew Curtin

**T**HE REVAMPED SW Wood group reported a pre-tax profit of £425,000 in the half year to September 30, its first six months as a specialist printing and packaging business having abandoned a 20-year history of metal trading.

The group made a £154,000 pre-tax loss in the same period last year – when it was reduced to a cash shell – before new management bought Riverside Packaging Printers in August and Grange Press, the lithographic printers, in January.

Interim dividends are being restored via a 0.5p payment

after a 1.5p loss per share was turned into earnings of 2p. Turnover was £5.7m compared with £2m.

Mr Bryan Bedson, chief executive, said the printing and packaging sectors were proving resilient and the outlook for increased profits was good.

Grange benefited from state-of-the-art technology, high productivity and a healthy reputation, despite its recent reorganisation as a subsidiary of the ailing RKF conglomerate. Mr Bedson led a management

buy-out of Grange in February 1991.

Grange could increase production quickly to meet any upturn in the economy and the likely boost it would give to the size of magazines as advertising increased.

There was potential for significant growth at Riverside, which currently contributed 25 per cent of sales.

Mr Peter James, business development director, said that while the group had £2m in cash reserves and was keen to make acquisitions in related businesses, it was proceeding carefully.

- ▶ Profits after exceptional items and before taxation up by 16 per cent to £95 million
- ▶ Earnings per share after exceptional items up by 6.7 per cent to 8.47p
- ▶ Dividend increased by 10.1 per cent to 3.72p per ordinary share
- ▶ Domestic tariff remains the lowest in the UK

## NOTICE OF REDEMPTION

To the Holders of

The Industrial Bank of Japan  
Finance Company N.V.£30,000,000 11% Guaranteed Bonds Due 1995  
guaranteed by The Industrial Bank of Japan, Limited  
(the "Bonds")

NOTICE IS HEREBY GIVEN that, pursuant to Condition 5(a) of the Bonds, The Industrial Bank of Japan Finance Company N.V. (the "Company") will redeem £1,000,000 principal amount of the Bonds on 31st December, 1992 at the redemption price of 100% of their principal amount.

The serial numbers of the £1,000,000 principal amount of the Bonds drawn for redemption in accordance with Condition 5(a) of the Bonds are as follows:

1	182	968	1117	1901	2290	2717	3171	3654	4069	4431	4789	5232	5697
12	197	948	1118	1906	2291	2722	3172	3654	4073	4432	4794	5234	5704
13	207	958	1119	1925	2292	2723	3182	3671	4073	4449	4817	5240	5711
14	208	959	1120	1926	2293	2724	3183	3672	4073	4450	4818	5241	5712
15	311	1029	1145	1943	2300	2724	3184	3683	4090	4460	4831	5247	5720
16	312	1029	1146	1944	2301	2725	3185	3684	4091	4461	4832	5248	5721
17	329	1029	1147	1945	2313	2726	3186	3685	4092	4462	4833	5249	5722
18	561	1015	1162	1956	2328	2727	3187	3686	4093	4478	4839	5253	5723
19	562	1015	1163	1957	2329	2728	3188	3687	4094	4479	4840	5254	5724
20	563	1015	1164	1958	2330	2729	3189	3688	4095	4480	4841	5255	5725
21	564	1015	1165	1959	2331	2730	3190	3689	4096	4481	4842	5256	5726
22	565	1015	1166	1960	2332	2731	3191	3690	4097	4482	4843	5257	5727
23	566	1015	1167	1961	2333	2732	3192	3691	4098	4483	4844	5258	5728
24	567	1015	1168	1962	2334	2733	3193	3692	4099	4484	4845	5259	5729
25	568	1015	1169	1963	2335	2734	3194	3693	4100	4485	4846	5260	5730
26	569	1015	1170	1964	2336	2735	3195	3694	4101	4486	4847	5261	5731
27	570	1015	1171	1965	2337	2736	3196	3695	4102	4487	4848	5262	5732
28	571	1015	1172	1966	2338	2737	3197	3696	4103	4488	4849	5263	5733
29	572	1015	1173	1967	2339	2738	3198	3697	4104	4489	4850	5264	5734
30	573	1015	1174	1968	2340	2739	3199	3698	4105	4490	4851	5265	5735
31	574	1015	1175	1969	2341	2740	3200	3699	4106	4491	4852	5266	5736
32	575	1015	1176	1970	2342	2741	3201	3700	4107	4492	4853	5267	5737
33	576	1015	1177	1971	2343	2742	3202	3701	4108	4493	4854	5268	5738
34	577	1015	1178	1972	2344	2743	3203	3702	4109	4494	4855	5269	5739
35	578	1015	1179	1973	2345	2744	3204	3703	4110	4495	4856	5270	5740
36	579	1015	1180	1974	2346	2745	3205	3704	4111	4496	4857	5271	5741
37	580	1015	1181	1975	2347	2746	3206	3705	4112	4497	4858	5272	5742
38	581	1015	1182	1976	2348	2747	3207	3706	4113	4498	4859	5273	5743
39	582	1015	1183	1977	2349	2748	3208	3707	4114	4499	4860	5274	5744
40	583	1015	1184	1978	2350	2749	3209	3708	4115	4500	4861	5275	5745
41	584	1015	1185	1979	2351	2750	3210	3709	4116	4501	4862	5276	5746
42	585	1015	1186	1980	2352	2751	3211	3710	4117	4502	4863	5277	5747
43	586	1015	1187	1981	2353	2752	3212	3711	4118	4503	4864	5278	5748
44	587	1015	1188	1982	2354	2753	3213	3712	4119	4504	4865	5279	5749
45	588	1015	1189	1983	2355	2754	3214	3713	4120	4505	4866	5280	5750
46	589	1015	1190	1984	2356	2755	3215	3714	4121	4506	4867	5281	5751
47	590	1015	1191	1985	2357	2756	3216	3715	4122	4507	4868	5282	5752
48	591	1015	1192	1986	2358	2757	3217	3716	4123	4508	4869	5283	5753
49	592	1015	1193	1987	2359	2758	3218	3717	4124	4509	4870	5284	5754
50	593	1015	1194	1988	2360	2759	3219	3718	4125	4510	4871	5285	5755
51	594	1015	1195	1989	2361	2760	3220	3719	4126	4511	4872	5286	5756
52	595	1015	1196	1990	2362	2761	3221	3720	4127	4512	4873	5287	5757
53	596	1015	1197	1991	2363	2762	3222	3721	4128	4513	4874	5288	5758
54	597	1015	1198	1992	2364	2763	3223	3722	4129	4514	4875	5289	5759
55	598	1015	1199	1993	2365	2764	3224	3723	4130	4515	4876	5290	5760
56	599	1015	1199	1994	2366	2765	3225	3724	4131	4516	4877	5291	5761
57	600	1015	1199	1995	2367	2766	3226	3725	4132	4517	4878	5292	5762
58	601	1015	1199	1996	2368	2767	3227	3726	4133	4518	4879	5293	5763
59	602	1015	1199	1997	2369	2768	3228	3727	4134	4519	4880	5294	5764
60	603	1015	1199	1998	2370	2769	3229	3728	4135	4520	4881	5295	5765
61	604	1015	1199	1999	2371	2770	3230	3729	4136	4521	4882	5296	5766
62	605	1015	1199	1999	2372	2771	3231	3730	4137	4522	4883	5297	5767
63	606	1015	1199	1999	2373	2772	3232	3731	4138	4523	4884	5298	5768
64	607	1015	1199	1999	2374	2773	3233	3732	4139	4524	4885	5299	5769
65	608	1015	1199	1999	2375	2774	3234	3733	4140	4525	4886	5300	5770
66	609	1015											

## COMPANY NEWS: UK

# The Fril of European growth

**B**RITISH companies are poised to transform continental Europe's retail distribution industry over the next few years, according to Mr Ronnie Frost, executive chairman of Hays, the business services group.

Hays is one of the small group of companies which provide distribution, through dedicated warehouses and transport fleets, on contract to leading retailers such as J. Sainsbury, Marks and Spencer and Tesco.

Mr Frost believes it was the strategic decision taken about 25 years ago by British retailers to take control of their own distribution which has given them the whiphand over manufacturers, and allowed them to enjoy profit margins double the level of their European counterparts.

"The retailer can't get too aggressive with price if the manufacturer controls the distribution, because if you do the manufacturer says 'well, in that case I won't let you have my product,'" Mr Frost says.

His belief that continental retailers are bound to move in the same direction lies behind Hays' recent acquisition of Groupe Fril, a privately-owned French distributor. The £37.5m deal is the first overseas move by Hays, which was floated in 1989 and has been growing steadily towards membership of the FTSE 100.

Hays would eventually like to have 30 per cent of its earnings outside the UK, but Mr Frost insists: "We will only buy businesses which fit perfectly, and are good businesses. I won't rush around and buy companies for the sake of it."

The UK group is still looking to make acquisitions in Germany, Spain and Portugal. It hired a management consultancy to select businesses in France and Germany, albeit less sophisticated than British distributors, which were good companies but not necessarily sellers.

Mr Frost says: "They came up with a list of 100 names. We met 12, selected three, progressed on Fril and are still talking to the other two."

British distribution companies do not have an unblemished record of expanding into Europe. Christian Salvesen last year wrote off £12.9m on an unrealistically priced contract with a German frozen food sub-

**A**ndrew Bolger on Hays' plans for transforming distribution



Tony Andrews  
Ronnie Frost: keeping an eye on further possible purchases

Hays has spent a total of £25m on acquisitions since it was floated in October, 1989 - all being commercial and distribution businesses in the UK, apart from Fril. Since then, the market value of the group has grown from £35m to its current level of £225m. Pre-tax profits have also grown from £3.4m to £5.4m, although their rate of advance has been checked by recession. The group's distribution and commercial activities have continued to perform strongly, but profits from the personnel businesses - specialising in recruiting accountancy staff - have fallen sharply since 1990.

Fril subsidiary of Unilever, the Anglo-Dutch group.

Hays has sought to avoid such mistakes by keeping the existing management of Fril, with the present chairman and chief executive working on a three-year earn-out.

Mr Frost says: "What is important in acquiring a continental business is that you do need local knowledge and local culture, which means you have got to keep the management. This is the mistake that other British companies have made over the last four-to-five years.

Fril's acquisition efforts are led by Mr Graham Williams, the group's corporate development director, who was finance director until the beginning of this year. Before joining Hays in 1983 he was deputy managing director of Barclays Development Capital and prior to that he worked for Charterhouse, representing the bank on corporate boards in France and Germany.

Mr Williams speaks fluent French and German, and Hays is aware of the importance - and perils - of dealing with different languages within the management of Fril.

"With Fril we got extremely close. We were able to advise and help them, even before we bought the business. We then agreed a price and liked the two managers. We're looking for European management in the future, and we believe the two people are good enough to be part of that structure."

He added: "We wanted them

to earn as much from the business as possible, so we persuaded them that cash down and an earn-out was the best way, particularly as they wanted to stay with the business. It was very difficult, because in France this earn-out principle isn't known at all. Introducing them to people in Hays who had done earn-outs persuaded them this was the best thing to do."

Hays' acquisition efforts are led by Mr Graham Williams, the group's corporate development director, who was finance director until the beginning of this year. Before joining Hays in 1983 he was deputy managing director of Barclays Development Capital and prior to that he worked for Charterhouse, representing the bank on corporate boards in France and Germany.

Mr Williams speaks fluent French and German, and Hays is aware of the importance - and perils - of dealing with different languages within the management of Fril.

"If you're going to have

spirits, the UK is the place, if you're going to have wine - obviously France. Computer-controlled movement of stocks between warehouses could be built into a pan-European distribution network."

## FT GUIDE TO WORLD CURRENCIES

The table below gives the latest available rates of exchange (rounded) against four key currencies on Monday, November 30, 1992. In some cases the rate is nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise. In some cases market rates have been calculated from those of foreign currencies to which they are tied.

COUNTRY	E STG	US \$	D-MARK	YEN X 1000	COUNTRY	E STG	US \$	D-MARK	YEN X 1000	COUNTRY	E STG	US \$	D-MARK	YEN X 1000
Afghanistan (Afghan)	99.25	65.578	41.398	52.7224	Gambia (Dakar)	12.341	8.1539	5.1154	6.3654	Pakistan (Rawalpindi)	36.4648	25.4157	15.9447	20.3336
Algeria (Dz)	165.55	109.382	22.105	13.8677	Germany (Berlin)	2.4125	1.5259	0.4827	309.003	Panama (Balboa)	1.2815	0.8135	0.4129	0.8039
Andorra (Dinar)	33.456	22.105	4.3598	4.3519	Ghana (Cedi)	745.47	492.547	109.00	0.571	Paraguay (Guarani)	239.000	158.000	90.000	129.000
Angola (Kwanza)	8.1925	5.4129	3.3958	4.4861	Greece (Athens)	314.52	207.61	30.371	4.9401	Peru (Nuevo Sol)	2.23	1.6755	1.0772	1.2500
Antigua & Barbuda (East Caribbean \$)	4.0635	2.6746	0.6224	0.7063	Guatemala (Quetzal)	1.425	0.9627	0.5654	4.9401	Philippines (Peso)	37.324	24.6657	15.4711	19.8264
Argentina (Peso)	1.4992	0.9005	0.6224	0.7063	Honduras (Lempira)	8.1925	5.4129	0.5654	1.00	Qatar (Riyal)	1.00	0.6607	0.4145	0.5312
Armenia (Dr)	1.770	1.170	0.7111	0.7111	Iceland (Icelandic Krona)	9.3375	6.1694	3.8704	1.00	United Arab Emirates (Dirham)	0.8039	0.5324	0.3275	0.4129
Australia (Aus \$)	2.2070	1.4952	0.9156	1.7134	India (Rupee)	1.5135	1	0.6273	1.00	United Kingdom (Sterling)	1.00	0.6607	0.4145	0.5312
Austria (Schilling)	16.980	11.2223	7.1027	9.5722	Indonesia (Rupiah)	22.250	16.773	50.724	167.376	United States (Dollar)	235.000	156.219	95.7503	122.000
Azerbaijan (Manat)	1.170	0.7409	0.4709	0.4709	Kenya (Shilling)	752.50	497.12	311.19	3.9971	Venezuela (Bolivar)	1.2815	0.8135	0.4129	0.8039
Bahamas (Bahamian \$)	1.5179	1.0273	0.6273	0.6273	Lebanon (Pound)	12.341	8.1539	2.1584	1.00	Vienna (Schilling)	1.2815	0.8135	0.4129	0.8039
Bahrain (Dinar)	0.5045	0.3745	0.2352	0.3014	Lithuania (Litas)	1.425	0.9627	0.5654	1.00	Yemen (Rial)	5.4782	3.6195	2.2707	2.91
Bangladesh (Taka)	59.1044	36.0514	24.4992	31.7567	Malta (Liri)	1.425	0.9627	0.5654	1.00	Yugoslavia (Dinar)	8.1925	5.4129	3.8704	4.3519
Barbados (Barb.)	3.027	2.1847	1.4079	1.4079	Mauritius (Rupee)	1.425	0.9627	0.5654	1.00	Zambia (Kwacha)	1.2815	0.8135	0.4129	0.8039
Belarus (Bel.)	4.70	3.207	2.1847	1.4079	Mexico (Mexican Peso)	25.518	17.4724	11.7224	18.8674	Zimbabwe (Zimbabwean Dollar)	22.13	14.6764	9.2046	11.7997
Belgium (Bel.)	1.70	1.19	0.7476	0.7476	Niger (Nigerian Naira)	95.579	63.1500	39.6177	50.7117	St Christopher (ECU)	4.0635	2.6469	1.6693	2.1585
Benin (CFA Fr)	407.625	28.7048	16.7923	21.7566	Nigeria (Nigerian Naira)	1.425	0.9627	0.5654	1.00	St Lucia (ECU)	1.00	0.6607	0.4145	0.5312
Bhutan (Ngultrum)	42.6868	28.7048	17.9353	22.6752	Poland (Zlote)	1.425	0.9627	0.5654	1.00	St Pierre (French Fr)	8.1925	5.4129	3.8704	4.3519
Bolivia (Boliviano)	6.1103	4.0371	2.5323	3.3458	Portugal (Escudo)	1.425	0.9627	0.5654	1.00	St Vincent (ECU)	0.6355	0.4168	0.2649	0.3152
Bolivia (Colombian Peso)	3.027	2.1847	1.4079	1.4079	Romania (Leu)	1.425	0.9627	0.5654	1.00	Yemen (Rial)	1.2815	0.8135	0.4129	0.8039
Bolivia (Peso)	1.5179	1.0273	0.6273	0.6273	Russia (Ruble)	1.425	0.9627	0.5654	1.00	Yugoslavia (Dinar)	1.2815	0.8135	0.4129	0.8039
Bolivia (Real)	1.4079	1.0273	0.6273	0.6273	Singapore (Dollar)	1.425	0.9627	0.5654	1.00	Zambia (Kwacha)	1.2815	0.8135	0.4129	0.8039
Bolivia (Sol)	1.4079	1.0273	0.6273	0.6273	Sri Lanka (Rupiya)	1.425	0.9627	0.5654	1.00	Zimbabwe (Zimbabwean Dollar)	1.2815	0.8135	0.4129	0.8039
Bolivia (Taka)	1.4079	1.0273	0.6273	0.6273	South Africa (Rand)	1.425	0.9627	0.5654	1.00	Zimbabwe (Zimbabwean Dollar)	1.2815	0.8135	0.4129	0.8039
Bolivia (Taka)	1.4079	1.0273	0.6273	0.6273	Yugoslavia (Dinar)	1.425	0.9627	0.5654	1.00	Zimbabwe (Zimbabwean Dollar)	1.2815	0.8135	0.4129	0.8039
Bolivia (Taka)	1.4079	1.0273	0.6273	0.6273	Zimbabwe (Zimbabwean Dollar)	1.425	0.9627	0.5654	1.00	Zimbabwe (Zimbabwean Dollar)	1.2815	0.8135	0.4129	0.8039
Bulgaria (Leva)	30.1010	19.8264	12.4547	12.4547	Zimbabwe (Zimbabwean Dollar)	1.425	0.9627	0.5654	1.00	Zimbabwe (Zimbabwean Dollar)	1.2815	0.8135	0.4129	0.8039
Burma (Kyat)	407.625	28.7048	16.7923	21.7566	Zimbabwe (Zimbabwean Dollar)	1.425	0.9627	0.5654	1.00	Zimbabwe (Zimbabwean Dollar)	1.2815	0.8135	0.4129	0.8039
Burma (Kyat)	407.625	28.7048	16.7923	21.7566	Zimbabwe (Zimbabwean Dollar)	1.425	0.9627	0.5654	1.00	Zimbabwe (Zimbabwean Dollar)	1.2815	0.8135	0.4129	0.8039
Burma (Kyat)	407.625	28.7048	16.7923	21.7566	Zimbabwe (Zimbabwean Dollar)	1.425	0.9627	0.5654	1.00	Zimbabwe (Zimbabwean Dollar)	1.2815	0.8135	0.4129	0.8039
Burma (Kyat)	407.625	28.7048	16.7923	21.7566	Zimbabwe (Zimbabwean Dollar)	1.425	0.9627							

## COMMODITIES AND AGRICULTURE

## Big aluminium and nickel output cuts announced

By Kenneth Gooding,  
Mining Correspondent

**SUBSTANTIAL PRODUCTION** cuts were announced yesterday by Pechiney, Europe's biggest aluminium producer, and Falconbridge, the second-largest nickel group outside the Soviet Union.

Traders said this caused some chaotic conditions in the London Metal Exchange's nickel market. Prices rose very strongly last week, by \$600 a tonne to touch a peak of \$6,100, and this attracted some determined selling yesterday.

Falconbridge's announcement caused prices to fluctuate in a wide, \$255 a tonne, range at one stage but the downward pressure was relentless and in after-hours dealing nickel was quoted at \$5,812.50 a tonne.

Aluminium was boosted to a nine-week LME peak of \$1,334 a tonne by Pechiney's announcement but the price later fell back to close at \$1,221.50 a tonne, up \$2 on the day.

Pechiney said it would close permanently its high-cost, 31,000-tonnes-a-year smelter at Ventron in the south of France. It also will reduce the operating rate of other smelters - at Flessinque in the Netherlands and Auzan, Lannemezan and Saint-Jean in France - to 80 per cent of capacity which means temporarily cutting annual output by 79,000 tonnes. Pechiney's workforce of 3,864 will be cut by 337. The group has an annual primary aluminium capacity of about 1m tonnes.

Mr Nick Moore, analyst at Ord Minnett, part of the Westpac banking group, pointed out that this would take total annual aluminium capacity cuts announced by the industry since June last year to 107,000 tonnes but new capacity had come into operation and the western industry was heading for record output of more than 15m tonnes this year.

Falconbridge, which is jointly owned by Noranda of Canada and Trelleborg of Sweden, announced

cited weak prices, high stocks, increasing costs and a poor market outlook for its decision to cut 200 jobs at its Sudbury division in Canada and 4,000 tonnes of nickel output next year by temporary shutdowns at Sudbury and the Nikkelværk refinery in Norway. This is on top of cuts of 7,000 tonnes announced last month.

The company's Dominican Republic operations will also shut for three months next year, resulting in another 7,700-tonnes cut in output. Falconbridge said in total it was removing 18,700 tonnes of nickel from the market in 1993.

Mr William Adams, analyst at Rudolf Wolff, the commodity broker, suggested Falconbridge's cuts were larger than expected and helped to justify last week's rally. However, Mr Angus MacMillan, research manager at Billiton-Enthoven Metals, part of the Royal Dutch/Shell group, thought the market would once again see these producer cuts as "too little, too late".

Stakes in most oil enterprises. But it in turn enables Rosneft to delegate management responsibilities to unspecified commercial structures, which will presumably be run by the enterprises' existing managers.

Three vertically-integrated holding companies, whose operations will range from oil wells to petrol pumps, will absorb the rest of the enterprises.

The three are Lukoil, the country's first vertically-integrated company, Surgut and Yukos. Shares will begin to be sold off in enterprises

## Argentina to woo mining investors

By David Lascalle in Buenos Aires

**ARGENTINA WILL** shortly be putting forward a new draft law to encourage foreign investment in the mining industry, probably this week.

Mr Ernesto Gonzalez, the defence minister, said in an interview that the law would be along the lines of the Houston Plan, which has opened up Argentina's oil industry to foreign capital. The defence ministry is closely involved in the government's plans to liberalise Argentina's industry and natural resources because these sectors were previously under state control, partly for military reasons.

Mr Gonzalez said the new law would grant investors a ten-year tax holiday and eliminate curbs on foreign capital. He added, however, that the state would preserve a stake in the country's mineral reserves through property futures contracts.

Although Argentina's mineral assets are thought to be considerable, there has so far been little exploration activity because of the high level of state control and inadequate infrastructure.

One feature of the new mining law will permit companies to deduct any money spent on environmental protection from corporate tax payments.

Mr Gonzalez also confirmed that the first stage in the privatisation of YPF, the state oil company, would begin in the first quarter of next year. The government will retain 30 per cent of the company for itself.

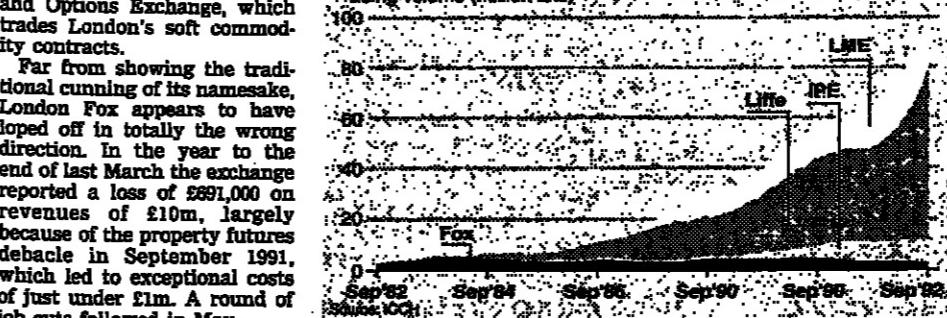
Argentina is also in the process of privatising the domestic gas distribution network. Bids are due in by the end of the year. So far, 21 companies have expressed an interest, many of them foreign.

## Fox tries to dig itself out of a hole

David Blackwell on London's troubled soft commodities exchange

### London futures exchanges

Trading volume (million lots)



**LONDON METAL EXCHANGE**

Total daily turnover 46,524 lots

Cash 5650 5714 5708 5633

3 months 5205 5255 5265 5220

6 months 5200 5250 5260 5220

12 months 5200 5250 5260 5220

Total daily turnover 33,320 lots

Cash 5725 5762 5810 5725

3 months 5625 5669 5660 5625

6 months 5620 5664 5660 5620

12 months 5620 5664 5660 5620

Total daily turnover 7,324 lots

Cash 5800 5837 5835 5800

3 months 5820 5847 5475 5820

6 months 5815 5845 5835 5820

12 months 5815 5845 5835 5820

Total daily turnover 14,947 lots

Cash 5820 5850 5850 5820

3 months 5820 5850 5850 5820

6 months 5815 5845 5835 5820

12 months 5815 5845 5835 5820

Total daily turnover 46,524 lots

Cash 5830 5860 5860 5830

3 months 5830 5860 5860 5830

6 months 5825 5855 5855 5825

12 months 5825 5855 5855 5825

Total daily turnover 46,524 lots

Cash 5840 5870 5870 5840

3 months 5840 5870 5870 5840

6 months 5835 5865 5865 5835

12 months 5835 5865 5865 5835

Total daily turnover 46,524 lots

Cash 5850 5880 5880 5850

3 months 5850 5880 5880 5850

6 months 5845 5875 5875 5845

12 months 5845 5875 5875 5845

Total daily turnover 46,524 lots

Cash 5860 5890 5890 5860

3 months 5860 5890 5890 5860

6 months 5855 5885 5885 5855

12 months 5855 5885 5885 5855

Total daily turnover 46,524 lots

Cash 5870 5900 5900 5870

3 months 5870 5900 5900 5870

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Total daily turnover 46,524 lots

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Total daily turnover 46,524 lots

Cash 5900 5930 5930 5900

3 months 5900 5930 5930 5900

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Total daily turnover 46,524 lots

Cash 5910 5940 5940 5910

3 months 5910 5940 5940 5910

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12 months 5905 5935 5935 5905

Total daily turnover 46,524 lots

Cash 5920 5950 5950 5920

3 months 5920 5950 5950 5920

6 months 5915 5945 5945 5915

12 months 5915 5945 5945 5915

Total daily turnover 46,524 lots

Cash 5930 5960 5960 5930

3 months 5930 5960 5960 5930

6 months 5925 5955 5955 5925

12 months 5925 5955 5955 5925

Total daily turnover 46,524 lots

Cash 5940 5970 5970 5940

3 months 5940 5970 5970 5940

6 months 5935 5965 5965 5935

12 months 5935 5965 5965 5935

Total daily turnover 46,524 lots

Cash 5950 5980 5980 5950

3 months 5950 5980 5980 5950

6 months 5945 5975 5975 5945

12 months 5945 5975 5975 5945

Total daily turnover 46,524 lots

Cash 5960 5990 5990 5960

3 months 5960 5990 5990 5960

6 months 5955 5985 5985 5955

12 months 5955 5985 5985 5955

Total daily turnover 46,524 lots

Cash 5970 6000 6000 5970

3 months 5970 6000 6000 5970

6 months 5965 6000 6000 5965

12 months 5965 6000 6000 5965

Total daily turnover 46,524 lots

Cash 5980 6010 6010 5980

3 months 5980 6010 6010 5980

6 months 5975 6005 6005 5975

12 months 5975 6005 6005 5975

DAY DECEMBER 1  
of a hole  
bodies exchange

there had been a significant change in the way business was done, with much more coming out of the Far East, South America and Japan. The number of foreign traders in London seems to have increased.

Nevertheless both local and foreign trading would seem to be at a standstill. We are still looking at what we can offer the market, and the other problem is that they will have to sell it outside the US. It's a difficult situation, and the foreign exchange market is not going to grow. The only people who buy and sell for the exchange are the foreign departmental managers.

For the last few months, members of the FSA have been comparing the UK's foreign currency market to the American markets and trying to understand their strengths and weaknesses. The FSA has also been looking at the development of the derivatives market in the US.

In particular, the Chicago Board of Trade (CBOT) and the Chicago Mercantile Exchange (CME), the world's two largest futures exchanges, and the Chicago Board Options Exchange, the world's largest options exchange, have ridden the crest of a global derivatives trading wave. On many days, more money is measured in the value of derivative products than passes through Chicago's hands than New York's.

This new world role has allowed Chicago to temper, if not bury, its old gritty image as a steel and meat-packing town - the poet Carl Sandburg's "city of broad shoulders." And the view of Chicago as Al Capone territory has also faded. While organized crime and corruption still exist, they are nowhere near the blown-up dimensions of Hollywood's version of Prohibition-era Chicago.

The city's futures markets have also had to contend with a negative image. The CBOT and the CME have waged a public relations battle against those who view futures trading as just a half step away from gambling. The efforts of the exchanges were, however, set back by the 1988 scandal, in which 47 traders were indicted

for fraud following an undercover investigation by the Federal Bureau of Investigation.

Since then, reforms of trading practices have helped to quieten criticism, and the increasing use of electronic trading devices is expected to provide further protection against fraud.

Yet the meteoric rise in the international financial importance of Chicago's futures markets was not lost on other countries. During the past few years, new foreign futures markets, led by the London International Financial Futures Exchange, have been eating away at Chicago's once dominant world market share of futures trading. Together, the CBOT and CME now claim only 40 per cent of the world's trading volume for futures.

The greatest challenge to the CBOT and CME during this decade will be to keep their market share from dropping further. They are fighting back by launching more products with international appeal and with Globex, the round-the-clock electronic trading system.

Diversification has helped to insulate the city from the worst of the economic downturn, writes Barbara Harrison, introducing this portrait of the 'no boom, no bust' capital of the US Midwest

On the positive side, the explosion of derivatives trading has brought a tide of financial investors to the city, including many foreign banks and brokerage houses. All of the major Japanese banks and brokers, for example, have opened Chicago operations. Overall, some 70 foreign banks are present. The markets, with their accompanying investments and jobs, have helped fuel an extensive retrenching of the local economy over the past 15 years. In the mid-1970s, Chicago was still heavily reliant on manufacturing. Some 35-36 per cent of its jobs were in manufacturing then, whereas today manufacturing accounts for only 17-18 per cent - similar to the national figure, according to the Federal Reserve Bank of Chicago.

The shift from manufacturing was helped by the collapse of the local steel industry at the start of the 1980s. A general industrial restructuring that came in the wake of the 1982-83 recession pushed it along further. That recession, which hit the Midwest particularly hard, and the painful retrenchment after it kept the region from experiencing the giddy 1980s boom that occurred on both US coasts.

Chicago plodded through the 1980s with slow growth, but it increasingly diversified, creating jobs in financial services,

#### IN THIS 4-PAGE SURVEY

- The futures exchanges are meeting global competition 2
- Archaic state laws have handicapped city banks 2
- The meatpackers have gone. Steel's struggling. What now? 3
- Mayor Daley's pro-business, big-project vision 3
- A casino to lure tourists? Decision day is imminent 4

tional profile. According to a 1992 study, by KPMG Peat Marwick, of inward investment to Illinois, the state is home to 617 US headquarters of foreign-owned companies, most of which are in the Chicago area. For the study, such companies were defined as being at least 50 per cent owned by a foreign entity.

Of 361 companies that responded to the survey, 58 per cent were in the city itself or Cook County, in which Chicago is located. Another 31 per cent were in the metropolitan area, or "collar counties".

Metropolitan Chicago's economy is helped by the presence of several dozen Fortune 500 companies. Powerful multinational companies such as Sara Lee, Amoco, Sears, McDonald's, United Airlines, Inland Steel, Quaker, Waste Management and Motorola call metropolitan Chicago home. Local boosters like to tout the fact that two thirds of US gross national product is generated within a 50-mile range of Chicago.

Foreign companies have also bolstered the city's fortunes, with jobs and capital expenditures, and raised its international profile. According to a 1992 study, by KPMG Peat Marwick, of inward investment to Illinois, the state is home to 617 US headquarters of foreign-owned companies, most of which are in the Chicago area. For the study, such companies were defined as being at least 50 per cent owned by a foreign entity.

Despite many lay-offs by Chicago area companies during the past two years, particularly in banking and real estate, evidence of the local economy's resilience is seen in the fact that unemployment is running at just 6.8 per cent, compared with 7.4 per cent for the nation.

Demographic studies show that Chicago is one of the worst in urban America, despite attempts in recent years to reform it. The city's publicly subsidised housing for the poor is also in horrifyingly bad condition and infested with gangs.

In addition, racial tensions have bubbled. Black leaders criticise Mayor Daley for inattention to their community's needs. This complaint could spell a significant political challenge to Mr Daley when he runs for re-election in 1995.

Meanwhile, the mayor hopes that, with president-elect Bill Clinton - a fellow Democrat whom he strongly supported - in the White House, some federal support for the city's problems could be forthcoming. But even with that support, Chicago's political and business leadership will have to draw on its stores of dynamism, inventiveness and vision to find solutions to the city's difficulties - a test that will also be "second best".

He is currently trying to win the Illinois legislature's approval for a controversial \$2bn casino project. It would receive no tax incentives and be an entirely private investment.

But, despite backing for the project from top business associations, Governor Jim Edgar, a Republican, is opposed. No one is willing to predict the outcome of a vote, which is imminent.

Yet, even with Chicago's successful economic diversification, the city faces many challenges.

Economists predict that it will continue to lose manufacturing jobs.

Its infrastructure has deteriorated severely, as the disastrous downtown flood showed earlier this year.

Its substantial airport facilities, which constitute one of the biggest attractions for business, need expansion in order to keep up with demand into the next decade.

While Mayor Daley is attempting to address these issues, the city also faces a host of social problems typical of America's urban landscapes. As the crack and heroin trade has moved more heavily into the city, over the past year or so, violent crime, largely from gangs, has mounted.

Local business leaders are worried, too, about the quality of the local workforce. The Chicago school system ranks as one of the worst in urban America, despite attempts in recent years to reform it. The city's publicly subsidised housing for the poor is also in horrifyingly bad condition and infested with gangs.

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## FINANCIAL TIMES SURVEY

# CHICAGO: A CENTRE FOR FINANCE AND INDUSTRY

Tuesday December 1 1992

**C**HICAGO, big, brash, and very American, has a runner-up complex that compels it always to try harder.

As the third largest US city,

it wants to prove that it is as good as New York for business and finance, and as culturally up to the minute, if more high-minded, as Los Angeles.

The phrase "second to none"

rolls off Chicagoans' lips remarkably often.

Thus the capital of the great

Midwestern swathe known as

America's heartland is competing

increasingly against the

two US coasts for international

attention.

Over the past decade or so,

the international prominence

of the city has surpassed the

dreams of most Chicagoans.

Thanks largely to the remarkable

growth of its futures and

options markets, Chicago now

figures on the maps of every

major financial institution

in the world.

The Chicago Board of Trade

(CBOT) and the Chicago Mer-

cantile Exchange (CME), the

world's two largest futures

exchanges, and the Chicago

Board Options Exchange,

the world's largest options

exchange, have ridden the

crest of a global derivatives

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those who view futures trad-

ing as just a half step away from

gambling. The efforts of the

exchanges were, however, set

back by the 1988 scandal, in

which 47 traders were indicted



## Exchanges defend their world title

Diversification has helped to insulate the city from the worst of the economic downturn, writes Barbara Harrison, introducing this portrait of the 'no boom, no bust' capital of the US Midwest



the city and the Midwest to "no boom, no bust".

Despite many lay-offs by Chicago area companies during the past two years, particularly in banking and real estate, evidence of the local economy's resilience is seen in the fact that unemployment is running at just 6.8 per cent, compared with 7.4 per cent for the nation.

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markets and beyond is via our special

world class banking service. We do speak

your language.

Begin your journey today. Call Robert

## CHICAGO 2

Volumes continue to expand, but the growth of the two huge futures exchanges has been dwarfed by foreign rivals, says Laurie Morse

## After-hours Globex has yet to live up to its promise

THE WORLD's two largest futures markets, the Chicago Board of Trade (CBOT) and the Chicago Mercantile Exchange (CME), have put the city on the world's financial map.

The two exchanges have experienced over 200 per cent growth during the past decade; and, along with the Chicago Board Options Exchange (CBOE), the world's largest options market they account for the largest portion anywhere of international trade in exchange-traded derivatives.

In the process, they have attracted financial firms from around the globe, and generated thousands of jobs and millions of dollars in revenue for the city.

While their volumes continue to expand, their growth has been dwarfed by foreign rivals. Global competition and maturing markets are denting the exchanges' margins, and have forced them to initiate new product strategies.

Chicago exchanges still trade commodities, but the bread-and-butter is financial instruments. Their foreign currency, debt, and stock index futures cater for a profession of financial engineers who specialise in risk management. Managed money, in the form of pension funds, mutual funds and investment portfolios, is the lifeblood of the pits. That money follows the best returns at the lowest cost, and is indifferent to geography or whether the trade is made on an exchange or over the counter.

As managed money sloshes around the globe, more and more of it is settling in overseas futures markets modelled on Chicago. While the CME saw 27.8 per cent volume growth in the first half of 1992, and the CBOT 11.1 per cent, the London International Futures Exchange (Liffe) expanded its trading by 83.9 per cent, and the new Deutsche Terminbörse had a 142.8 per cent volume increase.

The size of the futures pi-

grows with each new exchange that opens, but Chicago's share is dwindling. Five years ago, the two Chicago giants commanded 80 per cent of the world market. In 1992 that share is down to about 40 per cent. Chicago's long-awaited Globex, opened in June after a five-year incubation. The electronic after-hours system, developed as a partnership between the CME, CBOT, and Reuters Holdings, has yet to live up to its promise. Traders ignored the system during Europe's

domesticating their new competitors' products, with mixed success. The CME's dollar-denominated version of the Nikkei-225 stock index generates about 14,000 contracts a month, but its new FTSE 100 product has been slow to catch on. The CBOT's stab at a Japanese yen bond contract failed entirely.

Closer to home, the CME and the CBOE are betting that new index products, aimed at institutional money managers, will generate business. Sector investing is a hot property on Wall Street. The CBOE

futures. The first of the insurance futures contracts will be launched on December 11.

New regulations governing US futures trading, passed last month, are expected to give the Chicago exchanges additional opportunities to expand the types of product they trade, and the way in which they trade them.

In addition to the CBOT, the CME and the CBOE, the city has three other exchange entities that are often overshadowed by their more visible counterparts:

■ The Midwest Stock Exchange, formed in 1882 as the Chicago Stock Exchange, is second only to New York in stock trading volume. An average of 10.5m shares a day pass through the exchange, with about 43 per cent of those block trades of 2,000 shares or more. In addition to stock trading, the MSE has a healthy business clearing trades and providing equity-related trust services. The MSE is also the authorised clearing house for the US mortgage-backed securities industry. Like Chicago's futures exchanges, the MSE sells its trading technology to developing markets overseas.

■ The Options Clearing Corporation, first created to process trades for the Chicago Board Options Exchange in 1973, is now the world's largest clearing organisation for derivative instruments. It matches and guarantees stock options trades and provides high-tech communications to its members. It is jointly owned by the CBOE, the American Stock Exchange, the New York Stock Exchange, the National Association of Securities Dealers, the Pacific Stock Exchange, and the Philadelphia Stock Exchange, for whom it provides clearing services.

■ The Chicago Board of Trade Clearing Corporation, owned by, but independent of, the Chicago Board of Trade, provides trade clearing and processing services to the futures exchange.

**The size of the futures pie grows with each new exchange that opens, but Chicago's share is dwindling. Five years ago, the city's two giants commanded 80 per cent of the world market. In 1992 that share is down to about 40 per cent**

recently launched options on a small-stock index called the Russell 2000, and plans an entire portfolio of industry sector indices. The first of these, an index of biotechnology stocks, is already being traded.

The CME has created a stable of indexed futures, starting with its S&P 500 futures contract, two foreign stock indices and a new mid-cap index of US stocks. This year it also launched futures on a commodity index compiled by Goldman Sachs and used by some traders to track inflation.

The CBOT is branching out in two new and untried lines of business with its proposals to trade futures on emission control permits to be issued by the US government under new clean-air legislation, and its planned catastrophe insurance.

The CBOT has been more direct about answering the foreign incursion. Since 1987, it has run a second shift of bond trading in the evenings, bridging the gap between the regular US and Japanese trading days. Preferring open outcry to screen trading, CBOT executives are negotiating with Liffe for rights to trade UK, German and Italian debt futures in its evening pits.

Chicago's exchanges are also

OVER-THE-COUNTER derivatives have been labelled by some as the 'financial phenomenon of the decade'. But how risky are they? How has the industry responded? Is stricter regulation around the corner? And where does the business go from here? The Financial Times of Tuesday, December 8 will include a survey on the derivatives market.

**Derivatives: an FT survey**

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The CBOT (left) runs a second shift of bond trading in the evenings. The CME has created a stable of indexed futures

Pictures by Glyn Gammie

### Banking: the big two are not having it all their own way

## Back to profitability but the neighbours are muscling in



Continental's Thomas Theobald: praised by analysts

CHICAGO IS the banking centre of the Midwest, but its banks, handicapped by archaic state banking laws, have not experienced the healthy growth of some of their regional competitors.

While the city's two biggest banks, First National Bank of Chicago and Continental, are returning to profitability, they are losing out in a battle for regional market share to more muscular bank holding companies in neighbouring states.

Continental Bank, once a flagship of Chicago's investment community, was grounded by energy-related credit problems in 1984. Since then it has reshaped itself as a regional corporate bank downsized significantly, and last year became a fully public company again, when the government sold the last of its Continental stock holdings, ending a \$4.5bn bailout.

Continental last year had assets of \$24bn, about half of its 1981 peak of \$47bn. It incurred a \$76m loss in 1991, but has had three profitable quarters in 1992.

"Continental is a brand-new bank now, run by new people,"

lens in its commercial property portfolio.

In 1991, the bank earned only \$116.3m on assets of \$47bn, down from \$221.1m in 1990. Losing patience with the slow bleeding of profits, and seeing little near-term improvement in the US property market, First Chicago took decisive action.

The bank announced the sale of \$3.1bn in foreclosed properties and problem loans, valuing them at about \$4 cents to the dollar. The sales and write-down left First Chicago with a \$625m charge to earnings, but by taking the hit all at once, the bank is now free to move beyond the problem.

Unlike Continental, First Chicago's strategy for survival in the 1990s is to focus on its retail franchise. The bank recently bought a smaller rival, American National Bank, to strengthen its retail base, and caught the outflow when Continental closed its teller windows. It still provides cash management and other services to corporate accounts, but its profile has become much more of a regional bank than a money-centre presence.

In that role it faces stiff competition. The Chicago banking scene, with its many small but very profitable properties, is an attractive growth ground for outsiders. Regulators, however, some as recently as 1991, have opened Illinois to out-of-state banks, and now allow expansion through acquisition.

Until recently, bank holding companies and branch banking were prohibited in Illinois. That regulatory twist spawned more than 12,000 independent banks in the state. Now, with profitability boosted by a year and a half of low interest rates and a generally resilient Midwest economy, the myriad small banks are the focus of aggressive regional consolidation.

Continue through the next five years, although plenty of small independent banks will remain.

Foreign banks are also on the prowl for acquisitions, and prefer to serve the international financing needs of the futures-exchange-dominated loop community. ABN Three years ago, ABN (now part of ABN Amro, the biggest bank in the Netherlands) bought Chicago's fifth-largest bank, LaSalle National. This year ABN Amro used LaSalle as the base to purchase Tallman Home Federal, a troubled but profitable savings and loan. The combined assets of Tallman and LaSalle top \$12bn and have leap-frogged ABN Amro into third place in Chicago's bank ranking.

Harris, now Chicago's fourth-largest bank, was purchased by The Bank of Montreal in 1984. The Canadian bank takes a very low-key role in the city, and has not had ABN Amro's bent for expansion.

Not to be overlooked in Chicago's banking community is the stolid and solidly independent Northern Trust. Led by conservative management, Northern avoided most of the credit pitfalls of its LaSalle Street neighbours and maintains a successful niche administering trusts, particularly corporate pension funds, and providing banking services to high net worth individuals. A perennial pick of bank analysts, Northern has assets of \$14.5bn and last year earned a record \$1.27bn or a \$3.41 per share, a 10 per cent gain over 1990.

While its bottom line makes Chicago's fifth-largest bank a sweet acquisition target, Northern Trust, the management says, is not for sale.



## CARIPLO IN THE WORLD

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## CHICAGO 3



Good transport remains a mainstay of corporate activity. At O'Hare airport (above), a new international terminal is scheduled to open next summer. Below: commuters take a morning train from Naperville, 30 miles west of Chicago

Pictures by Glyn Genin



Investment: diversity provided stability during the volatile 1980s

**Brawn underpins services**

CHICAGO WAS founded on the brawn of meatpackers and steelmakers at the conjunction of the nation's biggest rail and water corridors. The meatpackers have gone and the steel mills are struggling, but good transport and proximity to the raw materials of agriculture and basic industry remain the mainstay of corporate activity.

The commodity and stock exchanges, early outgrowths of midwest agriculture, have made Chicago the financial centre of the region, and given it an unique international flavour. Deals linking trade with London, Sydney and Tokyo are frequent front-page news.

Economists say the diversity of the city's economy is what saved it from the dramatic ups and downs seen elsewhere during the boom and bust of the 1980s. Despite its heavy industry, the area avoided rustbelt rot. That's not to say there hasn't been a slowdown. Many leading companies have seen their growth stalled, and others, already lean, are downscaling further.

Values in Chicago's residential real estate market dipped only slightly in the past two years, in part because they never really experienced a speculative buying frenzy. As with the rest of the US, Chicago's commercial real estate market is overbuilt, and financing for some of the city's downtown showplaces is now quietly under renegotiation.

Chicago was one of the last cities in the US to stop building skyscrapers, and so, analysts say, will be among the last to digest the excess.

The city's agriculture and heavy industry base saw a regional recession very early in the 1980s, suffering from international competition and a strong dollar. The experience forced serious cost restructuring, and the companies that survived, according to Mr Robert Dederick, chief economist at Northern Trust, are competitively positioned for the expected global economic recovery.

These companies include the state's metal-benders like its biggest exporter Caterpillar, Navistar (formerly International Harvester), Deere (which

makes agricultural machinery), and an array of small businesses that process steel and manufacture parts for the auto and trucking industries. Stock gurus think the companies read like a shopping list for president-elect Bill Clinton, who has promised to revive the flagging economy by rebuilding the country's infrastructure.

At the south end of the city, a small revival is occurring as companies employ the cheap property and skilled labour left by the cutbacks in manufac-

turing. Early outgrowths of midwest agriculture, have made Chicago the financial centre of the region, and given it an unique international flavour. Deals linking trade with London, Sydney and Tokyo are frequent front-page news.

Although the November issue of Fortune magazine named Chicago as one of the nation's top 10 cities for business, not all of the city's corporate citizens would agree.

Chicago's bad public school system and the pull of a better-prepared suburban workforce has begun to drain corporate interest from the downtown area. Sears, the financial and merchandising giant, is relocating its 36,000-plus Chicago workforce from its trophy mid-campus office tower to a new campus in suburban Hoffman Estates. The decision was made in advance of this summer's news that Sears plans to break up and spin off many of its operations in order to concentrate on its retailing core.

High taxes, heavily organised labour, and limited availability of suitable land parcels for expansion are forcing some companies out of the area entirely. Spiegel, the retail and catalogue giant, will pull its 127-year-old operation out of Chicago in early 1994, and relocate the 2,200 jobs to Columbus, Ohio. It already has a non-unionised facility there, where there is an adequate site for expansion.

In an effort to stem the outflow, the city last summer floated a \$160m bond issue to finance infrastructure improvements. One of the first projects to benefit will be a planned relocation of the city's vital South Water Street produce market to a 62-acre facility on the west side. City planners say the site offers more viable truck routes as well as modern facilities.

Improvements are also underway at O'Hare, which is in a tough battle with Houston to keep its place as the country's premier airport. A plush new international terminal is scheduled to open next summer. The new construction, first priced at \$470m, has experienced cost overruns, and may leave the city holding a bill for \$600m.

Air France recently opened an \$18m cargo-handling facility at O'Hare, a nod to the fastest growing segment of the airport's business.

Laurie Morse

Source: Employment & Earnings, Bureau of Labor Statistics (America's Top Rated Cities, a statistical handbook: Universal Reference Publications)

Employment by sector: May 1991

Sector	Employees	%
Services	905,300	28.2
Retail/wholesale trade	782,000	23.7
Manufacturing	555,100	17.3
Government	382,200	11.9
Finance/insurance/real estate	286,700	8.3
Transportation/public utilities	208,900	6.5
Construction	128,700	4.0
Mining	2,100	0.1

ing there. Australian-owned Welded Tube Company of America is undergoing a \$40m expansion in the Lake Calumet area, and other companies are also retooling. However, the area's recovery was dealt a blow when a plan to site Chicago's third airport near Lake Calumet failed this summer.

Favourable exchange rates supported exports and revived moribund companies like Caterpillar, the heavy equipment maker and the area's largest exporter.

Illinois, including the Chicago area, had \$16.5bn in exports in 1991, the bulk of it heavy equipment, chemicals, and agricultural goods. Had they been included in the export accountings, Chicago would have ranked near the top of the country in the export of financial services and trading technology. Canada, Japan and Mexico are the state's biggest trading partners. Goods shipped to Mexico jumped 23 per cent in 1991, reaching \$1bn, and offsetting small export declines to the UK and Japan.

While Illinois exports hundreds of thousands of tonnes of

Chicago and its surrounding counties levelled off in 1992, after growing dramatically in the previous decade. KPMG Peat Marwick's 1992 survey of inbound investment in Illinois counts 617 foreign-owned companies headquartered in the state, up from 173 a decade ago. Most are located in the Chicago area. Of the 312 companies that responded to the survey, 132 were Japanese, followed by Britain with 47, and Germany with 41. They represent combined employment of 30,417, and capital investment of \$1.9bn. Forty-five per cent of those surveyed said they planned to expand.

Brawny industry is just the underpinning to a strong service-based economy. The city boasts the greatest number of Fortune 500 corporate headquarters outside New York. Drug and high-technology companies dot Chicago's suburbs. Multinational giants like McDonald's, Waste Management, United Airlines and Motorola are based there, though their operations and workforces are scattered around the globe.

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*[Handwritten signature]*

Politics: Barbara Harrison on the force of the Daley mantle

**The pro-business mayor 'could be there for life'**

**MAYOR** Richard M. Daley sits in his shirt sleeves, chomping on a fat cigar. But the cigar is unlit, in what seems to be one of many concessions to new social views and values by a man who was raised in the old school of big-city politics.

Richard J. Daley, who ruled rather than governed the city for two decades. Mayor Daley the elder, who died in 1976, was the last boss of a big city Democratic party political machine.

Although the party remains dominant in Chicago politics, "Richele", as the current mayor is widely known, now governs with the help of only a shadow of that powerful machine. But the inheritance of the weighty Daley mantle gives him unusual force.

He was re-elected last year with a solid majority, lending credence to the notion, voiced when he was first elected to office, that, if he wanted to, he could be mayor for life.

"The feeling is that he's going to be here for a while," said Mr Ed Nohr, chairman of the big Chicago-based CNA Insurance Companies and also recently named chairman of the Chicago Economic Development Commission, a mixed public and private group to promote the city's economy.

"Businessmen trust the mayor," added Mr Nohr.

Mr Daley, like his father, holds a pro-business, big-project vision of the city. The elder Daley was responsible for building O'Hare airport, one of the world's busiest, and a web of crucial highways.

Today, the mayor is overseeing a near-\$1bn expansion of McCormick Place, already the largest permanent exhibition space in the country, to attract greater convention and trade show business. He will also inaugurate a new international terminal at O'Hare next summer. Yet he hopes that the Clinton administration will follow through on campaign promises to help rebuild and improve America's infrastructure.

However, all federal monies go to the states first, and the states then distribute them to cities and towns. This leaves Mr Daley to wrangle for the city's share with the state, whose governor, Mr Jim Edgar, is a Republican.

While it seemed that Mr Daley and Mr Edgar were heading earlier this year for a political partnership of sorts, that broke down with the defeat of the mayor's third-airport proposal at the hands of Illinois Senate Republicans. Mr Edgar had favoured the site chosen by the mayor, but he could not, or would not, control his Senate co-partisans.

New tension in the Daley-Edgar relationship has arisen over the casino project, which the governor opposes. Mr Daley is pressing hard for the investment to be approved in the current special session of the legislature. If he loses, he is likely to shelve it, as he did with the third-airport proposal.

Although the mayor could look terribly empty handed, having lost the political battles for two of his most important public projects, he is expected to denounce the Illinois Republicans for wrecking the possibilities for tens of thousands of new jobs.

Some believe that Mr Daley is, in fact, paving his way for a Governorship bid in 1994, though he denies it. "I was in Springfield eight years [as a state senator]," he said. "No, I have no interest."

If that is true, the Daley dynasty may be set to last until Richele tires of it. "You can continue to be mayor if you really want it in your heart and mind," he said. And, though his public approval dipped after several infrastructural disasters during the past year (like the downtown flood in ageing freight tunnels), it seems he retains enough popularity to keep his spirits up.

But he will not go unchallenged. Mr Daley represents the old white, Irish-American leadership of South Chicago and, unlike in his father's day, the city is now nearly 60 per cent black and Hispanic.

The last mayor elected before him was Mr Harold Washington, a charismatic black politician who died suddenly during his second term. Had Mr Washington lived, he would probably still be mayor.

The black political analyst, Mr Crayton Mitchell, who was an aide to Mr Washington, says Mr Daley "walks on eggshells" to avoid doing anything that will ignite black political anger. Indeed, Mr Daley is careful, tipping his hat to minorities with blanket statements, such as: "You have to break down racial, religious and ethnic barriers."

But according to Mr Mitchell, who also leads a successful marketing firm, minority feelings are seething under the surface, because "we've gone back to the social apartheid system of before".

Curiously, it may not take a black or minority candidate to unseat Mr Daley, according to Mr Bruce Dumont, a nationally syndicated political commentator. If he sets the black community against him, its votes could easily go to, say, Mr Jack O'Malley, the Cook County prosecutor and a Republican who has established a reputation for competence and honesty. Mr O'Malley was re-elected earlier this month to a second term with a significant portion of black votes.

Chicago has always been a heavily segregated city, and even though the edges have softened on that segregation today, it is still starkly apparent. Thus, Mr Daley, even if he continues to want the majority in his heart and mind, faces a battle with demography and, some would say, history.



Mayor Richard Daley: working on a fistful of projects

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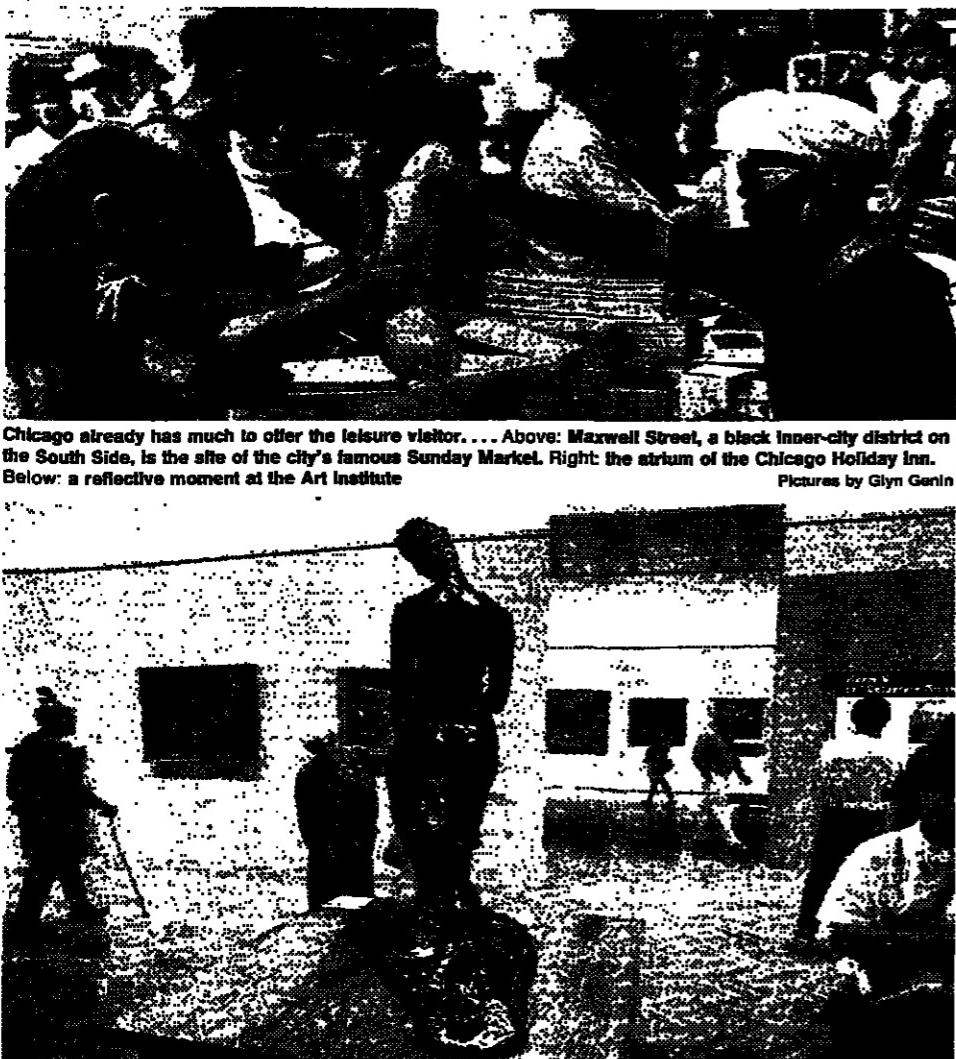
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## CHICAGO 4



Chicago already has much to offer the leisure visitor.... Above: Maxwell Street, a black inner-city district on the South Side, is the site of the city's famous Sunday Market. Right: the atrium of the Chicago Holiday Inn. Below: a reflective moment at the Art Institute  
Pictures by Glyn Gorin

The city recognises tourism's economic power

## Beyond conventions

**CHICAGO'S** muscular beauty has the power to stagger the first-time visitor. Instead of the dull, industrial city with little eye-appeal that many fear, it surprises with unexpected physical charm and lots of cultural sophistication.

The city makes the most of its location on Lake Michigan, with a series of clean lakefront parks and beaches, and its modern architecture - including the world's tallest building - is impressive. The development that has lately come along the Chicago River, which cuts through the city, has also won urban planners' applause.

The city can claim a world-famous symphony orchestra, a highly acclaimed opera, a first-rate art museum, a vast array of excellent and ethnic restaurants, America's best blues clubs and richest theatre life outside New York.

It is odd, then, that it has promoted itself little as a tourist destination. But that is changing.

Until now, given its central location in the US, it has built its travel fame on conventions, trade shows and business meetings. These brought over 3.35m visitors and \$2.5bn in spending to the city last year. Although the number of visitors is expected to fall marginally this year, expenditure is projected to reach \$2.7bn.

Chicago hopes to expand this business further with a

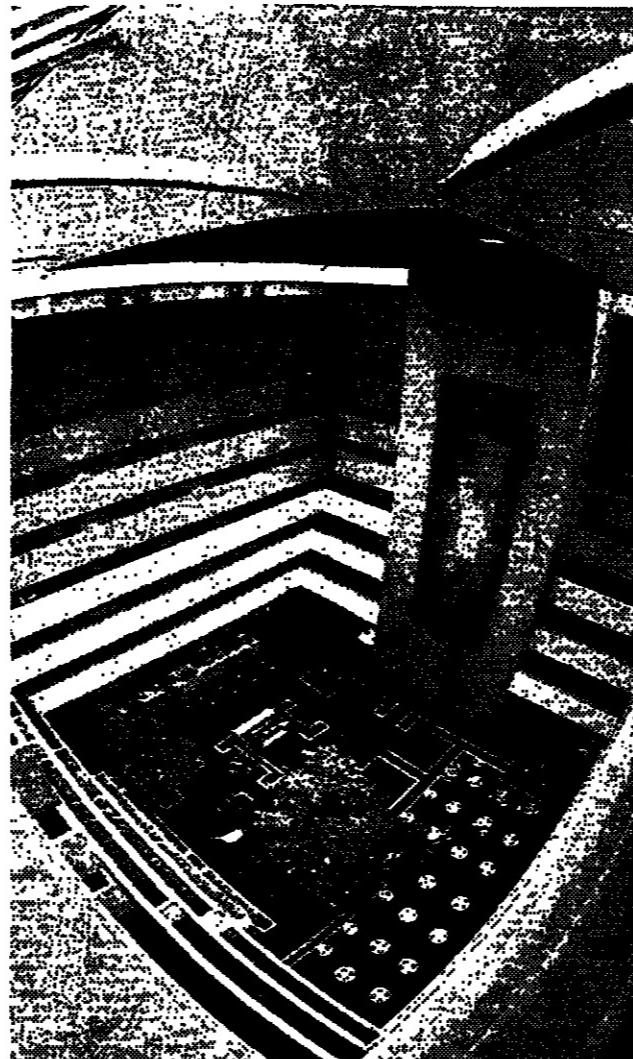
£987m expansion of McCormick Place, its premier convention and trade show location: 1.2m square feet of exhibition and conference space will be added to the current facility. The expansion, to be completed by 1997, is slated to bring in an additional \$1.6bn annually in revenues to the state of Illinois.

While it already receives nearly 12m visitors a year, Chicago wants to increase that number,

particularly with international tourists, who numbered roughly 1.5m last year

vention and trade-show business, it has begun to see the economic power of tourism. It has lost thousands of manufacturing jobs in the past 20 years, and has little hope of attracting major industrial projects to restore them. Chicago thus finds itself pinning its economic hopes increasingly on the travel and tourism industry.

The most striking example of this shift is Mayor Richard Daley's fight for a controversial \$2bn casino complex



for the state of Illinois. It is due to complete the construction next summer of a new international terminal at O'Hare airport, one of the world's busiest civil aviation hubs.

This will especially help to handle traffic when Chicago hosts the opening of the soccer World Cup in 1994.

A \$10bn third international airport proposal was shelved earlier this year, after Mayor Daley had failed to win approval for the project from the Illinois legislature. Many speculate, however, that the proposal has simply gone on the back burner until the mayor finds a propitious moment to revive it.

With the rising importance of the travel, tourism and the hospitality industry, the Chicago of the 1990s little

resembles the gritty steel and meat-packing town that gained fame in the early part of this century as Carl Sandburg's "city of broad shoulders". But with much of the life lifting gone from America, it cannot be faulted for failing to try to change with the times.

Barbara Harrison

Laurie Morse describes the other side of the US's most racially segregated city

## First-world economy, third-world slums

A SINGLE sniper-shot in October accomplished what decades of social benefaction could not. It galvanised the public against the crime and neglect that plagues the city's poor.

The shot killed Dantrell Davis, a seven-year-old boy, as he crossed, with his mother, the few yards between his public housing apartment and his ghetto school.

The violence has forced the city to acknowledge the failure of its public housing system, and to address, however briefly, the evils bred by a system that for decades has dealt with its poor by warehousing them in dilapidated high-rise blocks and isolating them from the rest of the community.

Chicago, like large cities around the globe, has its share of poverty and its attendant crime, homelessness and hopelessness. However, the magnificent wealth of the urban area, its natural resources, and its progressive business community form a foil to the city's grit; and the contrast, deepest at the city's core, strikes even a casual visitor.

The starker contrast is the geographic and economic separation between black and white citizens. Sociologists have measured the division, and report that Chicago is the most racially segregated city in the US. In his book *American Apartheid*, Doug Massey, professor of sociology at the University of Chicago, makes a compelling argument that segregation is the cause of urban poverty.

The city is one of minorities. The 1990 census counted 2.7m city residents. Of these, 1.3m were white, 1.1m black, and slightly more than half a million of Hispanic origin.

Despite growing political activism by black and Hispanic voters, Chicago's deeply ingrained separatism has been slow to change. Friction between these two minorities impedes progress, and the city's history of political patronage often short-circuits reform efforts.

A casino? The stakes are high, the decision is near

## Gambling for jobs

IT IS a sign of the times and of Chicago's fiscal fortunes. The city, whose job base has dramatically shifted away from manufacturing to services, is backing a controversial proposal for a \$2bn casino complex as its next best hope for economic development.

The plan, if approved, would mark the first time that a massive gambling operation has been established in a major metropolitan US city.

The project was proposed earlier this year by three of the gaming industry's biggest players, Circus Circus, Caesars World and Hilton Hotels, all publicly traded companies. But in order for the project to go ahead, it must win approval in the Illinois legislature. The vote, in a special session, is due in the coming week and is expected to be close.

The project's promoters are sweeping. It would create over 35,000 permanent jobs, provide annual tax revenues of \$500m for the state and the city, and increase tourist spending by over \$5bn.

These estimates are enough to seduce many a city, and Mayor Richard Daley knows that if Chicago does not win approval for the project, another will gladly accept the investment. No tax incentives are involved.

Gambling is being used

increasingly in the US to raise tax revenues. According to Mr Owen Youngman, assistant managing editor for financial news at the Chicago Tribune: "It is foolish to pretend that it won't come to major cities."

Moreover, if the spread of gambling cannot be contained, analysts say there is value with tourism in mind, in being the first large city to have a casino complex.

But the project has provoked spirited opposition. Its most important opponent, however, is Illinois governor Jim Edgar, a Republican. Mr Edgar, no fan of gambling, says there is enough of it in the state already, with horse racing and a lottery. These gambling interests are against the casino as uninvited competition.

Among the arguments of other opponents is that gambling tax is a regressive taxation, preying on those with the least to lose. Some also feel that the casino business is alloyed with organised crime and its unsavory trades like prostitution.

Chicago, once a mob mecca, has spent years living down that reputation, and many Chicagoans do not want it revived. Yet the state's largest busi-



Governor Jim Edgar is the plan's most important opponent

society of large land parcels. Most sites are on the small side, and many have daunting environmental liabilities.

Chicago, with a population close to 3m, has been hemorrhaging manufacturing jobs for two decades. Between 1970 and 1990, the city itself lost half of its manufacturing jobs, some 215,000. The loss was nearly double that in the metropolitan area, which includes the surrounding counties and the city with a total population 5m.

Moreover, the Federal Reserve Bank of Chicago predicts that, between 1990 and 2000, metropolitan Chicago will have suffered an additional loss of 12,000 to 15,000 manufacturing jobs, with makers of electrical machinery especially hard hit.

But in economic terms, there is little reason for gloom. While manufacturing jobs have evaporated, productivity gains have kept the gross product rising; and that trend, too, is expected to continue through 2012. Moreover, the decline in manufacturing jobs has been largely offset, so far by increases in service jobs, and, during this decade, the Fed predicts a further substantial increase in service employment.

Diane Swonk, regional economist for the First National Bank of Chicago, warns, however, that the new service jobs that are being created are not for the low-skilled. "That's the mismatch in jobs and skill levels," she said.

Mr Daley believes the casino project would help the city to ease unemployment among the lower skilled. He may be right, but many hope, nonetheless, that the casino is not symbolic of where the city is heading.

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cites declining workforce quality as one factor eroding Illinois' global competitiveness. It said vital co-operation between industry, government and education, needed to tackle the problem, was lacking.

Chicago's public school system is an example. Forty-six per cent of children entering its public high schools in 1986 failed to graduate with their class in 1990. The drop-out rate for boys topped 50 per cent, and for some minorities, particularly young Hispanics, men, it approached 70 per cent.

Achievement levels for children who stay in school are well below national averages. Only a quarter of the city's elementary students can read at their grade levels, and the statistics are equally dismal for mathematics preparation.

This wasteland has not been ignored by the corporate community. Industry pours hundreds of thousands of dollars into school improvement programmes annually, and landmark school reform legislation, crafted by an unusual partnership of politicians and corporate leaders, was enacted in 1988. The reform was aimed at dismantling the school system's politically-charged central bureaucracy and putting control of the city's 560 schools in the hands of parents and local communities.

Three years later, the experi-

ment is foundering. Special interests divide the effort; the \$2.5bn school budget continues to face annual crises; and the massive school bureaucracy has clung to power, frustrating local school councils. The latest casualty of the struggle is the city schools superintendent, Mr Ted Kimbrough, who was hired to implement the school reform plan.

In announcing that he will not renew his contract, Mr Kimbrough told the Chicago Tribune that he was defeated by politics. A veteran of political school wars in his previous post in California, he said: "The difference in Chicago is the intensity of the politics. The magnitude of it, how it part of the culture... it's crippling everything."

Meanwhile, the city's corporate leaders, political elite, even its public school teachers, attend to a separate system, and send their children to private or suburban schools.

Housing activist Mr Alexander Pollak says the failure of Chicago's leadership successfully to address racial and economic divisions is not unique. In fact, he says, the city's

wealth has enabled it to avoid crises like those seen in St Louis and Los Angeles.

A private consortium of corporate trusts provided \$2.5m to community groups this summer for a jobs programme, aimed at heading off tensions that followed the Los Angeles riots. Longer-range jobs programmes are under consideration in the private sector, and small but promising efforts to move poor families out of public housing are gaining praise.

Since the shooting, Chicago's housing deputy, Mr Vincent Lane, has renewed his effort to use federal housing dollars earmarked for building renovation for construction of new, low-density houses outside the ghettos' borders.

Even the violent street gangs that control the Calumet-Green project where Dantrell Davis was killed have been jarred into calling a truce. However, their pact offers a challenge to Chicago's mayor. The peace, gang leaders say, will last only if jobs are provided, and robbing and drug-dealing become less essential for survival.

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Austrian Airlines	1,610	-10	
Creditanstalt Pf.	441	-1	
EVA General	2,966	+12	
EVN	780	-1	
Jungfernseilzüge	16,680	-5	
DMV	634	-5	
Peripherer Zement	1,010	-	
Rads Heraklit	359	+1	
Reinheitsgebot Bräu	985	-	
Veschied. Magazin	231	-	
Verbaudet (BdA)	309	-10	
Vienna Int. Airport	435	-	
Wienberger	2,990	-10	
Z-Länderbank	1,035	+15	

BELGIUM/LUXEMBOURG			
November 30	Frs.	+ or -	
AD Group	2,075	-30	
Ackermann	2,715	+25	
Alitalia	6,160	-20	
Arbed	2,000	+25	
BBL	2,995	-	
Bank Int'l Lux	11,500	-	
Bank Gen Lux Pts	13,100	-	
Banque Nat Belg	33,000	+5	
Belair	11,975	-50	
CGS Cinema	7,588	+50	
CMB	1,550	-20	
Cobega	4,320	-	
Oekotex Priv	165	+3	
Colnago	5,000	-	
Denizac Fts Lior	1,456	-14	
Electracar	5,500	-	
Electracar AFV	5,500	-	
Electracar ACT	2,150	-	
EBL	2,745	+25	
EBL AFV I	2,670	-	
EBL Group	1,330	+10	
Generale Banque	7,160	-	
Gewera	5,380	-	
Giewel	5,250	+30	
Isobel	2,720	-20	
Kreditbank	5,600	-40	
Kreditbank AFV	5,450	-30	
Mecanier	5,580	-	
Mosane	1,364	-2	
Pan Holding Lux	12,350	-	
Petrofina	8,170	-210	
Powerfin	2,410	+10	
Recticel	294	-1	
Royale Belge	4,080	+105	
Sant'Anna AFV I	3,825	+20	
Soc Gen Belg	1,805	-5	
Soc Gen Belg AFV	1,815	-	
Sofine	10,450	+75	
Sohu	11,150	+100	
Tractebel	7,990	+180	
UCB	22,025	-	
Union Miniere	2,165	+20	

DENMARK			
November 30	Kr.	+ or -	
Betika Holding Reg	200	-5	
Bilkmen	196	-2	
Carlsberg A	257	+1	
D/S 1912 A	61,000	-	
Danske	605	-5	
Danmarks Bank	226	-5	
Danish Asiatec	67	-2	
FLS Int'l B	270	-5	
Gas Reelle	290	+6	
Int'l Serv B	100	-	
Jyske Bank	220	-	
Luzerner LTB	1,300	-5	45
NKT A/S	178	+3	
Novo Nord B	542	+50	
Sophus Berend A	414	+1	
Sophus Berend B	286	-1	
Superfor	570	-	
TopDanmark	710	-10	
Ueldanmark A	121	-6	

FINLAND			
November 30	Mks	+ or -	
Amer A Free	67	+1	
Cultor	82	+2	
Euro 20.70	40,20	-	
Huttmann'st Frs	169	+5	
KOP	17	+50	
Kone B Free	499	+5	
Kymco	59	+50	
Metra B Free	75	+50	
Möbel Prei	8,500	+50	
Pohjola B Free	40	+2	
Repalet I Free	47	+1	
Stockmann B	130	-	
Tampella Free	17	-	
Uutela St C Free	7,30	+0,70	

FRANCE			
November 30	Frs.	+ or -	
AGF	429	+13	
Accor	571	+6	
Air Liquide	758	+6	
Alcatel Alsthom	654	+8	
Amxi Entrepr	404,70	+19,20	
Axa	934	+50	
BIC	927	+12	
BNP Cert Int	365	+5	
Bancaria Cie	255,20	+9,90	
Batyguys	359	+6	
Bonifacius	758	+6	
Capell	1,040	-5	

FRANCE (continued)			
November 30	Frs.	+ or -	
Cap Gemini S	169,30	+3	
Carbone Metalbox	187	-1	
Carrefour	2,405	+5	
Casino	148	+3,70	
Chargeurs	1,196	-10	
Club Méditerranée	335	-3	
Cogifl	303,50	-	
CCF	210	+10	
Comptrex Int	615	+25	
Cx Frs France	915	+22	
Credit Maritime	1,105	+8	
Damart	3,000	+90	
Docks de France	400	-6	
Dolfus Mieg Cie	273,10	+2,10	
EBF	780	+1	
Eaux Cle Gen	2,016	+16	
Ece	362	+16	
EN Aviation	320,40	+60	
EN Aviation Cets	295	+60	
EN Sanofi	1,050	-5	
Eridania B-Say	585	-	
Eridania B-Say Cl	452	+42	
Eiffel Inr	381	+1	
Elexis	1,605	-	
Eurofrance	1,275	+5	
Euro RSCG	441	-9	
Euro Disney	62,70	-1,30	
FIM Pollet	420	+7,50	
Finetext	106	+2,80	
Fond Lyonnaisse	586	+26	
From C et Auv	3,390	+140	
GTM-Estrapost	138	+18	
Gal. Lafayette	1,730	+5	
Gaumont (Soc N)	310	+8	
Geophysique	594	+4	
Hachette	82	+80	
Imetal	307	+4	
Immo de France	750	+10	
Immobanque	516	-	
Immobank	126,80	+6	
Interball	417	+7	
InterTechnique	385	-	
Iwava	450	-	
Imet	307	+4	
Immo West El Pr	229	+10	
Rosenfeld	103	+10	
Stahlbau Berlin	12,700	-5	
Schering	746,50	+35	
Scamandre Lukex	267	-	
Stemmann Ind	1,78	+1	
Stein West El	406	+10	
Rosenfeld El Pr	229	+5	
Rosenfeld	103	+10	
Stahlbau Berlin	12,700	-5	
Schering	746,50	+35	
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**INDICES**

NEW YORK DOW JONES					1982		Since compilation		Nov				Nov				1982			
	Nov 27	Nov 25	Nov 24	Nov 23	HIGH	LOW	HIGH	LOW	30	27	26	25	HIGH	LOW						
Industrials	3282.20	3266.35	3248.70	3223.04	3413.21	3136.56	3413.21	41.22	1448.1	1450.8	1450.9	1450.2	1454.50	(23.5)	1357.20	1367.11	1357.20	1367.11		
Home Goods	102.42	102.22	102.31	102.32	(1.6)	103.20	98.41	103.20	54.99	57.5	57.4	58.7	58.4	72.80	13.57	54.48	11.61	54.48	11.61	
Transport.	1411.33	1404.89	1387.36	1365.40	1467.48	1204.40	1532.01	12.32	312.84	314.40	314.81	316.56	458.57	124.02	291.41	11.16	458.57	124.02		
Utilities	217.95	218.01	218.26	218.64	225.59	200.74	216.23	10.50	752.48	761.22	764.33	768.58	1099.43	134.72	622.96	11.78	1099.43	134.72		
	DJ Ind. Day's High 3304.62 (2265.71) Low 3259.24 (2343.57) (Theoretical)				Day's High 3259.98 (2349.23) Low 3256.26 (2347.05) (Actual)				BELGIUM				BEL 20 (1/1/81)				1235.40 Q(2/8)			
<b>STANDARD AND POOR'S</b>																	1046.07 Q(2/9)			
Composite	430.16	429.19	427.59	425.12	430.16	394.50	430.16	4.40	260.01	261.49	261.74	264.83	366.29	115.13	259.42	15.10	259.42	15.10		
Industrials	504.34	503.04	501.57	499.50	(27/11)	504.34	(48/4)	504.34	3.62	860.3	849.8	856.7	850.4	935.90	24.02	541.00	17.91	541.00	17.91	
Financial	39.09	38.97	38.45	38.23	(27/11)	39.09	32.40	39.09	8.54	CAC General (3/1/82)	463.48	463.13	459.57	461.49	555.93	12.50	441.20	7.00	441.20	7.00
NYSE Composite	236.72	236.13	235.27	234.11	236.72	217.92	236.72	4.46	1771.37	1749.66	1739.68	1720.97	2077.49	111.51	1611.04	53.10	1611.04	53.10		
Amer. Mkt. Value	393.39	392.88	391.53	390.74	418.99	364.85	418.99	29.31	FAZ Aktien (3/1/25/80)	606.05	599.41	601.12	599.99	725.26	16.59	565.61	12.10	565.61	12.10	
NASDAQ Composite	649.49	648.33	645.94	638.84	(2/2)	649.49	(9/10)	649.49	54.87	Commercial (Q1/12/53)	1715.1	1645.1	1704.6	1696.5	2035.80	CS(5)	1544.50	12.10	1544.50	12.10
	NYSE Composite (27/11/82)				(27/11/82)				TAIFEX (Q1/12/87)				1544.34				1811.57 (25.5)			
Dow Industrial Div. Yield		Nov 20	Nov 13	Nov 6					Kong Hing Bank (31/7/82)	5810.63	5966.67	5913.28	5708.54	6447.11	1.02 (1/1)	4301.78	Q(2/1)	4301.78	Q(2/1)	
S & P Industrial Div. yield		Nov 18	Nov 11	Nov 4					IRISH LAND	1197.18	1197.38	1194.92	1193.98	1469.57	17.71	1094.88	19.10	1094.88	19.10	
S & P Ind. P/E ratio	2.65	2.65	2.68	2.67	27.71	27.72	27.31	22.04	ISU Omega (4/1/80)											
<b>NEW YORK ACTIVE STOCKS</b>																	ITALY			
	TRADING ACTIVITY				Borsa Com. Ital. (1972)				Borsa Com. Ital. (1972)				436.34				442.58			
	† Volume				Milan Borsa (Q1/1/82)				Milan Borsa (Q1/1/82)				442.63				446.80			
	† Volume				Milan Borsa (Q1/1/82)				Milan Borsa (Q1/1/82)				446.80				551.59 (5/2)			
	† Volume				Milan Borsa (Q1/1/82)				Milan Borsa (Q1/1/82)				551.59 (5/2)				354.43 (6/19)			
	† Volume				Milan Borsa (Q1/1/82)				Milan Borsa (Q1/1/82)				551.59 (5/2)				476.00 (6/19)			
	† Volume				Milan Borsa (Q1/1/82)				Milan Borsa (Q1/1/82)				17683.45				17470.61			
	† Volume				Milan Borsa (Q1/1/82)				Milan Borsa (Q1/1/82)				17683.45				17683.45			
	† Volume				Milan Borsa (Q1/1/82)				Milan Borsa (Q1/1/82)				17683.45				17683.45			
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	† Volume				Milan Borsa (Q1/1/82)				Milan Borsa (Q1/1/82)				17683.45				17683.45			
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	† Volume				Milan Borsa (Q1/1/82)				Milan Borsa (Q1/1/82)				17683.45				17683.45			
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JOTTER PAD

WORD

by DANIEL

A vertical column of 15 black and white photographs arranged in a grid pattern. The top four rows each contain four photographs, while the bottom row contains three. Each photograph shows a different scene or object, possibly related to the study of the 'L' character.

(Excuse us for asking.)

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3 pm November 30

## **NEW YORK STOCK EXCHANGE COMPOSITE PRICES**

Continued on next page



## AMERICA

**Big technology stocks feature in busy trading**

## Wall Street

US prices were mixed in busy trading yesterday, although a strong showing from big technology stocks and more good economic news ensured that market sentiment remained positive, writes Patrick Harverson in New York.

By 1pm the Dow Jones Industrial Average was up 11.35 at 3,293.55. The more broadly based Standard & Poor's 500, which reached new highs last week, edged higher, adding 0.12 at 430.28, while the Amex composite fell 0.28 to 383.10 and the Nasdaq composite firms 0.09 to 649.88. Turnover rose on the NYSE was heavy at 132m shares by 1pm, and rises outpaced declines by 925 to 705.

Although the market's mood was positive at the opening following recent signs that the pace of the economic recovery is quickening, there was no surge in demand of the type that pushed shares sharply higher last week.

Buying did pick up, however, after the Chicago purchasers' report was released, showing that the index of manufacturing activity in the region had risen from 49.72 in October to 54.22. With the National Association of Purchasing Management's report due out today, the Chicago figures raised hopes that business activity is accelerating across the US.

Investors also hope that the pick-up in manufacturing will presage an improvement in labour market conditions. The latest data on the jobs market are due on Friday when the November employment report is released.

The Dow was helped by good demand for technology stocks, particularly IBM. The poor performance from IBM over the past few months is one of the main reasons why the Dow has lagged other market indices which have set record highs in recent days.

Yesterday, however, IBM rose \$2.1 to \$86 in turnover of 1.3m shares after Smith Barney, the broking house, upgraded the stock from "hold" to "speculative buy" on the grounds that it believed the shares have bottomed out. Other technology stocks rose in IBM's wake, with Digital Equipment up \$1.1 at \$33.7, Motorola up \$1.1 at \$101.3, and Hewlett-Packard up \$1.1 at \$86.5.

Nelmar Marcus jumped \$1.1 to \$18.7 on reports that sales from the luxury retail group's Christmas catalogue were at record levels.

Ambac fell \$2.1 to \$42.1 after the broking house Salomon Brothers cut its rating on the stock from a "buy" to a "hold" and removed it from its recommended list. Another stock to suffer from a Wall Street broker's downgrading was Amdahl, which slipped \$1.1 to \$7 on the American Stock Exchange.

On the Nasdaq market, AGCO firmed \$1.1 to \$10.10 on the news of its pact to be the exclusive farm equipment distributor in North America for the big manufacturer Vary.

## Canada

TORONTO stocks were fractionally lower at midday in featureless trading, in spite of early gains in New York. The TSE 300 index was 1.5 lower at 3,275.1 in volume of 16.4m shares valued at C\$159.5m. Declines outweighed advances by 210 to 189 with 253 unchanged. The financial services sector slipped 2.76 to 2,554.46 as the Bank of Nova Scotia fell C\$1.1 to C\$23.4.

## SOUTH AFRICA

DE BEERS and other index-linked blue chip shares lifted the market as the all-share index climbed 58 or 1.85 per cent to 3,192. The industrial index improved 50 to 4,192 while golds firmed 25 to 861. De Beers rose R3.15 to R58.90.

## EUROPE

**Firmer dollar contributes to rise on Continent**

A FIRMER dollar contributed to the rise on most continental bourses yesterday, though other factors were also at work, writes Our Markets Staff.

FRANKFURT saw its biggest daily rise in the DAX index for nearly two weeks, although most analysts thought that the rally had little to do with fundamentals. The index closed 31.39 ahead at 1,541.34 after a gain in DM4.80 at midsession of 6.84 to 606.05. Turnover rose to DM4.9bn from Friday's DM3.8bn.

In the absence of major corporate news (10-month results are due from the banks later this week) investors were pleased by the moderate 5 per cent pay claim sought by the civil service union. This indicates a much more realistic mood among unions, although warning strikes in the insurance sector have been threatened for Thursday as the DAG union pursues a separate claim.

Expectations of disappointing third-quarter GNP figures for west Germany, due for release on Thursday, appear to

have been discounted by the market. Forecasts are for a 0.5 per cent fall in GNP from the same period last year.

Deutsche Bank, Siemens and Daimler all stood out, with high volume noted in the first two. Deutsche Bank rose DM9.40 to DM67.6, Siemens advanced DM6.80 to DM60.2 and Daimler gained DM13.70 to DM46.8.

Aeko was another of the day's big risers, up DM4.11 to DM57.3 following last week's news that the cartel office had approved its merger with the Metro group.

PARIS rose further on continued hopes of an early cut in interest rates. The CAE-40 index ended up 21.71 or L2 per cent at 1,771.37. Trading was quiet until the last hour of the session when it was enlivened by the expiry of November stock index futures, which boosted turnover to FRF2.5bn.

Interest-rate sensitive stocks were in demand, as CCP rose FF110 to FF120 and Suez added FF8.8 to FF120. Suez was also supported by hopes of an early accord with UAP on

the future of Victoire and Colonia.

Euro Disney failed to participate in the firm's trend, losing FF11.30 or 2 per cent to

FF162.70 on reports of a down-grade from a US broker. Mr Richard Simon, analyst at Goldman Sachs in New York, later said he expected the theme park to make a pre-tax loss of FF750m in fiscal 1993, compared with his previous forecast of a loss of FF750m.

MILAN fell further and volume dried up as investors retreated to the sidelines to wait for further developments on privatisation. Currency concerns also weighed on the market as the lira eased against

the mark. The Comit index fell 4.24 to 438.34 in turnover of L145bn after L170.4bn.

Some financial stocks bucked the trend, as Crediti Italiani rose L13 to L2.583 while Fondiaria gained L1.350 or 4.7 per cent to L29.52 on continued speculation about its future.

Declines hit industrial blue chips, as Fiat fell L17.3 or 4 per cent to L4.187 and Olivetti slid L5.4 to 2.7 per cent to L1.525.

The speculative fizz evaporated in the food group, Sime, down L66 to L5.579 and the retailer, Rhinascite, L120 lower at L6.780. Ciga, the hotel group, fell L52 or 4.2 per cent to L1.188.

ZURICH was encouraged by

the firmer dollar although sentiment remained cautious ahead of Sunday's referendum on whether to join the EEA.

The SMI index gained 1.6 to

L1.143.

Stocks in the food group, Sime,

were mixed to lower. Manila

was closed for a public holiday.

HONG KONG fell nearly 3

per cent as China's row with

Britain about democracy in

Hong Kong took a turn for the

worse at the weekend. The Hang Seng index ended 1,760.4

lower at 5,810.63 in low turnover of HK\$2.25bn.

Among the most actives, HSBC Holdings was down HK\$1.50 at HK\$58.50, Hang Seng Bank HK\$1.50 lower at HK\$53.50 and Swire Pacific HK\$1.25 cents lower at HK\$18.00.

In Osaka, the OSCE average

gained 17.46 to 18,961.05 in vol-

ume of 26.5m shares. The index

posted its eighth straight rise

on buying by public funds.

Machinery and construction

stocks gained while pharmace-

uticals stalled. Nintendo, the

video game maker, lost Y100 to

Y10,500 on profit-taking.

index closed 2.7 lower at 1,448.1

in turnover of A\$188.2m.

NEW ZEALAND ended

steadily, with falls in some leading

stocks masking a strong rise

in Fletcher Challenge and

Telecom. The NZSE-40 capital

index gained 1.90 to 1,547.37 in

turnover worth NZ\$2.28m.

Dealers were active in specula-

tive theme stocks. Mitsui

Mining and Smelting, the most

active issue of the day, rose Y9

to Y508. The issue, which had

surged recently on reports of a

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